

# **Fulu Holdings Limited** 福祿控股有限公司

(Incorporated in the Cayman Islands with limited liability)

Stock Code: 2101



# 2022 Annual Report 🖼





















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# **Corporate Information**

# **BOARD OF DIRECTORS**

#### **Executive Directors**

Mr. Fu Xi (符熙) (Chairman and CEO)

Mr. Zhang Yuguo (張雨果)

Mr. Shui Yingyu (水英聿)

Mr. Zhao Bihao (趙筆浩)

Mr. Mao Feng (茅峰)

# **Independent Non-executive Directors**

Mr. Li Wai Chung (李偉忠)

Ms. Wang Yuyun (王雨雲)

(alias Wang Yuyun (王雨蘊))

Mr. Wong Sincere (黃誠思)

# **AUDIT COMMITTEE**

Mr. Li Wai Chung (李偉忠) (Chairman)

Ms. Wang Yuyun (王雨雲)

Mr. Wong Sincere (黃誠思)

# REMUNERATION COMMITTEE

Ms. Wang Yuyun (王雨雲) (Chairman)

Mr. Fu Xi (符熙)

Mr. Wong Sincere (黃誠思)

# NOMINATION COMMITTEE

Mr. Fu Xi (符熙) (Chairman)

Mr. Wong Sincere (黃誠思)

Mr. Li Wai Chung (李偉忠)

#### JOINT COMPANY SECRETARIES

Mr. Mao Feng (茅峰)

Ms. Ng Ka Man (吳嘉雯) (ACG, HKACG)

# **AUTHORIZED REPRESENTATIVES**

Mr. Mao Feng (茅峰)

Ms. Ng Ka Man (吳嘉雯) (ACG, HKACG)

# **AUDITOR**

Ernst & Young

Certified Public Accountants

Registered Public Interest Entity Auditor

27/F, One Taikoo Place

979 King's Road

Quarry Bay

Hong Kong

# REGISTERED OFFICE IN THE CAYMAN ISLANDS

4th Floor, Harbour Place

103 South Church Street

P.O. Box 10240

Grand Cayman KY1-1002

Cayman Islands

# HEAD OFFICE AND PRINCIPAL PLACE OF BUSINESS IN THE PRC

2nd Floor, Building B2

Optics Valley Financial Port

No. 77 Guanggu Avenue

East Lake High-tech Development Zone

Wuhan

Hubei Province

The PRC

# PRINCIPAL PLACE OF BUSINESS IN HONG KONG

31/F, Tower Two, Times Square 1 Matheson Street, Causeway Bay Hong Kong

# **Corporate Information**



# **LEGAL ADVISORS**

As to Hong Kong law: Latham & Watkins LLP 18th Floor, One Exchange Square 8 Connaught Place, Central Hong Kong

As to PRC law: SGLA Law Firm (Wuhan) 17/F, Building A2, Huaxiang Center No. 776 Gaoxin Avenue East Lake High-tech Development Zone Wuhan Hubei Province The PRC

As to Cayman Islands law: Harney Westwood & Riegels 3501 The Center 99 Queen's Road Central Hong Kong

# HONG KONG SHARE REGISTER

Computershare Hong Kong Investor Services Limited Shops 1712–1716 17th Floor, Hopewell Centre 183 Queen's Road East, Wan Chai Hong Kong

# PRINCIPAL SHARE REGISTRAR AND TRANSFER OFFICE

Harneys Fiduciary (Cayman) Limited 4th Floor, Harbour Place 103 South Church Street P.O. Box 10240 Grand Cayman KY1-1002 Cayman Islands

# PRINCIPAL BANKERS

China Merchants Bank Co., Ltd. Wuhan Financial Port Sub-Branch No. 120 Guanggu Avenue East Lake High-tech Development Zone Wuhan Hubei Province The PRC

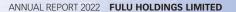
Industrial Bank Co., Ltd.
Wuhan Branch
Industrial Bank Building
No. 108 Shuiguohuzhongbei Road
Wuchang District
Wuhan
Hubei Province
The PRC

# STOCK CODE

2101

# **COMPANY'S WEBSITE**

www.fulu.com



# Financial Summary

# CONDENSED CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

	For the year ended December 31,					
	2022	2021	2020	2019	2018	
	(RMB'000)	(RMB'000)	(RMB'000)	(RMB'000)	(RMB'000)	
Revenue	479,863	399,283	328,210	241,919	208,913	
Gross profit	359,236	295,244	260,358	193,516	158,771	
Profit before tax	86,279	75,197	122,278	85,344	68,320	
Profit and total comprehensive						
income for the year	90,726	68,222	120,898	80,615	62,697	
Attributable to:						
Owners of the parent	97,881	68,222	120,898	80,638	62,809	
Non-controlling interests	(7,155)	_	_	_	_	
Non-IFRS measure adjusted profit						
attributable to owners of						
the parent for the year	115,078	170,380	153,209	106,060	76,214	



# CONDENSED CONSOLIDATED STATEMENT OF FINANCIAL POSITION

		As	at December 3	31,	
	2022	2021	2020	2019	2018
	(RMB'000)	(RMB'000)	(RMB'000)	(RMB'000)	(RMB'000)
Assets		00 -0-	4 / 5 000	45 707	47.550
Non-current assets	87,638	33,585	165,839	15,797	16,559
Current assets	1,487,839	1,343,723	1,227,986	468,736	395,856
Total assets	1,575,477	1,377,308	1,393,825	484,533	412,415
Equity attributable to owners					
of the parent					
Share capital	277	275	273	70	-
Reserves	1,216,675	1,163,654	1,105,810	253,694	185,882
	1,216,952	1,163,929	1,106,083	253,764	185,882
Non-controlling interests	(6,570)	_	_	_	_
Total equity	1,210,382	1,163,929	1,106,083	253,764	185,882
Liabilities					
Non-current liabilities	8,773	5,945	1,811	1,067	3,166
Current liabilities	356,322	207,434	285,931	229,702	223,367
	300,322	207,704	200,701	227,702	220,007
Total liabilities	365,095	213,379	287,742	230,769	226,533
Total equity and liabilities	1,575,477	1,377,308	1,393,825	484,533	412,415

#### Dear Shareholders,

We witnessed a stormy international environment in 2022, where economic sanctions imposed by Europe and the United States, the Russian-Ukraine conflict and the economic turmoil in the third world countries rendered the tightening of the global financial policies and the increasing risk of world economic stagflation. Meanwhile, China still suffered multiple rounds of impacts due to the COVID-19 pandemic, and many cities across the country implemented lockdown and control management to varying degrees. Due to the continuous impact of the COVID-19 pandemic, downward pressure on the domestic economy increased, thus leading to poor market confidence, weak overall consumption, and reduced consumer willingness. Under such global changes, it was the worst year in terms of external environment, and our business development faced multiple severe tests.

Looking back on 2022, we saw both opportunities and challenges, and both hopes and hardships. Affected by policy adjustments in upstream and downstream industries and tightening of marketing budgets, revenue of our telecommunications segment plunged by 63.4%. However, with the rapid development of China's digital economy and the accelerated digital transformation of all industries in the post-pandemic era, the category of digital goods both online and offline will usher in its growth peak. Except for the telecommunications segment, our other business segments have maintained sustained growth. Revenue of our lifestyle segment and our leisure and entertainment segment increased significantly, by 38.0% and 24.0% respectively. In 2022, the government continued to strengthen the supervision on the games industry, and launched many measures such as the protection policy for minors and the restriction on games approval number, which slowed down the development of the games industry. Even so, our games segment still maintained stable revenue with an increase of 14.1%. However, with the gradual release of the restriction on games approval number in 2023 and the clarification of industry regulatory policies, the development of the games industry will gradually recover, and we believe that the revenue of our games segment will be further increased. Meanwhile, in order to explore more possibilities in the field of digital goods, further aggregate industry resources and deeply tap the blue ocean of traffic in the field of digital goods, we launched the Fulu Partnership Project "FP Project" nationwide in 2022, which can empower our small and medium enterprises partners to commercialize the traffic and achieve win-win results by virtue of the supply chain advantages and SaaS service capabilities of the Fulu Open Platform.

During this year, we were determined to forge ahead, constantly pursued diversified development, accelerated the upgrading of business model, gradually focused more on the platform system service model, and strengthened our risk hedging ability.

With the gradual digitalized transformation and upgrading of corporate welfare management for employees, we have captured the rapid growth of corporate welfare service demand, and we believe that this business segment will have huge potential and market space. In 2022, we officially launched Fuxi, a digital corporate welfare service brand. By leveraging on our strong supply chain resources, technical support and operation capability, Fuxi helps enterprises realize the digital construction of one-stop corporate welfare platform, and provides solutions such as integrated service providers, comprehensive e-commerce service providers and digital welfare service providers, so as to optimize and solve the problem of cost reduction and efficiency increase for enterprises from the perspective of corporate welfare. As our new and fast-growing core business segment, Beijing Fulu Fuxi has continued to innovate and expand its business in the national market, and in just one year, the business of this segment has radiated to all over of the country, such as the super first-tier cities of Beijing, Shanghai, Guangzhou and Shenzhen and the new first-tier cities of Suzhou, Chengdu, Wuhan, Chongqing, etc. The business team has grown to 340 employees, and has signed 70+ platform businesses and 80+ annual corporate projects. In 2022, the corporate welfare segment achieved GMV of RMB566,335 thousand and won the "2022 China's Most Popular HR Service Agency Award" issued by by HR Salon. In the future, we are committed to deeply exploring into the corporate welfare business, rapidly improving the market share of corporate business, and helping more enterprises complete the digital upgrading of employee care.

As a result of the reoccurring COVID-19 pandemic in these years, the "Stay-at-home Economy" has brought unprecedented development opportunities for live streaming e-commerce. The vigorous development of live streaming e-commerce has broken the original competition pattern of traditional e-commerce, and major platforms have rushed to enter the market, gradually forming a trend of converging traffic to the top and private domain in the live streaming e-commerce market. In the meantime, due to the prominent Matthew effect of top streamers, businesses have developed their self-streaming model to explore and build private domain traffic. To this end, we start from the familiar field of digital goods, and increase the investment and deployment in the live streaming business. In 2022, we not only incubated our own live streaming base, but also strove to strengthen the construction of self-streaming capability of our teams. We also provided live-streaming e-commerce services for major brands on top platforms such as TikTok and Kuaishou, so as to deepen our cooperation. Among which, 15 live streaming rooms mainly serve the lifestyle and leisure and entertainment related digital goods, such as iQiyi, Tencent Video, Baidu Netdisk, NetEase Cloud Music, etc., and 6 live streaming rooms mainly serve the game-related digital goods, such as Leigod, CMGE, Qiyou, etc. Our professional live streaming team has 95 employees, including 43 live streamers, 28 assistants and 24 operators. From content building to event planning to live streaming sales in live streaming rooms, we have combined different forms and methods to help the brand live streaming rooms attract traffic, leverage the new growth of traffic, build exclusive private domain traffic, and improve customer stickiness to achieve a breakthrough in sales. During the e-commerce promotion period, we also set up a non-stop live streaming room to provide brands with 24-hour round-the-clock live streaming services. By virtue of our outstanding live streaming e-commerce and operation planning capabilities in the field of digital goods, we have long been at the top of the list of virtual top-up and e-commerce of TikTok Live Streaming, and ranked top in the list of TikTok e-commerce brand service providers in November and December 2022.

In 2022, we accelerated the pace of business globalization and officially initiated the expansion of overseas localization business to meet the cross-border consumption demand of global users for digital goods. Currently, we have set up an overseas digital business team, and we have independently developed and built our overseas self-operated platforms. We are expanding our services and supply chain overseas. By integrating and combining Fulu's domestic brand resources, and constantly expanding overseas direct cooperation brands, we are aiming to build a more competitive global supply chain platform. In addition, we have focused on strengthening the capacity of overseas payment systems, with payment channels covering Europe, the United States, the Middle East, and the Asia-Pacific region, so as to improve the conversion rate and payment experience of overseas paying users by breaking the diversified payment barriers overseas. Meanwhile, in view of the complex overseas cultural environment, we carried out localization design from user login to payment conversion according to the consumption and language habits of users in different countries, and further strengthened the localization construction and refined operation of our platform, so as to capture the dividends of the global digital economy.

Despite the difficulties this year, we have received recognitions and honors from all walks of life. We have been on Wuhan's Top 100 Software Industry Competitiveness List for three consecutive years, ranking the fourth this year; with many years of service capability and resource advantages in the field of digital leisure and entertainment, we were awarded the honorary title of "Excellent Cooperative Merchant" of Wuhan Wenhuitong by Wuhan Municipal Bureau of Culture and Tourism, and the "Most Valuable Consumer Company" by Zhitong Finance. As a trustworthy partner, Fulu's business capability has also won numerous recognitions as expected, such as being rated as "Brand Service Provider 2022" by TikTok, "S1 Outstanding Contribution Award" by Ant Group and "Outstanding Contribution Partner" by Youku. We will always adhere to the business attitude of innovation and exploration, continuously give full play to Fulu's core competitiveness, constantly expand business boundaries and explore new fields, and strive to create greater value for our shareholders, partners and customers.

# **FINANCIAL SUMMARY**

Our revenue for the year ended December 31, 2022 was RMB479,863 thousand, representing an increase of 20.2% over RMB399,283 thousand in 2021; the profit for the year increased by 33.0% from RMB68,222 thousand in 2021 to RMB90,726 thousand in 2022, among which, profit attributable to owners of the parent for the year increased by 43.5% from RMB68,222 thousand in 2021 to RMB97,881 thousand in 2022. The adjusted profit attributable to the owners of the parent for the year decreased by 32.5% from RMB170,380 thousand in 2021 to RMB115,078 thousand in 2022; our net operating cash inflow for the year ended December 31, 2022 was RMB22,483 thousand, and our cash and cash equivalents amounted to RMB149,825 thousand, so the Company had abundant cash reserves.

#### **BUSINESS OVERVIEW**

As of December 31, 2022, our GMV was RMB16,795,530 thousand, representing a decrease of 21.2% over RMB21,318,167 thousand in 2021. Among them, GMV from the lifestyle segment was RMB3,697,251 thousand, representing an increase of 137.8% over RMB1,555,075 thousand in 2021; GMV from the leisure and entertainment segment was RMB5,788,718 thousand, representing an increase of 3.8% over RMB5,575,512 thousand in 2021; GMV from the telecommunications segment was RMB5,168,140 thousand, representing a decrease of 59.8% over RMB12,856,955 thousand in 2021; GMV from the games segment was RMB1,575,086 thousand, representing an increase of 18.4% over RMB1,330,625 thousand in 2021; and the newly added corporate welfare segment achieved GMV of RMB566,335 thousand within just one year.

# Lifestyle segment

In 2022, revenue from the lifestyle segment increased by 38.0% to RMB56,300 thousand on a year-on-year basis, accounting for 11.7% of the total revenue. Arising from the accelerated digital transformation of all walks of life, the categories of our lifestyle segment have been fully expanded, and we have facilitated more transactions of lifestyle service digital goods, resulting in a substantial increase in GMV and revenue. In 2022, the new cooperative brands of our lifestyle segment included Yonghui Superstores, Pupu Mall, Watsons, Vipshop, Chabaidao, etc. We cooperated with more financial channel customers such as Bank of Sanxiang, Blue Ocean Bank, etc. and helped them build membership malls and bonus point malls. Although the gross profit was flat as compared to the same period in 2021, the gross profit margin of the lifestyle segment decreased from 83.7% for the same period in 2021 to 62.8% this year due to lower commission rates on sales of certain products.

#### Leisure and entertainment segment

In 2022, revenue from the leisure and entertainment segment increased by 24.0% to RMB267,441 thousand on a year-on-year basis, accounting for 55.7% of the total revenue, primarily due to the increase in digital goods transactions we facilitated in the video and audio leisure and entertainment. In 2022, the new cooperative brands of our leisure and entertainment segment included Alibaba Cloud Drive, WeSing, Xigua Video, Xiaomi Film & TV Member, etc. Meanwhile, we continued to further develop the online store operation services, and added new live streaming services for Youku, NetEase Cloud Music, WPS and other brands, resulting in an overall increase of 22.3% in gross profit and a decrease of 1.1% in gross profit margin of the leisure and entertainment segment.

#### **Telecommunications segment**

In 2022, revenue from the telecommunications segment decreased by 63.4% to RMB29,755 thousand on a year-on-year basis, accounting for 6.2% of the total revenue. The gross profit margin decreased to 51.0% from 59.0% in the same period of 2021, and the gross profit of the telecommunications segment was lower than other business segments. Revenue from this segment declined significantly in 2022, mainly due to the impact by the adjustment of upstream and downstream industry policies, such as the contraction of resources by communication operators and the reduction of marketing expense of e-commerce platforms. In response to market changes, we have also taken the initiative to make strategic adjustments to the communications business with relatively lower gross profit, and invested limited funds into the businesses with higher gross profit margin to enhance capital efficiency.



# **Games segment**

In 2022, revenue from the games segment increased by 14.1% to RMB70,237 thousand on a year-on-year basis, accounting for 14.7% of the total revenue. Revenue growth in this segment in 2022 was mainly due to the expansion of our supply channels and the continued enrichment of the sales channels in downstream. Although the national regulatory policies have certain constraints on the games industry, we continued to actively explore new business models in the games business, such as tapping overseas markets and entering into the field of live streaming e-commerce, which have brought new expansion of the business of our games segment. Furthermore, we have added a new partnership with Honor of Kings and Tencent Games, enabling us to facilitate more game-related digital goods transactions, and laying a better foundation for the development of our games business in 2023.

# **Corporate welfare segment**

In 2022, revenue from the corporate welfare segment amounted to RMB56,130 thousand, accounting for 11.7% of the total revenue. Our corporate welfare business has achieved gratifying development, and it has been rapidly deployed in super first-tier and first-tier cities across the country within just one year. The team has grown to 340 employees, the GMV amounted to RMB566,335 thousand, and the gross profit margin was 87.6%. Our contracted customers are mainly well-known enterprises or medium and large-sized central enterprises and state-owned enterprises in various industries, such as Beijing Yicai Human Resources Consulting Co., Ltd., YYKJ Service Group Co., Ltd., China Mobile Financial Technology Co., Ltd., China Merchants Hoi Tung Trading Company Limited, Beijing SenseTime Technology Development Co., Ltd., Trade Union Committee of SAP (China) Co. Ltd. Beijing Branch, Volkswagen Group Import (China) Co., Ltd., China Merchants Food (China) Co., Limited, etc.

# **FULU OPEN PLATFORM**

In order to further enhance our marketing capabilities and help customers improve their operation efficiency, we are committed to continuously enriching the product matrix of Fulu Open Platform through independent research and development to meet the diversified and differentiated needs of users. In 2022, the total number of SaaS applications on Fulu Open Platform has reached 39. The "SaaS Mall" application launched by us can provide traffic owners with operation solutions under different ecological scenarios, and achieve one-stop connection with various platforms and systematic access to rich preferential resources. Meanwhile, we create an exclusive application "Juhui Mall" for Fulu partners, which can help Fulu partners quickly and accurately establish exclusive digital goods purchase mall, independently allocate all kinds of marketing and promotion tools, solve their pain points in business operation, and easily commercialize the traffic. Driven by the Fulu partner project, we continued to upgrade the service and support capabilities of the open platform, and have reached deals with 3,378 purchasers in 2022.

# IMPACT OF THE COVID-19 PANDEMIC

In 2022, with the reoccurrence of the COVID-19 pandemic, the diversity and transmissibility of the Omicron variants were significantly enhanced, and led to the global pandemic. Despite the tightened national lockdown measures and the various levels of lockdown management all over the country, its rapid spread, strong concealment and strong infectivity have brought great difficulties to the pandemic prevention work. As the PRC government announced the gradual easing of lockdown measures by the end of 2022, national immunization had led to city slowdown for nearly two weeks, during which, most of our employees could not work normally, and as a result, the Company's day-to-day business operations slowed down slightly and returned to normal in early 2023.

# **OUTLOOK**

With the scientific optimization of the prevention and control policy against the COVID-19 pandemic and its gradual easing, we believe that the residents' willingness to consume will continue to release. With the resumption of international flights, domestic and foreign tourism will soon recover, the macro economy will usher in a promising recovery, and China's economic growth will bring us new opportunities. In 2023, we will be ready to the changing situation, foster opportunities and open a new situation to accelerate the iteration of business models and the breakthrough of new projects, actively take control over the cash flow security, provide sufficient financial support for the Group's business development, and achieve efficient collaborative management with the same desire and frequency by upgrading strategic breakdown and implementation capabilities.

We will deeply explore the possibilities of overseas digital business, focus on the development of overseas localization projects, quickly enhance our brand effect and market share in overseas markets, optimize and enhance the user experience of existing products. By covering more high-quality SPUs, we strive to establish a strong and flexible supply chain system, attract more diversified user groups, and form a flywheel effect of overseas business. We expect to create a second growth curve through the demographic dividends and diversified products in overseas emerging markets, which will also enable the Group to replicate other businesses overseas in the future.

In the meantime, we will increase the investment in the Group's live streaming business operation, focus on incubation of our live streaming capabilities, further expand the scale of our live streaming rooms by several times, cultivate a live streaming team of more than 100 employees, and enter more live streaming platforms to create the scale effect. We will follow the development trend of the traffic platform business, distribute the local lifestyle service business, conduct in-depth development of catering, tourism, ticketing and other categories, and accelerate the integration of online and offline consumption modes. Through cooperation with the brand owners, we will create more customized, differentiated and exclusive products to provide consumers with better product experience, thereby enhancing the willingness of users to pay; we will also help the brand owners to transform public domain traffic into private domain traffic, forming a benign operation cycle.

Moreover, we will continue to explore and tap the value of C-users: On the one hand, we will increase cross-repurchase to retain high-value user groups in the public domain; on the other hand, based on the needs of high-value user groups, through a series of strategies such as adding more scenario experiences that match user tags, more rich virtual life products and improving the cross-repurchase path of the channel, to precipitate C-users, in order to achieve the breakthrough of the omni-channel public-private domain matrix.

#### Dividend

Taking into account the Group's performance for the financial year ended December 31, 2022, the Board declared a final dividend of HK\$0.116 per share for the year ended December 31, 2022, with the total amount of approximately HK\$47 million.



# **APPRECIATION**

We would like to express our sincere gratitude to our management team and employees for their dedication and hard work, our partners for their continued cooperation through thick and thin, and our shareholders and investors for their long-term support and trust. Under the changing circumstances, the world will focus on innovation and sustainable development. Fulu will continue to dig into the field of digital goods and services, constantly explore diversified development, actively seize development opportunities, develop a sustainable and high-dimensional business model, and strive to create greater value for all stakeholders.

Chairman

Fu Xi

March 28, 2023





# Management Discussion and Analysis

# CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

The following table sets forth the consolidated statement of profit or loss and other comprehensive income comparative figures for the year ended December 31, 2022 and 2021:

	For the year end 2022 (RMB'000)	ed December 31, 2021 (RMB'000)
Revenue Cost of sales	479,863 (120,627)	399,283 (104,039)
Gross profit Other income and gains Selling and distribution expenses Administrative expenses Research and development costs Impairment losses on financial and contract assets, net Other expenses	359,236 43,519 (148,632) (98,994) (61,289) (5,212) (839)	295,244 46,099 (76,841) (141,697) (41,357) (2,423) (3,168)
Operating profits Finance costs	87,789 (1,510)	75,857 (660)
Profit before tax Income tax credit/(expense)	86,279 4,447	75,197 (6,975)
Profit and total comprehensive income for the year	90,726	68,222
Attributable to: Owners of the parent Non-controlling interests	97,881 (7,155)	68,222 -
Non-IFRS measure adjusted profit attributable to owners of the parent for the year <sup>(1)</sup>	115,078	170,380

#### Note:

(1) We define "adjusted profit attributable to owners of the parent for the year" as profit attributable to owners of the parent for the year, adding back listing expenses, foreign exchange gains and losses as well as share-based payment expenses. Adjusted profit attributable to owners of the parent for the year is not a measure required by or presented in accordance with IFRSs. The use of adjusted profit attributable to owners of the parent for the year has limitations as an analytical tool, and you should not consider it in isolation from, or as a substitute for analysis of, our results of operations or financial condition as reported under IFRSs.



# **REVENUE**

Our revenue increased by 20.2% from RMB399,283 thousand in 2021 to RMB479,863 thousand in 2022. This increase in revenue was primarily due to an increase in commission income from digital goods-related services driven by an increase in the GMV of digital goods transactions.

# **Revenue by nature**

Our revenue primarily includes (a) commissions from digital goods-related services; (b) commissions from physical goods-related services; and (c) service fees from online store operation services and other value-added services. The following table sets forth revenue breakdown by types of services in 2022 and 2021:

	For the year ended December 31,			
	2022 RMB % (RMB in thousands, except for percentage)		2021 RMB (RMB in thousa except for perce	
Digital goods-related services Physical goods-related services Value-added services	383,105 27,126	79.8 5.7	331,700 N/A	83.0 N/A
Online store operation services Others <sup>(1)</sup>	56,782 12,850	11.8 2.7	58,151 9,432	14.6 2.4
Total	479,863	100.0	399,283	100.0

Note:

(1) Include user acquisition and management services (e.g. mini-games development services) and IT solutions.

Digital goods-related services. Revenue from digital goods-related services increased by 15.5% from RMB331,700 thousand in 2021 to RMB383,105 thousand in 2022, in which, revenue from the lifestyle segment, the leisure and entertainment segment and the games segment increased significantly.

Physical goods-related services. Revenue from physical goods-related services arises from our new corporate welfare segment in 2022, which achieved revenue of RMB27,126 thousand in the year ended December 31, 2022. As a new core business segment of Fulu, the corporate welfare segment has sustainable competitive advantages through favorable prices and the scale of internet technology.

Value-added services. Our value-added services consist primarily of online store operation services and other valueadded services. Revenue from online store operation services slightly decreased by 2.4% from RMB58,151 thousand in 2021 to RMB56,782 thousand in 2022. Revenue from other services increased by 36.2% from RMB9,432 thousand in 2021 to RMB12,850 thousand in 2022, primarily attributable to an increase in the revenue from provision of platform services.

# Management Discussion and Analysis

# **Revenue by segment**

We generate revenue from five business segments: (i) leisure and entertainment; (ii) games; (iii) telecommunications; (iv) lifestyle; and (v) corporate welfare. The following table sets forth revenue by segment in 2022 and 2021:

	For the year ended December 31,				
	2022		2021		
	RMB	%	RMB	%	
	(RMB in thous	ands,	(RMB in thous	ands,	
	except for percentage)		except for percentage)		
Leisure and entertainment	267,441	55.7	215,693	54.0	
Games	70,237	14.7	61,546	15.4	
Telecommunications	29,755	6.2	81,235	20.3	
Lifestyle	56,300	11.7	40,809	10.3	
Corporate welfare	56,130	11.7	N/A	N/A	
Total	470.072	400.0	200 202	100.0	
Total	479,863	100.0	399,283	100.0	

The following table sets forth the GMV attributable to different segments for the years indicated:

	For the year ended December 31,				
	2022		2021		
	RMB	%	RMB	%	
	(RMB in thous	ands,	(RMB in thous		
	except for percentage)		except for perce	entage)	
Leisure and entertainment	5,788,718	34.4	5,575,512	26.2	
Games	1,575,086	9.4	1,330,625	6.2	
Telecommunications	5,168,140	30.8	12,856,955	60.3	
Lifestyle	3,697,251	22.0	1,555,075	7.3	
Corporate welfare	566,335	3.4	N/A	N/A	
Total	16,795,530	100.0	21,318,167	100.0	

**Leisure and entertainment.** Revenue from the leisure and entertainment segment increased by 24.0% from RMB215,693 thousand in 2021 to RMB267,441 thousand in 2022, primarily due to an increase in digital goods transactions we facilitated in the video and audio leisure and entertainment. The GMV of leisure and entertainment digital goods transactions we facilitated increased by 3.8% from RMB5,575,512 thousand in 2021 to RMB5,788,718 thousand in 2022.

**Games.** Revenue from the games segment increased by 14.1% from RMB61,546 thousand in 2021 to RMB70,237 thousand in 2022. The increase in revenue from the games segment was mainly due to an increase in games-related digital goods transactions we facilitated as a result of our expansion of the sales channels in downstream. The GMV of games-related digital goods transactions we facilitated increased by 18.4% from RMB1,330,625 thousand in 2021 to RMB1,575,086 thousand in 2022.

**Telecommunications.** Revenue from the telecommunications segment decreased by 63.4% from RMB81,235 thousand in 2021 to RMB29,755 thousand in 2022, mainly due to (i) a decline in transaction volumes as a result of a general reduction in marketing expenses on multiple e-commerce platforms; and (ii) adjustments to the agency policies of telecom carriers, which resulted in lower commission rates and GMV of telecommunications digital goods transactions we facilitated. The GMV of telecommunications digital goods transactions we facilitated decreased by 59.8% from RMB12,856,955 thousand in 2021 to RMB5,168,140 thousand in 2022.

**Lifestyle.** Revenue from the lifestyle segment increased by 38.0% from RMB40,809 thousand in 2021 to RMB56,300 thousand in 2022, primarily due to a significant increase in digital goods transactions facilitated as a result of expanding the cooperation with some lifestyle brand owners and strengthening the cooperation with customers in downstream financial channel in 2022. The GMV of lifestyle digital goods transactions we facilitated increased by 137.8% from RMB1,555,075 thousand in 2021 to RMB3,697,251 thousand in 2022.

**Corporate welfare.** The corporate welfare segment, which mainly comprises our new corporate welfare business, achieved revenue of RMB56,130 thousand in the year ended December 31, 2022. The GMV of the corporate welfare-related digital goods and physical goods transactions we facilitated amounted to RMB566,335 thousand in the year ended December 31, 2022.

The following table sets forth the GMV attributable to our key operating entities:

	For the year December 3	1, 2022 % of the Group's
	<b>GMV</b> (RMB in thou except for pero	
Wuhan Fulu	7 002 555	47.5%
Tibet Fulu	7,983,555 5,961,419	35.5%
Wuhan Yigiyou	1,127,185	6.7%
Wuhan Lishuo	427,085	2.5%
Beijing Fulu Fuxi	290,665	1.7%
Beijing Yiji Qifu Technology Co., Ltd.	275,670	1.6%
Wuhan Souka	268,522	1.6%
Kashgar Yiqiwan	159,871	1.0%
Wuhan Tianshi	96,411	0.6%
Xinjiang Fulu	60,659	0.4%
Hainan Fulu Network Technology Co., Ltd.	49,025	0.3%
Wuhan Yilu	37,415	0.2%
Zhongzhi Wuxian (Beijing) Technology Co., Ltd.	36,402	0.2%
Hubei Kejin	20,390	0.1%
Tibet Huluwa	_	-

# **COST OF SALES**

Our cost of sales increased by 15.9% from RMB104,039 thousand in 2021 to RMB120,627 thousand in 2022, primarily due to the increase in the labor cost driven by the increase in the number of employees and the improvement of our staff structure.

# Cost of sales by nature

The following table sets forth the components of cost of sales in 2022 and 2021:

	For the year ended December 31,				
	2022		2021		
	RMB	%	RMB	%	
	(RMB in thousands, except for percentage)		(RMB in thous	ands,	
			except for perce	entage)	
Commissions	40,164	33.3	45,719	43.9	
Labor-related costs	71,469	59.2	52,176	50.2	
Others <sup>(1)</sup>	8,994	7.5	6,144	5.9	
Total	120,627	100.0	104,039	100.0	

#### Note:

(1) Primarily include fixed-fees paid to digital goods sales channels and costs of server and software.

Commissions decreased by 12.2% from RMB45,719 thousand in 2021 to RMB40,164 thousand in 2022, primarily due to the decrease in the commission service fee required to be paid as a result of the decrease in the digital goods transactions of the telecommunications business we facilitated.

Labor-related costs increased by 37.0% from RMB52,176 thousand in 2021 to RMB71,469 thousand in 2022, primarily because of the increase in the number of employees and the improvement of our staff structure.

Other costs increased by 46.4% from RMB6,144 thousand in 2021 to RMB8,994 thousand in 2022, primarily due to the increase in service fees of the online stores operated and server custody fees.

# Cost of sale by segment

The following table sets forth segment cost of sales in 2022 and 2021:

	For the year ended December 31,				
	<b>2022</b> RMB % (RMB in thousands, except for percentage)		2021 RMB (RMB in thous except for perce	D21 % housands,	
Leisure and entertainment Games Telecommunications Lifestyle Corporate welfare	53,317 24,854 14,566 20,955 6,935	44.2 20.6 12.1 17.4 5.7	40,545 23,523 33,323 6,648 N/A	39.0 22.6 32.0 6.4 N/A	
Total	120,627	100.0	104,039	100.0	

**Leisure and entertainment.** Cost of sales from the leisure and entertainment segment increased by 31.5% from RMB40,545 thousand in 2021 to RMB53,317 thousand in 2022, primarily due to: (i) an increase in service commissions and platform usage fees charged by sales channels as a result of the higher GMV in leisure and entertainment segment; and (ii) an increase in the number of employees in our leisure and entertainment operation team.

**Games.** Cost of sales from the games segment increased by 5.7% from RMB23,523 thousand in 2021 to RMB24,854 thousand in 2022, primarily due to an increase in the number of employees in our games operation team.

**Telecommunications.** Cost of sales from the telecommunications segment decreased by 56.3% from RMB33,323 thousand in 2021 to RMB14,566 thousand in 2022, primarily due to a corresponding decrease in commissions charged from us by e-commerce platforms as we facilitated less telecommunications digital goods transactions through e-commerce platforms.

**Lifestyle.** Cost of sales from the lifestyle segment increased by 215.2% from RMB6,648 thousand in 2021 to RMB20,955 thousand in 2022, primarily due to (i) an increase in commissions charged from us by e-commerce platforms as we facilitated more lifestyle related digital goods transactions; and (ii) an increase in the number of employees in our lifestyle operation team.

**Corporate welfare.** Cost of sales from the corporate welfare segment amounted to RMB6,935 thousand in the year ended December 31, 2022, primarily comprising the labor costs for the operation team of the corporate welfare and the platform usage fees charged for facilitating the transaction of enterprise welfare physical goods.

# **GROSS PROFIT AND GROSS PROFIT MARGIN**

The following table sets forth our gross profit and gross profit margin by each segment for the years ended December 31, 2022 and 2021:

	For the year ended December 31,				
	2022		2021		
	RMB	%	RMB	%	
	(RMB in thousa	ınds,	(RMB in thousar	nds,	
	except for percentage)		except for percen	itage)	
Leisure and entertainment	214,124	80.1	175,148	81.2	
Games	45,383	64.6	38,023	61.8	
Telecommunications	15,189	51.0	47,912	59.0	
Lifestyle	35,345	62.8	34,161	83.7	
Corporate welfare	49,195	87.6	N/A	N/A	
Total	359,236	74.9	295,244	73.9	

Our overall gross profits increased by 21.7% from RMB295,244 thousand in 2021 to RMB359,236 thousand in 2022, primarily driven by an increase in revenue from digital goods-related services, reflecting the growth of our business. Our gross profit margin increased from 73.9% in 2021 to 74.9% in 2022, primarily due to the decrease in the percentage of telecommunications segment with relatively lower gross profit margin.

The gross profit from the leisure and entertainment segment increased by 22.3% from RMB175,148 thousand in 2021 to RMB214,124 thousand in 2022, mainly due to an expansion in product categories and an increase in volume of transactions.

The gross profit from the games segment increased by 19.4% from RMB38,023 thousand in 2021 to RMB45,383 thousand in 2022, mainly due to our expansion of the sales channels in downstream.

The gross profit from the telecommunications segment decreased by 68.3% from RMB47,912 thousand in 2021 to RMB15,189 thousand in 2022, mainly due to a significant decrease in the GMV and revenue of telecommunications digital goods we facilitated.

The gross profit from the lifestyle segment increased by 3.5% from RMB34,161 thousand in 2021 to RMB35,345 thousand in 2022, mainly due to our development of new lifestyle products categories and expansion of the cooperation with customers in downstream financial channel.

The gross profit from the corporate welfare segment amounted to RMB49,195 thousand in the year ended December 31, 2022, mainly comprising the gross profit from digital goods and physical goods transactions facilitated due to the entering into the corporate welfare market.

# OTHER INCOME AND GAINS

Our other income and gains decreased by 5.6% from RMB46,099 thousand in 2021 to RMB43,519 thousand in 2022, primarily attributable to a decrease in bank interest income of RMB1,450 thousand.

# **SELLING AND DISTRIBUTION EXPENSES**

Our selling and distribution expenses increased by 93.4% from RMB76,841 thousand in 2021 to RMB148,632 thousand in 2022, mainly due to the increase in salary and welfare expenses. Our salary and welfare expenses increased by 399.2% from RMB10,950 thousand in 2021 to RMB54,657 thousand in 2022, due to changes in our employee structure, the expansion of sales staff in each business segment, and the addition of sales staff in our corporate welfare business resulting in the increase in staff salary and welfare. Marketing expenses increased by 14.0% from RMB55,374 thousand in 2021 to RMB63,123 thousand in 2022, attributable to our increased promotional expenses on TikTok.

# **ADMINISTRATIVE EXPENSES**

Administrative expenses decreased by 30.1% from RMB141,697 thousand in 2021 to RMB98,994 thousand in 2022, primarily due to (i) a decrease in share-based payment expenses of RMB80,806 thousand; (ii) an increase in staff salary and welfare of RMB23,854 thousand; and (iii) an increase of administrative expenses generated from office lease of RMB6,405 thousand.

### RESEARCH AND DEVELOPMENT COSTS

Research and development costs increased by 48.2% from RMB41,357 thousand in 2021 to RMB61,289 thousand in 2022, primarily due to the Group's continuously increased strategic investment in SaaS applications and its increased investment in the performance improvement of self-developed intellectual property platform and the corresponding capacity construction for PaaS service.

# NET PROVISION FOR IMPAIRMENT LOSSES ON FINANCIAL AND CONTRACT ASSETS

Impairment losses on financial and contract assets increased by 115.1% from RMB2,423 thousand in 2021 to RMB5,212 thousand in 2022, primarily due to a provision of impairment loss for a downstream sales channel for the year ended December 31, 2022.

# OTHER EXPENSES

Other expenses decreased by 73.5% from RMB3,168 thousand in 2021 to RMB839 thousand in 2022, primarily due to the exchange gain resulting from the exchange rate difference of oversea funds, a decrease of RMB3,018 thousand compared with the exchange loss in 2021.

#### **OPERATING PROFITS**

Our operating profit was RMB87,789 thousand in 2022, compared to an operating profit of RMB75,857 thousand in 2021.

### **FINANCE COSTS**

Finance costs increased by 128.8% from RMB660 thousand in 2021 to RMB1,510 thousand in 2022, mainly due to an increase in interest payments after an increase in borrowings and leases.

#### **PROFIT BEFORE TAX**

After the deduction of finance costs, our profit before tax was RMB86,279 thousand in 2022, compared to a profit of RMB75.197 thousand in 2021.

# **INCOME TAX EXPENSES**

The income tax credit was RMB4,447 thousand in 2022, while the income tax expense was RMB6,975 thousand in 2021, mainly due to deferred tax recognized for losses available for offsetting against future profits.

#### PROFIT FOR THE YEAR

As a result of the foregoing, our profit increased by 33.0% from RMB68,222 thousand in 2021 to RMB90,726 thousand in 2022.

# SIGNIFICANT EVENTS AFTER THE REPORTING PERIOD

After the end of the Reporting Period, the Board recommended a final dividend of HK\$0.116 per Share for the year ended December 31, 2022, which will be submitted to Shareholders for approval at the forthcoming AGM.

# RECONCILIATION OF NON-IFRS MEASURES TO THE NEAREST IFRSS MEASURES

To supplement our consolidated financial statements which are presented in accordance with IFRSs, we use a non-IFRS measure, adjusted profit for the year, which is not required by, or presented in accordance with, IFRSs. We believe that such non-IFRS measure facilitates comparisons of operating performance from period to period and company to company by eliminating projects that our management does not consider to be indicative of our operating performance. We believe that this measure provides useful information to investors and others in understanding and evaluating our consolidated results of operations in the same manner as they help our management. However, our presentation of adjusted profit for the year may not be comparable to similarly titled measures presented by other companies. The use of such non-IFRS measure has limitations as an analytical tool, and investors should not consider it in isolation, or as substitute for analysis of, our results of operations or financial position as reported under IFRSs.



We defined adjusted profit attributable to owners of the parent for the year as profit attributable to owners of the parent for the year by adding back listing expenses, foreign exchange gains and losses and share-based payment expenses. The following table reconciles our adjusted profit attributable to owners of the parent for the year presented to the most directly comparable financial measure calculated and presented in accordance with IFRSs:

	For the year ended December 31,		
	<b>2022</b> (RMB'000)	2021 (RMB'000)	
Profit attributable to owners of the parent for the year			
Adjustments:	97,881	68,222	
Listing expenses	1,550	3,629	
Share-based payment	16,079	95,511	
Foreign exchange gains and losses	(432)	3,018	
Non-IFRS measure adjusted profit attributable to owners of			
the parent for the year	115,078	170,380	

# OTHER FINANCIAL INFORMATION

# **Capital structure**

The Company continued to maintain a healthy and sound financial position. Our total assets increased from RMB1,377,308 thousand as at December 31, 2021 to RMB1,575,477 thousand as at December 31, 2022, while our total liabilities increased from RMB213,379 thousand as at December 31, 2021 to RMB365,095 thousand as at December 31, 2022.

As at December 31, 2022, the Group has pledged certificates of deposit in the amount of RMB20,000 thousand. The Group has no charges on assets.

During the Reporting Period, the Company has granted 3,151,116 new Shares to RSU nominees pursuant to the general mandate of 2021 Share Award Scheme, the allotment and issuance of which was completed on June 13, 2022. For details, please refer to the Company's announcements dated May 27 and June 13, 2022.

As of December 31, 2022, the Company had 406,467,044 issued Shares.

# **Liquidity and capital resources**

Our principal sources of liquidity were cash from operations, and bank loans and other borrowings. As of December 31, 2022, we had cash and cash equivalents of RMB149,825 thousand, which were mainly denominated in Renminbi. Going forward, we believe that our liquidity requirements will be satisfied by using a combination of cash generated from our operations, bank loans, net proceeds from the Global Offering and other funds raised from capital markets from time to time, when necessary. In order to achieve better risk control, we have put in place relevant policies on cash and finance management and implemented strictly. We will regularly review our liquidity and financing needs.

The following table sets forth a summary of our net cash flow for the years ended December 31, 2022 and 2021:

	For the year end 2022 (RMB'000)	ed December 31, 2021 (RMB'000)
Cash and cash equivalents at beginning of year	209,445	457,892
Cash generated from/(used in) operations Income tax paid	27,988 (5,505)	(118,333) (5,532)
Net cash from/(used in) operating activities	22,483	(123,865)
Net cash used in investing activities Net cash used in financing activities Net decrease in cash and cash equivalents Effect of foreign exchange gains and losses	(22,406) (59,867) (59,790) 170	(19,592) (101,319) (244,776) (3,671)
Cash and cash equivalents at end of year	149,825	209,445

# Net cash used in operating activities

Net cash from operating activities for the year ended December 31, 2022 was RMB22,483 thousand, primarily attributable to profit before taxation of RMB86,279 thousand, as adjusted by:

(i) non-cash and non-operating items, which primarily comprised RMB16,079 thousand of share-based payment expenses, RMB6,142 thousand of depreciation of right-of-use assets, RMB2,027 thousand of depreciation of fixed assets and RMB3,273 thousand of amortisation of intangible assets; and

- (ii) changes in working capital, which primarily comprised:
  - a. a decrease of RMB41,123 thousand in prepayments, other receivables and other assets, primarily due to a gradual reduction in prepayments for long video goods through enhanced oversight of prepayments, as well as an increase in the turnover of prepayments and the control over their size, resulting in a reduction in capital occupation;
  - b. an increase of RMB212,496 thousand in trade receivables and contract assets, primarily driven by business growth from lifestyle segment and the new corporate welfare segment business;
  - an increase of RMB54,710 thousand in trade payables, primarily due to (i) the business growth from lifestyle segment and the new corporate welfare segment business; and (ii) the extension of business credit period;
  - d. an increase of RMB55,434 thousand in other payables and accruals, primarily due to (a) an increase in other receivables for the year ended December 31, 2022 because digital goods sales channels made more advances at the end of 2022; and (b) an increase in remuneration payable; and
  - e. an increase of RMB20,692 thousand in restricted cash, mainly representing deposits in banks for issuing notes, which amounted to RMB20,000 thousand.

# Net cash used in investing activities

Net cash used in investing activities for the year ended December 31, 2022 was RMB22,406 thousand, comprising (i) purchase of financial products of RMB96,500 thousand; (ii) addition to intangible assets of RMB13,136 thousand; (iii) acquisition of fixed assets of RMB2,922 thousand; and partially offset by (iv) proceeds from disposal of financial products of RMB87,277 thousand; and (v) interest received of RMB2,864 thousand.

# Net cash used in financing activities

Net cash used in financing activities for the year ended December 31, 2022 was RMB59,867 thousand primarily due to (i) new bank and other borrowings of RMB230,268 thousand; (ii) repayment of bank and other borrowings of RMB200,268 thousand; (iii) payment of interest related expenses of RMB1,510 thousand; (iv) dividends paid of RMB60,937 thousand; and (v) payment of rental amounts of right-of-use assets of RMB6,455 thousand.

### **Capital expenditures**

Our capital expenditures principally consist of expenditures for the purchases of property, plant and equipment and intangible assets. Our capital expenditures increased by 23.3% from RMB13,019 thousand for the year ended December 31, 2021 to RMB16,058 thousand for the year ended December 31, 2022. This was attributable to office renovation expenses and expenses arising from purchase of office furniture, computers and intangible assets for the year ended December 31, 2022.

# Management Discussion and Analysis

# Indebtedness, off-balance sheet commitment and contingent liabilities

As of December 31, 2022, our total indebtedness amounted to RMB365,095 thousand, as compared with RMB213,379 thousand as of December 31, 2021, of which our interest-bearing indebtedness included lease liabilities of RMB14,208 thousand and interest-bearing bank and other borrowings of RMB40,000 thousand as of December 31, 2022. As of December 31, 2022, our bank and other borrowings were all denominated in RMB. For the year ended December 31, 2022, our bank loans and other borrowings were interest-bearing at rates ranging from 4.35% to 4.80% per annum (for the year ended December 31, 2021: ranging from 4.0% to 5.0%).

As of December 31, 2022, we did not have any off-balance sheet arrangements and material contingent liabilities.

# Significant investments held

For the year ended December 31, 2022, we did not have any significant investments.

### Material acquisitions, disposals and future plans of subsidiaries and affiliated companies

For the year ended December 31, 2022, we did not have any material acquisitions or disposals of subsidiaries or affiliated companies.

# **Gearing ratio**

As of December 31, 2022, we did not have any net debt, as the Group's cash and cash equivalents were much more than its interest-bearing borrowings. As such, the gearing ratio (calculated as net debt divided by total equity plus net debt of the Group) did not apply to us.

#### Pledge of assets

As at December 31, 2022, the Group has pledged certificates of deposit in the amount of RMB20,000 thousand. The Group has no charges on assets.

# Foreign exchange risk management

We mainly carry out our operations in the PRC with most transactions settled in Renminbi. As of December 31, 2022, our cash and cash equivalent balance was denominated in Renminbi. Our management considers that the principal business is not exposed to significant foreign exchange risk as there are no significant financial assets or liabilities denominated in the currencies other than the respective functional currencies of our entities, but some of our funding raised in Hong Kong is subject to foreign exchange risk.

# Future plans for material investments and capital assets

As of December 31, 2022, we did not have other plans for material investments and capital assets.

# RELATIONSHIP WITH STAKEHOLDERS

# **Employee and remuneration policy**

As of December 31, 2022, we had 988 employees, all of whom were based in the PRC.

Our success depends on our ability to attract, retain and motivate qualified personnel. As part of our human resources strategy, we offer employees competitive remuneration packages, which generally include basic wages, variable wages, bonuses and other benefits.

We participate in employee benefit plans mandated by the PRC government, including basic pension insurance, work-related injury insurance, maternity insurance, basic medical insurance, and unemployment insurance and housing provident fund scheme. We must contribute to employee benefit plans based on specified percentages of the total remuneration of our employees up to a maximum amount specified by local governmental authorities.

#### **Customers**

Our customers primarily include digital goods vendors, from whom we earn commissions on facilitating sales of their products through our platform. Our customers also include digital goods vendors and digital goods sales channels that use our ancillary value-added services for which we charge fees on a case-by-case basis.

# **Suppliers**

Our suppliers primarily include (i) digital goods sales channels, who charge us commissions; and (ii) data storage and server hosting providers. We select suppliers based on a number of factors, including their user base, market share and reputation.

# **Directors and Senior Management**

Biographies of Directors and senior management of the Company are set out as follows:

#### **DIRECTORS**

#### **Executive Directors**

Mr. Fu Xi, 34, is the Chairman, executive Director and chief executive officer of the Company. He was appointed as an executive Director on October 31, 2019 upon the incorporation of the Company. Mr. Fu is also the chairman of the Nomination Committee of the Board. Mr. Fu is responsible for the Company's strategies, corporate culture and oversees the senior management. He has held directorships in the Group's subsidiaries, including as the executive director of Wuhan Fulu since March 2009 and Tibet Huluwa since May 2019. Mr. Fu was previously an executive Director of Xinjiang Fulu, Tibet Fulu, Wuhan Lishuo, Hubei Kejin and Xinjiang Huluwa.

Mr. Fu has over 10 years of management and operation experience in the IT industry.

Mr. Fu graduated from Zhongnan University of Economics and Law (中南財經政法大學) in Wuhan, PRC in June 2009 and majored in computer information management.

Mr. Zhang Yuguo, 36, is an executive Director and the senior vice president of the Group. He joined the Group as the vice president in May 2009 and was appointed as an executive Director on October 31, 2019 upon the incorporation of the Company. He has served as the executive director and general manager of Kashgar Yiqiwan and Wuhan Yilu since March 2017 and August 2019, respectively. Mr. Zhang is mainly responsible for managing the open platform business division. In particular, he is in charge of the operation of the Group's Fulu Open Platform as well as the operation and development of the Group's e-commerce business relating to telecommunications, online games, leisure and entertainment, lifestyle services and membership cards and coupons.

Mr. Zhang has over 10 years of management and operation experience in the IT industry.

**Mr. Shui Yingyu**, 36, is an executive Director and the senior vice president of the Group. He was appointed as an executive Director on October 31, 2019 upon the incorporation of the Company. From November 2010 to October 2022, he was the deputy general manager in charge of managing accounting and finance. From November 2022, he was the project manager of the Corporate Management Services Centre responsible for the management and daily business operation of the Corporate Management Services business.

Mr. Shui has over 10 years of management and operation experience in the internet media operation industry. Mr. Shui founded Hefei Sanqi Media Co., Ltd. (合肥三啟傳媒有限公司) ("Hefei Sanqi") in 2009 at which he served as a director from October 2009 to October 2010, responsible for the overall business operation and management of the Company. Hefei Sanqi is a limited liability company established in the PRC on October 30, 2009, and was primarily engaged in the design and production of advertising and website. Hefei Sanqi was voluntarily dissolved on December 22, 2017.

Mr. Shui received his bachelor's degree in administrative management from Anhui University (安徽大學) in Anhui Province, PRC in July 2012.

**Mr. Zhao Bihao**, 42, is an executive Director and the senior vice president of the Group. He was appointed as an executive Director on October 31, 2019. He was appointed as the senior vice president of the Group in April 2013 and is primarily responsible for the branding, marketing, as well as investment business of the Group.

Mr. Zhao has over 15 years of management and operation experience in market operations and promotion. From October 2005 to March 2013, Mr. Zhao was a promotion director of Perfect World Co., Ltd. (完美世界股份有限公司) ("Perfect World", a company listed on the Shenzhen Stock Exchange with the stock code of 002624, primarily engaging in development, production and marketing of online games, TV shows and movies), responsible for promoting and marketing.

Mr. Zhao received his associate degree in computer science from Wuhan University of Science and Technology (武漢科技大學) in Wuhan, Hubei Province, the PRC in July 2002.

**Mr. Mao Feng**, 44, is the executive Director, the chief financial officer and vice president of the Group. He was appointed as an executive Director on January 11, 2020. He has been responsible for the Group's financial management, financing and investor relations since he joined the Group in July 2018.

Mr. Mao has nearly 20 years of experience in accounting and finance. Prior to joining the Group, Mr. Mao was a partner of Asia Pacific CPA (Group) Co., Ltd. (亞太(集團)會計師事務所) from March 2015 to June 2018. From December 2013 to March 2015, he worked at Ruihua Certified Public Accountants (瑞華會計師事務所). From August 2010 to January 2013, Mr. Mao served as the vice general manager in Shanghai Chengqi Business Consulting Co., Ltd (上海誠齊商務諮詢有限公司). From September 2006 to December 2008, he served as the finance manager of Shanghai Maoyuan Garment Co., Ltd. (上海懋源製衣有限公司). From July 2001 to September 2006, he worked at Deloitte Touche Tohmatsu Hua Yong Certified Public Accountants LLP (德勤華永會計師事務所).

Mr. Mao received his bachelor's degree in accounting from Shanghai University of Finance and Economics (上海財經大學) in Shanghai, PRC in July 2001.

### **Directors and Senior Management**

# **Independent non-executive Directors**

**Mr. Li Wai Chung**, 45, is an independent non-executive Director and also the chairman of the Audit Committee of the Board. He was appointed as an independent non-executive Director on January 11, 2020.

Mr. Li has been an independent non-executive director and the chairman of the audit committee of the board of directors of Taizhou Water Group Co., Ltd. (台州市水務集團股份有限公司) (a company listed on the Stock Exchange with the stock code of 1542) since June 2019.

Mr. Li has served as an executive director and a chief financial officer of Tyfon Culture Holdings Limited (泰豐文化控股有限公司) since June 2020. He has also served as the general manager of Shenzhen Youxin Consulting Management Co., Ltd. (深圳友信顧問管理有限公司) from October 2017 to June 2020. From October 2017 to October 2018, he worked at Shanghai Yongxuan Venture Capital Management Co., Ltd. (上海永宣創業投資管理有限公司). From August 2016 to September 2017, he worked at Lens International (HK) Limited (藍思國際(香港)有限公司), the holding company of Lens Technology Co., Ltd (藍思科技股份有限公司) (a company listed on the Shenzhen Stock Exchange with the stock code of 300433), as the general manager of investment department, mainly responsible for managing investment projects of the company and formulating investment strategies. From April 2006 to July 2016, he worked at Shanghai Prime Machinery Co., Ltd. (上海集優機械股份有限公司) (a company once listed on the Stock Exchange from April 2006 to January 2021, now as the subsidiary of Shanghai Electric Group Company Limited (上海電氣集團股份有限公司), a company listed on the Stock Exchange with the stock code of 2727) as the vice president, secretary of the board, assistant president, company secretary and qualified accountant. He was an audit manager of Deloitte China (including Deloitte Touche Tohmatsu Hua Yong CPA and Hong Kong Deloitte Touche Tohmatsu) from October 2005 to April 2006.

Mr. Li received a bachelor's degree in business administration, majoring in accounting and finance, from University of Hong Kong in November 2000 and a master's degree in business administration from University of Hong Kong in November 2013. Mr. Li is a fellow member of the Association of Chartered Certified Accountant. He is also a member of The Hong Kong Institute of Certified Public Accountants and holds the chartered accountant qualifications from the Institute of Chartered Accountants in England and Wales.

Ms. Wang Yuyun (王雨雲) (alias Wang Yuyun (王雨蘊)), 45, is an independent non-executive Director and also the chairman of the Remuneration Committee of the Board. She was appointed as an independent non-executive Director on January 11, 2020.

In December 2004, Ms. Wang joined Perfect World when it was founded. From December 2004 to January 2008, Ms. Wang worked at Perfect World (Beijing) Network Technology Co., Ltd. (完美世界(北京)網絡技術有限公司) as the director of marketing center. From January 2008 to September 2014, she served as the vice president and the official spokesperson of Perfect World. Concurrently, she has been the legal representative and chairman of Perfect World Education Investment Co., Ltd. (完美世界教育投資公司) ("Perfect World Education") since February 2014. She has served as the senior vice president of Perfect World as well as the legal representative and chairman of Perfect World Education and Perfect World Education Technology (Beijing) Co., Ltd (完美世界教育科技(北京)有限公司), respectively, since September 2014. Currently, her main responsibilities at Perfect World include managing government relations and public affairs, brand building and promotion, and strategic cooperation management.

Ms. Wang received a doctor's degree in business administration from University of Nice in France in April 2018 and an EMBA degree from National University of Singapore in Singapore in June 2012.



**Mr. Wong Sincere**, 58, is an independent non-executive Director. He was appointed as an independent non-executive Director on January 11, 2020.

Mr. Wong has served as an independent non-executive director of Bank of Gansu Co., Ltd (甘肅銀行股份有限公司) (a company listed on the Stock Exchange with the stock code of 2139), U Banquet Group Holding Limited (譽宴集團控股有限公司) (now known as Net-a-Go Technology Company Limited (網譽科技有限公司), a company listed on the Stock Exchange with the stock code of 1483) and Jinmao property services Co., Ltd. (a company listed on the Stock Exchange with the stock code of 00816), since August 2017, and September 2018 and March 2022, respectively.

Mr. Wong has been the founding partner of Wong Heung Sum & Lawyers (黃香沈律師事務所) (formerly known as Sincere Wong & Co. (黃誠思律師事務所)) since May 2016. From January 2019 to March 2020, Mr. Wong served as a non-executive director of MOS House Group Limited (a company listed on the Stock Exchange with the stock code of 1653). From August 2011 to April 2016, Mr. Wong worked at the Listing Department of Hong Kong Exchanges and Clearing Limited (the "Hong Kong Exchange"), and he served as a vice president at the time of his departure from the Hong Kong Exchange, primarily responsible for reviewing IPO applications and making recommendations to the Listing Committee. From July 2010 to May 2011, he served as the vice president of legal department and company secretary of Sateri Holdings Limited (賽得利控股有限公司) (subsequently renamed Bracell Limited, a company listed on the Stock Exchange with the stock code of 1768). Bracell Limited was delisted by way of privatization in October 2016. From November 2006 to June 2010, he served as the chief legal officer of SOCAM Development Limited (瑞安建業有限公司), a company listed on the Stock Exchange with the stock code of 983). From February 2005 to November 2006, he served as the in-house legal counsel of China Resources Enterprise, Limited (華潤啤酒(控股)有限公司), a company listed on the Stock Exchange with the stock code of 291). From September 1996 to January 2005, he served as the in-house legal counsel of Hutchison Whampoa Group (和記黃埔集團).

Mr. Wong received his bachelor's degree in social science from The Chinese University of Hong Kong in December 1986. Mr. Wong passed the Common Professional Examination at Wolverhampton Polytechnic (now known as University of Wolverhampton) in July 1990, and the Solicitors' Final Examination of the Law Society of England and Wales with first class honours in October 1991. Subsequently, he has been a solicitor of the High Court of Hong Kong in October 1993 and a solicitor of the Supreme Court of England & Wales in February 1994, respectively. Mr. Wong was admitted as a lawyer in the Guangdong-Hongkong-Macao Greater Bay Area in September 2022.

### **Directors and Senior Management**

#### **SENIOR MANAGEMENT**

The senior management team of the Group, in addition to the executive Directors listed above, has the following members:

**Mr. Chen Tianjun**, 40, has been the vice president of the Group since April 2017, responsible for the new business development of the business department and cooperation with various major platforms.

Prior to joining the Group, Mr. Chen has been running his own business through three companies, namely Shanghai Fire Beast Network Technology Co., Ltd. (上海火獸網絡科技有限公司) since August 2014, Hangzhou Yingxiang Network Technology Co., Ltd. (杭州鷹翔網絡科技有限公司) since April 2016 and Hangzhou Cool Land Magic Technology Co., Ltd. (杭州酷境魔視科技有限公司) since August 2016. He served as the legal representative and chief executive officer of these three companies. From May 2008 to August 2016, he served as the manager of Taobao (China) Software Co., Ltd. (淘寶(中國)軟件有限公司), responsible for the virtual product business. From November 2002 to March 2003 and from August 2003 to May 2004, he worked at Shanghai Shengda Network Development Co., Ltd. (上海盛大網絡發展有限公司), a company previously listed on Nasdaq and delisted from Nasdaq in 2012). Form April 2003 to July 2003 and from June 2004 to November 2007, he worked at Shengqu Information Technology (Shanghai) Co., Ltd. (盛趣信息技術(上海)有限公司).

Mr. Chen graduated from Yancheng Institute of Technology (鹽城工學院) in Yancheng, the PRC in July 2002. In January 2006, he received his diploma degree in administrative management from Shanghai TV University (上海電視大學) through long-distance and part-time study.

**Mr. Xu Jian**, 33, has been the vice president of the Group since January 2018, responsible for business development and operation of products relating to mobile games, gaming transactions and gaming services. Mr. Xu joined the Group as a project manager in September 2015. Mr. Xu has also been an executive Director of Wuhan Yiqiyou since June 2017.

Mr. Xu received his bachelor's degree in computer science from China University of Geosciences (中國地質大學) in Wuhan, the PRC in July 2015.

**Mr. Ren Wei**, 46, has been the chief technology officer of the Group since November 2019, responsible for technical reserves, development and implementation of technological strategies, and management of research team of the Group. He joined the Group in November 2011 as the manager of our R&D department.

Prior to joining the Group, Mr. Ren has over 11 years of working experience in computer technology companies, including: Wuhan Chaojiwanjia Technology Co., Ltd. (武漢超級玩家科技股份有限公司)(formerly known as Wuhan Chaowan Online Technology Co., Ltd. (武漢超玩在線科技有限公司)), a company primarily engaged in the research and development of online games, from February 2009 to September 2011; Baofuda Technology (Wuhan) Co., Ltd. (保富達科技(武漢)有限公司), a company primarily involved in the development of computer software, from March 2008 to February 2009; Shenzhen Huolitianhui Technology Co., Ltd. (深圳市活力天匯科技股份有限公司), a company primarily involved in internet retail services, from September 2006 to March 2008; and Wuhan Huanda Technology Development Co., Ltd. (武漢市環大科技開發有限公司), a company primarily involved in computer engineering, bioengineering and chemical engineering, from August 2001 to August 2006.

Mr. Ren received his bachelor's degree in computer software from Hubei University (湖北大學) in Wuhan, the PRC in July 1998.

**Mr. Ding Zhigang**, 41, has been the vice president of the Group since November 2019 and is responsible for managing the Group's Open Platform Business division – the Customer Development Centre, and focuses on the development and service of To-B customers.

Prior to joining the Group, Mr. Ding had served four companies. From March 2019 to October 2019, he held the position of chief operating officer at Basestonedata (小象優品), a leading phase e-commerce company, where he was in charge of the work related to the group's operation. From February 2012 to January 2019, he held the position of data analysis specialist and senior operations specialist at Alipay, focusing on membership operations. From May 2010 to January 2012, he held the position of senior consultant at Hua Analysis Technology (shanghai) Co., Ltd (華院分析技術(上海)有限公司), a leading domestic consulting company specializing in the telecommunications industry. From July 2007 to May 2010, he served as a senior marketing analysis manager at China Mobile Communications Group Co., Ltd. (中國移動通信集團有限公司), Guangdong Branch.

Mr. Ding graduated from Huazhong University of Science and Technology (華中科技大學) in Wuhan, the PRC, with a Master's degree in Economics in July 2007.

**Mr. Huang Tao**, 36, joined the Group in August 2018 and is responsible for the Company's upstream brand cooperation and strategic cooperation with e-commerce platforms. In 2021, he set up the Group's Open Platform Business division – the Supply Chain Centre, and was appointed as the person in charge of this Centre, focusing on Fulu's upstream supply chain construction.

Prior to joining the Group, from May 2016 to July 2018, Mr. Huang served at Wuhan Yongle Yunshang E-Commerce Company Limited (武漢永樂雲商電子商務有限公司) as the vice president of the company, responsible for managing the communications business division and developing digital virtual services of operators. From September 2008 to January 2016, he served at Beijing Gaoyang Jiexun Information Technology Company Limited (北京高陽捷迅信息技術有限公司) (a company which was owned by Gohigh (高鴻股份), a listed on the Shenzhen Stock Exchange (Stock Code: 000851) in 2013), where he was engaged in marketing-related business. Before his departure, he was the executive deputy general manager of the Regional Development Centre, responsible for managing a nationwide marketing team of about 300 people, building an offline virtual service scenes and launching an offline digital virtual convenience platform.

Mr. Huang graduated from Wuhan Polytechnic (武漢職業技術學院) in Wuhan, the PRC in 2007, majoring in computer software and information management.

**Ms. Yu Suhua**, 39, has been the vice president of human resources of the Group since October 2021 and is responsible for the strategic planning and implementation of human resources of the Group. Ms. Yu joined the Group in March 2018 as senior director of human resources.

Prior to joining the Group, Ms. Yu had nearly 11 years of working experience in companies including: Guangdong Nanyue Bank (廣東南粵銀行), Changsha Branch (from March 2015 to March 2016), Ping An Puhui (平安普惠), Hunan Branch (from July 2009 to March 2015), and Shanghai Asia Business Development Co., Ltd. (上海亞商發展集團有限公司) (from July 2007 to June 2009).

Ms. Yu graduated from Shanghai Maritime University (上海海事大學) in Shanghai, the PRC with a Master's degree in Economics in July 2007 and graduated from Northwestern Polytechnic University (西北工業大學) in Xi'an, the PRC with a Bachelor's degree in Management in July 2005.

# **Directors' Report**

The Board is pleased to present its report together with the audited consolidated financial statements of the Group for the Reporting Period.

#### THE LISTING

The Company is a limited liability company incorporated in the Cayman Islands on October 31, 2019. The Shares of the Company were listed on the Stock Exchange on September 18, 2020. The offer price has been determined at HK\$8.90 per offer share (exclusive of brokerage of 1%, the Securities and Futures Commission transaction levy of 0.0027% and the Stock Exchange trading fee of 0.005%). The Global Offering of the Company constitutes 100,000,000 Shares.

#### ISSUE OF NEW SHARES

Pursuant to the general mandate of 2021 Share Award Scheme, the Company completed the issuance of 3,315,928 new Shares to RSU nominees on September 10, 2021, and 3,151,116 new Shares to RSU nominees on June 13, 2022.

As of December 31, 2022, the Company had 406,467,044 issued shares.

# PRINCIPAL BUSINESS

The Company is a leading third-party digital goods and services platform operator in China. The platform of the Company connects digital goods vendors and digital goods sales channels. We generate revenues from providing "business to business" (B2B) services to digital goods vendors and sales channels, including (i) facilitating digital goods transactions between digital goods vendors and digital goods sales channels; and (ii) providing value-added services such as operating online stores for digital goods vendors. Businesses of major subsidiaries are set out in Note 1 to the financial statements of this annual report.

# **RESULTS**

Results of the Group for the year ended December 31, 2022 are set out in the consolidated statement of comprehensive income of this annual report.

# **DIVIDEND POLICIES AND FINAL DIVIDENDS**

The Company is a holding company incorporated under the laws of the Cayman Islands. As a result, the payment and amount of any future dividend will depend on the availability of dividends received from its subsidiaries. PRC laws require that dividends may only be paid out of the after-tax profit for the year calculated according to PRC accounting principles, which differ in many aspects from the generally accepted accounting principles in other jurisdictions, including the IFRSs. PRC laws also require foreign-invested enterprises to set aside at least 10% of its after-tax profits as the statutory common reserve fund until the cumulative amount of the statutory common reserve fund reaches 50% or more of such enterprises' registered capital, if any, to fund its statutory common reserves. The foreign-owned enterprise may also, at its discretion, allocate a portion of its after-tax profits based on PRC accounting principles to a discretional reserve fund. These statutory common reserve funds and discretional funds are not available for distribution as cash dividends. Dividend distribution to Shareholders is recognized as a liability in the period in which the dividends are approved by Shareholders or Directors, where appropriate. Under Cayman Islands law, dividends may be distributed from (a) profits (current period or retained) or (b) share premium. The Articles of Association has not determined the dividend distribution ratio.

The Board is responsible for submitting proposals for dividend payments to the Shareholders' general meeting for approval. The determination of whether to pay a dividend and in which amount is based on our results of operations, cash flow, financial condition, future business prospects, statutory and regulatory restrictions and other factors that the Board deems relevant.

After due consideration of Shareholders' as well as the Company's long-term interests, the Board recommended the final dividend of HK\$0.116 per Share for the year ended December 31, 2022, which will be paid in Hong Kong dollars, subject to the approval of Shareholders at the Company's forthcoming AGM. The final dividend, if approved by the Shareholders at the forthcoming AGM, will be paid on or before Tuesday, June 13, 2023 to Shareholders whose name appear on the register of members of the Company on Wednesday, June 7, 2023.

# **BUSINESS REVIEW**

The business review and performance analysis of the Group for the Reporting Period and the indication of likely future development in the Company's business are set out in the sections headed "Chairman's Statement", "Management Discussion and Analysis" and "Corporate Governance Report" of this annual report.

The principal risks and uncertainties faced by the Company are set out in the "Corporate Governance Report" of this annual report. The analysis using financial key performance indicators are set out in the "Financial Summary" of this annual report. The Company's relationship with its stakeholders is set out in the "Management Discussion and Analysis" of this annual report.

#### **ENVIRONMENTAL PERFORMANCE AND POLICIES**

The Company attaches great importance to environmental protection and resource conservation, and continuously pays attention to the impact of its business operations on the environment. The Company is committed to maintaining the common development of economy, environment and society, and promoting awareness of environmental protection and resource conservation in its daily operations. The Group had adopted various electricity-saving, watersaving and carbon emission reduction management measures, including management over garbage classification, air conditioning temperature setting, paperless office construction and timely maintenance of water equipment, thereby improving efficiency and minimizing resource consumption. The Company is in compliance with relevant environmental laws and regulations, including but not limited to the Environmental Protection Law of the People's Republic of China 《中華人民共和國環境保護法》,Atmospheric Pollution Prevention and Control Law of the People's Republic of China 《中華人民共和國水污染防治法》,Water Pollution Prevention and Control Law of the People's Republic of China 《中華人民共和國水污染防治法》,Law of the People's Republic of China on the Prevention and Control of Environment Pollution Caused by Solid Wastes (《中華人民共和國固體廢物污染環境防治法》) and is not aware of any environmental-related violations during the Relevant Period.

For details of the Company's environmental policies and performance, the compliance with the relevant laws and regulations and the relations with its employees, suppliers and customers, please refer to the Environmental, Social and Governance Report of the Company for the year ended December 31, 2022 (the "Current ESG Report") published on the website of the Stock Exchange (http://www.hkexnews.hk) and the Company's website (http://www.fulu.com) according to the Listing Rules. If you wish to receive the printed version of this Environmental, Social and Governance Report, you may send your request in writing to the headquarters of the Company at 2nd Floor, Building B2, Optics Valley Financial Port, No. 77 Guanggu Avenue, East Lake High-tech Development Zone, Wuhan, Hubei Province, the PRC to the attention of the Joint Company Secretaries.

# **USE OF NET PROCEEDS FROM THE LISTING**

The net proceeds from the Listing are approximately HK\$803.42 million, net of underwriting fees, commissions and related total expenses paid and payable in connection thereto.

During the Reporting Period, the Company gradually utilized the net proceeds for the purposes consistent with those set out in the section headed "Future Plans and Use of Proceeds" in the Prospectus. The following table sets forth the use of the net proceeds and fund balances as at December 31, 2022:

No.	Use	<b>The net proceeds</b> (HK\$ million)	Unutilized amount as of January 1, 2022 (HK\$ million)	Utilized amount during the year (HK\$ million)	Unutilized amount as of December 31, 2022 (HK\$ million)	Utilized amount from the Listing Date up to December 31, 2022 (HK\$ million)	Expected timeline of application of remaining net proceeds
1.	To facilitate digital goods transactions for more digital goods vendors and increase the varieties of digital goods transactions we facilitate;	241.03 (representing approximately 30% of total net proceeds)	-	-	-	241.03	N/A
2.	To increase the number of our digital goods sales channel partners;	160.68 (representing approximately 20% of total net proceeds)	-	-	-	160.68	N/A
3.	To develop our value-added services, such as membership management and interactive advertising services, virtual employee benefit services for enterprise customers, game leveling and companion services and professional game account leasing services;	160.68 (representing approximately 20% of total net proceeds)	-	-	-	160.68	N/A
4.	For potential acquisitions of businesses and assets complementary to our business, including companies in games-related industries; and	160.68 (representing approximately 20% of total net proceeds)	160.68	-	160.68	-	on or before December 31, 2024
5.	To fund working capital and other general corporate purposes	80.35 (representing approximately 10% of total net proceeds)	-	-	-	80.35	N/A
		803.42	160.68	-	160.68	642.74	

As a wholly foreign-owned enterprise, we will need to make capital contributions and loans to our PRC subsidiaries or through loans to our Consolidated Affiliated Entities such that the net proceeds of the Listing can be used in the manner described above. Such capital contributions and loans are subject to a number of limitations and approval processes under PRC laws and regulations. There are no costs associated with registering loans or capital contributions with relevant PRC authorities, other than nominal processing charges. Under PRC laws and regulations, the PRC governmental authorities are required to process such approvals, fillings or registrations or deny our application within a prescribed period, such period generally shall be less than 90 days. The actual time taken, however, may be longer due to administrative delay. We cannot assure you that we can obtain the approvals from the relevant governmental authorities, or complete the registration and filing procedures required to use proceeds from the Global Offering, in each case on a timely basis, or at all. As PRC regulation of loans and direct investment by wholly foreign-owned enterprise to PRC entities may delay or prevent us from using the proceeds of the Listing to make loans or additional capital contributions to our PRC Holdcos or Consolidated Affiliated Entities, this could materially and adversely affect our liquidity and our ability to fund and expand our business.

# MAJOR CUSTOMERS AND SUPPLIERS

### **Major customers**

For the year ended December 31, 2022, top five customers of the Group accounted for approximately 38.9% (2021: 48.8%) of total revenue of the Group with the largest customer accounted for approximately 14.6% (2021: 18.5%) of total revenue of the Group.

# **Major suppliers**

For the year ended December 31, 2022, top five suppliers of the Group accounted for approximately 31.0% (2021: 46.1%) of total purchases of the Group with the largest supplier accounted for approximately 11.8% (2021: 16.6%) of total purchases of the Group.

To the best of the Directors' knowledge, for the year ended December 31, 2022 and as at the date of this annual report, none of the Directors and their respective associates or any Shareholders who hold more than 5% of the issued share capital of the Company are interested in our major customers and suppliers.

# PROPERTY, PLANT AND EQUIPMENT

Details of changes in property, plant and equipment of the Group during the Reporting Period are set out in Note 13 to the financial statements of this annual report.

#### SHARE CAPITAL

Details of changes in share capital of the Group during the Reporting Period are set out in Note 26 to the financial statements of this annual report.

# **RESERVES**

Details of changes in reserves of the Group during the Reporting Period are set out on page 77 to page 78 of the consolidated statement of changes in equity.

# DISTRIBUTABLE RESERVES

As of December 31, 2022, distributable reserves of the Group amounted to approximately RMB564,390 thousand.

## **BANK LOANS AND OTHER BORROWINGS**

Details of the Group's bank loans and other borrowings as of December 31, 2022 are set out in Note 25 to the financial statements of this annual report. The term of the bank loan represents current loans. As of December 31, 2022, the total credit granted by the bank amounted to RMB209,200 thousand and the residual credit line amounted to RMB199,200 thousand. The Group did not utilize financial instruments for hedging purposes during the Reporting Period.

#### **DIRECTORS**

The Directors during the Reporting Period and the date of this annual report include:

#### **Executive Directors**

Mr. Fu Xi (符熙) (Chairman and chief executive officer)

Mr. Zhang Yuguo (張雨果)

Mr. Shui Yingyu (水英聿)

Mr. Zhao Bihao (趙筆浩)

Mr. Mao Feng (茅峰)

## **Independent non-executive Directors**

Mr. Li Wai Chung (李偉忠)

Ms. Wang Yuyun (王雨雲) (alias Wang Yuyun (王雨蘊))

Mr. Wong Sincere (黃誠思)

In accordance with Article 109 of the Articles of Association, Mr. Fu Xi, Mr. Mao Feng and Ms. Wang Yuyun shall retire by rotation at the AGM. Mr. Fu Xi and Ms. Wang Yuyun, being eligible, offered themselves for re-election at the AGM. Mr. Mao Feng wished to devote more time to his work related to corporate finance and investor relations management and has not offered himself for re-election thereat and will cease to be a Director upon conclusion of the AGM. Details of the Directors to be re-elected at the AGM are set out in the circular to be dispatched to the Shareholders before the AGM.

## **DIRECTORS AND SENIOR MANAGEMENT**

Biographical details of the Directors and senior management of the Company are set out in the section headed "Directors and Senior Management" of this annual report.

#### CONFIRMATION OF INDEPENDENCE OF INDEPENDENT NON-EXECUTIVE DIRECTORS

The Company has received an annual confirmation of independence pursuant to Rule 3.13 of the Listing Rules from each of the independent non-executive Directors, and the Company considers such Directors to be independent during the Reporting Period.

## DIRECTORS' SERVICE CONTRACTS AND LETTERS OF APPOINTMENT

Each of the executive Directors has entered into a service contract with the Company. Pursuant to this contract, they agreed to act as executive Directors for an initial term of three years with effect from the date of approval by the Board of the appointment or until the third annual general meeting of the Company since the Listing Date (whichever is sooner). Either party has the right to give not less than three months' written notice to terminate the contract. No annual director's fees are payable to the executive Directors under the current arrangement.

The Board does not have non-executive Directors.

Each of the independent non-executive Directors has entered into an appointment letter with the Company. The initial term for their appointment letters shall be three years from the Listing Date unless terminated by either party giving to the other not less than one month' prior notice in writing in accordance with the terms and conditions of the appointment letter.

There are no service contracts entered by the Directors which is not terminable by the Group within one year without payment of compensation (other than statutory compensation). Details of Directors' remuneration during the Reporting Period are set out in Note 8 to the financial statements of this annual report.

# DIRECTORS' MATERIAL INTERESTS IN SIGNIFICANT TRANSACTIONS, ARRANGEMENTS OR CONTRACTS

Save as disclosed in this annual report, none of the Directors had a material interest, either directly or indirectly, in any transaction, arrangement or contract of significance to the business of the Group to which the Company or any of its subsidiaries or fellow subsidiaries was a party during the Reporting Period.

#### MANAGEMENT CONTRACTS

No contracts concerning the management and administration of the whole or any substantial part of the business of the Company were entered into or existed during the Reporting Period.

# DIRECTORS' RIGHTS TO ACQUIRE SHARES OR DEBENTURES

Save as otherwise disclosed in this annual report, at no time during the Reporting Period was the Company or any of its subsidiaries a party to any arrangement that would enable the Directors to acquire benefits by means of acquisition of shares in, or debentures of, the Company or any other body corporate, and none of the Directors or any of their spouses or children under the age of 18 were granted any right to subscribe for the equity or debt securities of the Company or any other body corporate or had exercised any such right.

#### REMUNERATION POLICY AND RETIREMENT AND EMPLOYEE BENEFITS SCHEME

A Remuneration Committee was set up by the Company for reviewing the Group's remuneration policy and structure for all remuneration of the Directors and senior management of the Group, having regard to the Group's operating results, individual performance of the Directors and senior management and comparable market practices.

Our success depends on our ability to attract, retain and motivate qualified personnel. As part of our human resources strategy, we offer employees competitive remuneration packages, which generally include basic wages, variable wages, bonuses and other benefits

We participate in employee benefit plans mandated by the PRC government, including basic pension insurance, work-related injury insurance, maternity insurance, basic medical insurance, unemployment insurance and housing provident fund scheme. We must contribute to employee benefit plans based on specified percentages of the total remuneration of our employees up to a maximum amount specified by local governmental authorities.

Details of the emoluments of the Directors and the five highest paid individuals during the Reporting Period are set out in Note 8 and Note 9, respectively, to the financial statements of this annual report.

# DIRECTORS' AND CHIEF EXECUTIVES' INTERESTS AND SHORT POSITIONS IN SHARES, UNDERLYING SHARES AND DEBENTURES

As of December 31, 2022, interests and short positions of the Directors and the chief executives of the Company in the Shares, underlying Shares and debentures of the Company or any of its associated corporations (within the meaning of Part XV of the SFO) which were required to be notified to the Company and the Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO (including interests and short positions which were taken or deemed to have taken under such provisions of the SFO), or which were recorded in the register required to be kept pursuant to section 352 of the SFO or as otherwise notified to the Company and the Stock Exchange pursuant to the Model Code as set out in Appendix 10 of the Listing Rules were as follows:

## (i) Interests in shares

Name of Director	Capacity	Nature of interest	Number of Shares	Approximate percentage of the issued share capital of the Company
Mr. Fu Xi (符熙)	Interest of controlled corporations <sup>(1)</sup>	Long position	141,094,800	34.71
	Trust beneficiary and founder <sup>(2)</sup> Total interest of Mr. Fu Xi	Long position	19,077,050 <b>160,171,850</b>	4.69 <b>39.41</b>
Mr. Zhang Yuguo	Interest of controlled corporations <sup>(3)</sup>	Long position	45,999,600	11.32
(張雨果)	Beneficial interest  Total interest of Mr. Zhang Yuguo	Long position	1,238,466 <b>47,238,066</b>	0.30 <b>11.62</b>
Mr. Shui Yingyu	Interest of controlled corporations <sup>(4)</sup>	Long position	19,763,000	4.86
(水英聿)	Beneficial interest Total interest of Mr. Shui Yingyu	Long position	140,956 <b>19,903,956</b>	0.03 <b>4.90</b>
Mr. Zhao Bihao	Interest of controlled corporations <sup>(5)</sup>	Long position	16,828,800	4.14
(趙筆浩)	Beneficial interest  Total interest of Mr. Zhao Bihao	Long position	272,533 <b>17,101,333</b>	0.07 <b>4.21</b>
Mr. Mao Feng (茅峰)	Interest of controlled corporations <sup>(6)</sup>	Long position	4,276,600	1.05

#### Notes:

- 1. Mr. Fu Xi holds the entire share capital of FuXi Limited, which in turn directly holds 141,094,800 Shares. Mr. Fu Xi is the sole shareholder of FuXi Limited. Under the SFO, Mr. Fu Xi is deemed to be interested in the Shares held by FuXi Limited.
- 2. Fuze Holdings Limited holds 99.99% and 94.10% of the shares in Fuxu Holdings and Fuzhi Holdings, respectively, which in turn hold 1,077,050 and 18,000,000 Shares, respectively. Under the SFO, Fuze Holdings Limited is deemed to be interested in the 19,077,050 Shares held by Fuxu Holdings and Fuzhi Holdings, while the entire interest in the 19,077,050 Shares is held by Fuze Holdings Limited through a trust established by Mr. Fu Xi (as principal) in favour of Mr. Fu Xi and his family. Under the SFO, Mr. Fu Xi is deemed to be interested in the Shares held by Fuze Holdings Limited.

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- 3. Mr. Zhang Yuguo holds the entire share capital of Zhangyuguo Holdings, which in turn directly holds 45,999,600 Shares. Under the SFO, Mr. Zhang Yuguo is deemed to be interested in the Shares held by Zhangyuguo Holdings.
- 4. Mr. Shui Yingyu holds the entire share capital of Shuiyingyu Holdings, which in turn directly holds 19,763,000 Shares. Under the SFO, Mr. Shui Yingyu is deemed to be interested in the Shares held by Shuiyingyu Holdings.
- 5. Mr. Zhao Bihao holds the entire share capital of Zhaobihao Holdings, which in turn directly holds 16,828,800 Shares. Under the SFO, Mr. Zhao Bihao is deemed to be interested in the Shares held by Zhaobihao Holdings.
- 6. Mr. Mao Feng holds the entire share capital of Maofeng Holdings Limited, which in turn directly holds 4,276,600 Shares. Under the SFO, Mr. Mao Feng is deemed to be interested in the Shares held by Maofeng Holdings Limited.

# (ii) Interests in associated corporations

Name of Director	Capacity	Associated corporations	Nature of interest	Amount of registered capital (RMB)	Percentage of shareholding in the associated corporation (%)
Mr. Fu Xi (符熙)	Beneficial interest Interest of controlled corporations <sup>(1)</sup> <b>Total interest of Mr. Fu Xi in Wuhan Fulu</b>	Wuhan Fulu Wuhan Fulu	Long position Long position	9,850,000 4,759,091 <b>14,609,091</b>	50.03 24.17 <b>74.20</b>
Mr. Zhang Yuguo (張雨果)	Beneficial interest Beneficial interest <sup>(2)</sup>	Wuhan Fulu Kashgar Yiqiwan	Long position Long position	2,968,324 9,900,000	15.08 99.00
Mr. Shui Yingyu (水英聿)	Beneficial interest	Wuhan Fulu	Long position	1,384,998	7.03
Mr. Zhao Bihao (趙筆浩)	Beneficial interest	Wuhan Fulu	Long position	726,522	3.69

#### Notes:

- (1) Mr. Fu Xi is the general partner of Tibet Fuxu and Tibet Fulong, which in turn hold 12.72% and 11.45% of the equity interests in Wuhan Fulu, respectively. Under the SFO, Mr. Fu Xi is deemed to be interested in the 24.17% equity interests in Wuhan Fulu jointly held by Tibet Fuxu and Tibet Fulong.
- (2) Mr. Zhang Yuguo holds 99% equity interest in Kashgar Yiqiwan as a registered shareholder of Kashgar Yiqiwan as designated by WFOE.

Save as disclosed above, as of December 31, 2022, none of the Directors and chief executive of the Company had or was deemed to have any interests or short positions in the Shares, underlying Shares and debentures of the Company or its associated corporations (within the meaning of Part XV of the SFO) which were required to be notified to the Company and the Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO (including interests and short positions which were taken or deemed to have taken under such provisions of the SFO), or which were recorded in the register required to be kept pursuant to section 352 of the SFO or which were required to be notified to the Company and the Stock Exchange pursuant to the Model Code.

# SUBSTANTIAL SHAREHOLDERS' INTERESTS AND SHORT POSITIONS IN SHARES AND UNDERLYING SHARES

As of December 31, 2022, to the best knowledge of the Directors, the following persons (other than a Director or chief executive of the Company) had interests or short positions in the Shares or underlying Shares which were required to be disclosed to the Company pursuant to Divisions 2 and 3 of Part XV of the SFO, or which were recorded in the register required to be kept by the Company under section 336 of the SFO:

Name of Shareholder	Capacity	Nature of interest	Number of underlying Shares <sup>(5)</sup>	Approximate percentage of the issued share capital of the Company
FuXi Limited <sup>(1)</sup>	Beneficial interest	Long position	141,094,800	34.71
Zhangyuguo Holdings <sup>(2)</sup>	Beneficial interest	Long position	45,999,600	11.32
Luzhi Holdings <sup>(4)</sup>	Beneficial interest	Long position	35,702,300	8.78
Mr. Xu Jian (徐健) <sup>⑷</sup>	Beneficial interest Interest of controlled corporations <b>Total interest of Mr. Xu Jian</b>	Long position Long position	1,534,872 35,702,300 <b>37,237,172</b>	0.38 8.78 <b>9.16</b>

#### Notes:

- (1) Mr. Fu Xi holds the entire share capital of FuXi Limited, which in turn directly holds 141,094,800 Shares. Mr. Fu Xi is the sole shareholder of FuXi Limited. Under the SFO, Mr. Fu Xi is deemed to be interested in the Shares held by FuXi Limited.
- (2) Mr. Zhang Yuguo holds the entire share capital of Zhangyuguo Holdings. Under the SFO, Mr. Zhang Yuguo is deemed to be interested in the Shares held by Zhangyuguo Holdings.
- (3) Mr. Shui Yingyu holds the entire share capital of Shuiyingyu Holdings. Under the SFO, Mr. Shui Yingyu is deemed to be interested in the Shares held by Shuiyingyu Holdings.
- (4) Luzhi Holdings is owned as to 14.52%, 3.65%, 2.99%, 2.72%, 2.72%, 34.36%, 10.24%, 3.39%, 3.21%, 7.14%, 11.00% and 4.06% by Mr. Yang Yuquan, Mr. Liu Lufeng, Ms. Shen Yaling, Mr. Wang Qiang, Ms. Guo Chenxi, Mr. Xu Jian, Mr. Ren Wei, Mr. Mei Qiaojun, Mr. Li Jun, Mr. Ding Chao, Mr. Chen Tianjun and Mr. Tian Xuan, respectively. Under the SFO, Mr. Xu Jian holds 34.36% of the total issued share capital of Luzhi Holdings, and is therefore deemed to be interested in the Shares held by Luzhi Holdings. In addition, Mr. Xu Jian also holds 1,534,872 Shares as a beneficial owner.
- (5) According to Section 336 of the SFO, the Shareholders of the Company are required to file disclosure of interest forms when certain criteria are fulfilled. When the shareholdings of the Shareholders in the Company change, it is not necessary for the Shareholders to notify the Company and the Stock Exchange unless certain criteria are fulfilled. Therefore, the latest shareholdings of the Shareholders in the Company may be different from the shareholdings in the disclosure of interest forms filed with the Stock Exchange.

Save as disclosed above, as of December 31, 2022, the Company is not aware of any person (other than the Directors or chief executives of the Company) who had an interest or short position in the Shares or underlying Shares of the Company as recorded in the register required to be kept by the Company pursuant to section 336 of the SFO.



The Company adopted a restricted share unit scheme (the "Scheme") on August 19, 2021. The purpose and the principal terms of the Scheme are as below.

## **Purpose**

The purpose of the Scheme is to recognize and reward eligible persons for their contribution to the Group, to attract best available personnel, and to provide additional incentives to them so as to align the interests of these eligible persons with those of the Group and to further promote the success of the Group's business.

# Participants in the scheme

Persons eligible to receive RSUs under the Scheme include employees, Directors (including executive Directors, non-executive Directors and independent non-executive Directors), officers, consultants, advisors, distributors, contractors, customers, suppliers, agents, business partners, joint venture business partners or service providers of any member of the Group or any affiliate (including nominees and/or trustees of any employee benefit trust established for them) whom the Board or its delegate(s) considers, in its sole discretion, to have contributed or will contribute to the Group and is eligible to receive an award.

On and subject to the terms of the Scheme, the Board or its delegate(s), in its absolute discretion, shall be entitled at any time during the term of the Scheme to make a grant to any participant.

#### Administration

The Scheme shall be subject to the administration of the Board. The Board shall have the sole and absolute right to:

- (i) interpret and construe the provisions of the Scheme;
- (ii) determine the persons who will be granted awards under the Scheme, the terms and conditions on which awards are granted and when the RSUs granted pursuant to the Scheme may vest;
- (iii) make such appropriate and equitable adjustments to the terms of the awards granted under the Scheme as it deems necessary; and
- (iv) make such other decisions or determinations as it shall deem appropriate in the administration of the Scheme.

The Board may by resolution delegate any or all of its powers in the administration of the Scheme to the administration committee or any other committee as authorized by the Board for such purpose. The Board or its delegate(s) may also appoint one or more independent third party contractors to assist in the administration of the Scheme as they think fit.

The Board may establish one or more separate programs under the Scheme for the purpose of issuing particular forms of awards to one or more classes of grantees.

#### **Term**

Subject to early termination by the Board or its delegate(s), the Scheme shall be valid and effective for ten (10) years commencing on the adoption date, i.e., it will expire on August 19, 2031. As at the date of this annual report, the remaining term of the Scheme is approximately 8 years and 5 months.

#### **Maximum number of shares pursuant to RSUs**

Unless otherwise duly approved by the Shareholders, the total number of Shares underlying the Scheme shall not exceed 20,000,000 Shares (excluding RSUs that have lapsed, been cancelled or forfeited in accordance with the Scheme Rules) subject to an annual limit of 3% of the total number of issued Shares of the Company at the relevant time. The total number of Shares available for issue under the Scheme is 13,532,956, which represents approximately 3.33% of the issued share capital of the Company as at the date of this annual report.

# **Maximum entitlement of each participant**

The Scheme does not set a maximum number of awarded shares that each participant can receive. Since the commencement of the Scheme, the actual number of award shares granted to each participant in a year has not exceeded 1% of the Shares in issue.

#### **Purchase price**

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# **Appointment of the RSU Trustee**

The Company may, at its sole discretion, establish a Trust in connection with the Scheme and appoint a Trustee prior to the grant of any award by the Board or its delegate(s), which may vest (a) in the form of the award Shares; or (b) in the form of cash equivalent to the actual selling price of the award Shares in cash in accordance with the Scheme.

The Company shall provide sufficient funds to the Trustee by whatever means as the Board may in its absolute discretion determine to enable the Trustee to satisfy its obligations in connection with the administration and vesting of RSUs granted pursuant to the Scheme.

If a Trust has been established for the purposes of the Scheme and if so required by the Company, the Company shall, as soon as reasonably practicable, (i) issue and allot the Shares to the Trustee under general or specific mandates sought from the Shareholders during the general meeting and/or (ii) transfer to the Trustee the necessary funds and instruct the Trustee to acquire the Shares through on-market transactions at the prevailing market price, so as to satisfy the awards.

#### **Outstanding RSUs granted pursuant to the scheme**

The Company has granted 6,467,044 RSUs as of December 31, 2022. The following table sets forth details of RSUs granted to senior management and other employees pursuant to the Scheme.

						Restricted S	Shares			Closing price of share on the Hong Kong Stock		Weighted average price	
Name	Shares Vesting Purchase January 1	As at January 1, 2022	Granted during the year (Units)	Vested during the year (Units)	Lapsed during the year (Units)	Cancelled during the year (Units)	Outstanding Exchange as of before December 31, the date 2022 of grant (Units) (HKS)	Fair value preceding at the date of grant (HK\$) immediately preceding the vesting date					
Senior management	May 27, 2022	361,669	0-4 years (Notes)	0	- 240 40E	361,669	157,460	-	-	204,209	5.38	5.54	5.22
Other employees	September 1, 2021 May 27, 2022 September 1, 2021	544,567 2,789,447 2,771,361	0-4 years 0-4 years 0-4 years	0 0 0	348,185 - 1,755,104	2,789,447 -	219,835 1,196,003 1,070,200	765,219 98,303	-	128,350 828,225 586,601	7.48 5.38 7.48	7.21 5.54 7.21	6.75 5.22 6.75
Total		6,467,044			2,103,289	3,151,116	2,643,498	863,522	-	1,747,385			

Notes: Of the 208,512 RSUs granted during the Reporting Period, the vesting period was less than 12 months as the restricted shares were originally scheduled to be granted in early 2022 but for administrative and compliance reasons were only granted in May 2022 together with a subsequent tranche of RSUs. For this reason, the Remuneration Committee considers that a shorter vesting period for this portion of RSUs is appropriate and consistent with the purpose of the Scheme.

As of January 1, 2022 and as of December 31, 2022, the awards available for grant under the authority of the Scheme were 16,684,072 and 13,532,956 shares respectively. The total number of Share that may be issued under all awards granted under the Company's Schemes during the Year divided by the weighted average number of Share in issue during the Year is 0.78%.



## MATERIAL LITIGATION

From time to time, the Group may be subject to legal proceedings and claims that arise in the ordinary course of business. During the Reporting Period, the Company was not a party to any material legal proceedings.

During the Reporting Period, the Company had complied with applicable PRC laws and regulations in all material respects, and was not involved in any material non-compliance incidents.

## PURCHASE, SALE OR REDEMPTION OF LISTED SECURITIES OF THE COMPANY

During the Reporting Period, neither the Company nor any of its subsidiaries or Consolidated Affiliated Entities had purchased, sold or redeemed any of the Company's listed securities.

#### **PRE-EMPTIVE RIGHTS**

There are no provisions for pre-emptive rights under the Articles of Association, or the laws of the Cayman Islands, which would oblige the Company to offer new shares on a pro-rata basis to existing Shareholders.

## DIRECTORS' INTEREST IN COMPETING BUSINESS

As at the date of this annual report, none of Directors or their associates was interested in any business which competes or is likely to compete, either directly or indirectly, with the business of the Group during the Reporting Period.

#### CONTRACTS WITH THE CONTROLLING SHAREHOLDERS

Save as disclosed in this annual report, during the Reporting Period, the Company or any of its subsidiaries, Consolidated Affiliated Entities did not enter into material contracts with the Controlling Shareholders.

# FULLY EXEMPT CONTINUING CONNECTED TRANSACTION

The Group had entered into the following fully exempt continuing connected transaction during the Reporting Period.

# **Property lease framework agreement**

The Company entered into a property lease framework agreement (the "16th Floor Property Lease Framework Agreement") with Wuhan Xunyue on March 1, 2021, pursuant to which Wuhan Xunyue leased part of the 16th floor of a property located in Wuhan, PRC to our subsidiaries for use as office, with a term of 3 years. On December 31, 2022, both parties terminated the 16th Floor Property Lease Framework Agreement, and renewed the agreement on January 1, 2023, with a term of 3 years, mainly due to the expansion of office space.

Due to the development of the Group's business, we need to expand our office space. On July 1, 2022, the Company entered into a new property lease framework agreement (the "15th Floor Property Lease Framework Agreement") with Wuhan Xunyue. Wuhan Xunyue leases the 15th floor of the same property to our subsidiaries for use as office, with a term of 1 year.

The rent proposed in the 16th Floor Property Lease Framework Agreement and the 15th Floor Property Lease Framework Agreement was determined following arm's length negotiations between Wuhan Xunyue and the relevant member of the Group and calculated on a per month per square meter basis, with reference to (i) the historical rents of the Property; (ii) the prevailing market rents of similar properties in the same or nearby areas or similar locations in the PRC; and (iii) the historical trend and the expected increase in the rents in the PRC property market.

During the Reporting Period, the amounts of rental fees incurred by the Group in respect of the 16th Floor Property Lease Framework Agreement was RMB513 thousand, which is generally level with the rent incurred in 2021, but higher than the Company's expected annual cap of the transaction for that year. The amounts of rental fees incurred by the Group in respect of the 15th Floor Property Lease Framework Agreement was RMB561 thousand, and the total amount of rental fees incurred by the above two properties was RMB1,074 thousand. The Company expects that the maximum aggregate annual rental amounts payable to Wuhan Xunyue under the 16th Floor Property Lease Framework Agreement and the 15th Floor Property Lease Framework Agreement for the years 2023 shall not exceed RMB1,800 thousand.

Wuhan Xunyue is owned as to 57.436%, 16.452%, 12.196%, 8.216%, 3.6%, 1.1%, 0.5% and 0.5% by Mr. Fu Xi, Mr. Zhang Yuguo, Mr. Wu Xuliang, Mr. Shui Yingyu, Mr. Zhao Bihao, Mr. Yang Yuquan, Mr. Tian Xuan and Mr. Liu Lufeng, respectively. Among them, Mr. Fu Xi, Mr. Zhang Yuguo, Mr. Shui Yingyu and Mr. Zhao Bihao are our executive Directors and Controlling Shareholders. Therefore, Wuhan Xunyue is an associate of Mr. Fu Xi, Mr. Zhang Yuguo, Mr. Shui Yingyu and Mr. Zhao Bihao and thus a connected person of our Company.

As the relevant applicable percentage ratios with respect to the transactions contemplated under the Property Lease Framework Agreement on an annual basis are less than 5% and the annual consideration is less than HK\$3 million, the transactions under the Property Lease Framework Agreement constitutes de minimis transactions under Rule 14A.76(1) of the Listing Rules, and are fully exempt from the annual reporting, announcement, independent Shareholders' approval and annual review requirements under Chapter 14A of the Listing Rules.

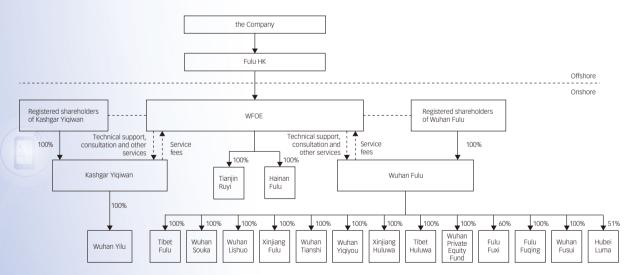
# Non-exempt continuing connected transaction

The Group had entered into the following non-exempt continuing connected transactions during the Reporting Period.

#### **Contractual arrangements**

WFOE, PRC Holdcos and those Registered Shareholders of the PRC Holdcos entered into a series of contractual agreements, pursuant to which the Company obtained effective control over the Consolidated Affiliated Entities, and received all economic benefits arising from the business operated by the Consolidated Affiliated Entities. Accordingly, the results of operations, assets and liabilities, and cash flows of the Consolidated Affiliated Entities of the Company are consolidated into the financial statements of the Company through contractual arrangements.

The following simplified diagram illustrates the flow of economic benefits from the Consolidated Affiliated Entities to WFOE and the Company stipulated under the contractual arrangements:



#### Notes:

- (1) The registered shareholders of Kashgar Yiqiwan are Mr. Zhang Yuguo (a Controlling Shareholder and an executive Director) and Ms. Shen Yaling (an employee of the Group), holding 99% and 1% equity interest in Kashgar Yiqiwan as designated by WFOE, respectively.
- The registered shareholders of Wuhan Fulu are Mr. Fu Xi, Mr. Zhang Yuguo, Mr. Shui Yingyu, Mr. Zhao Bihao (all of whom are Controlling Shareholders and executive Directors), Tibet Fuxu and Tibet Fulong, holding 50.03%, 15.08%, 7.03%, 3.69%, 12.72% and 11.45% equity interest in Wuhan Fulu, respectively.

- WFOE provides technical support, consultation and other services in exchange for service fees from Kashgar Yiqiwan. See "– Our Contractual Arrangements Exclusive Business Cooperation Agreements" section in the Prospectus.
- (4) WFOE provides technical support, consultation and other services in exchange for service fees from Wuhan Fulu. See "- Our Contractual Arrangements Exclusive Business Cooperation Agreements" section in the Prospectus.
- (5) The registered shareholders of Kashgar Yiqiwan executed an exclusive option agreement in favor of WFOE to grant WFOE an option to acquire all or part of the equity interests and/or assets in Kashgar Yiqiwan. See "– Our Contractual Arrangements Exclusive Option Agreements" section in the Prospectus.

The registered shareholders of Kashgar Yiqiwan granted security interests in favor of WFOE over the entire equity interests in Kashgar Yiqiwan held by such registered shareholders. See "– Our Contractual Arrangements – Equity Pledge Agreements" section in the Prospectus.

The registered shareholders of Kashgar Yiqiwan executed the powers of attorney to appoint WFOE in relation to the exercise of the shareholder's rights in Kashgar Yiqiwan. See "– Our Contractual Arrangements – Powers of Attorney" section in the Prospectus. The relevant individual shareholders of Kashgar Yiqiwan and the spouse of each relevant individual shareholders (where applicable) executed an undertaking in respect of his/her interests. See "– Our Contractual Arrangements – Confirmations from the Relevant Individual Shareholders" and "– Our Contractual Arrangements – Spouse Undertakings" sections in the Prospectus.

(6) The registered shareholders of Wuhan Fulu executed an exclusive option agreement in favor of WFOE to grant WFOE an option to acquire all or part of the equity interests and/or assets in Wuhan Fulu. See "– Our Contractual Arrangements – Exclusive Option Agreements" section in the Prospectus.

The registered shareholders of Wuhan Fulu granted security interests in favor of WFOE over the entire equity interests in Wuhan Fulu held by such registered shareholders. See "- Our Contractual Arrangements - Equity Pledge Agreements" section in the Prospectus.

The registered shareholders of Wuhan Fulu executed the powers of attorney to appoint WFOE in relation to the exercise of the shareholder's rights in Wuhan Fulu. See "- Our Contractual Arrangements - Powers of Attorney" section in the Prospectus.

The relevant individual shareholders of Wuhan Fulu and the spouse of each relevant individual shareholders (where applicable) executed an undertaking in respect of his/her interests. See "– Our Contractual Arrangements – Confirmations from the Relevant Individual Shareholders" and "– Our Contractual Arrangements – Spouse Undertakings" sections in the Prospectus.

- (7) "→→" denotes direct legal and beneficial ownership in the equity interest.
- (8) "----→" denotes contractual relationship.
- (9) "-----" denotes the control by WFOE over the Registered Shareholders of the PRC Holdcos and the PRC Holdcos through (1) powers of attorney to exercise all shareholders' rights in the PRC Holdcos, (2) exclusive options to acquire all or part of the equity interests in the PRC Holdcos, and (3) equity pledges over the equity interests in the PRC Holdcos.

A description of each of the specific agreements under the contractual arrangements entered into among the WFOE, the PRC Holdcos and the relevant registered shareholders is set out below:

# **Exclusive business cooperation agreements**

Pursuant to the exclusive business cooperation agreements entered into between the PRC Holdcos and WFOE on December 25, 2019 and the exclusive business cooperation agreements amended and restated on January 7, 2020 (the "Exclusive Business Cooperation Agreements"), the PRC Holdcos agreed to engage WFOE as its exclusive service provider to provide technical support, consultation and other services in return for annual service fees, including: the use of any relevant software legally owned by WFOE; development, maintenance and updating of software in respect of the PRC Holdcos' business; design, installation, daily management, maintenance and updating of network systems, hardware and database design; providing technical support and staff training services to relevant employees of the PRC Holdcos; providing assistance in consultancy, collection and research of technology and market information (excluding market research business that wholly foreign-owned enterprises are prohibited from conducting under PRC laws); providing business management consultation; providing marketing and promotional services; providing customer order management and customer services; transfer, leasing and disposal of equipment or properties; and other relevant services requested by the PRC Holdcos from time to time to the extent permitted under the PRC laws.

Under the Exclusive Business Cooperation Agreements, the service fee shall consist of 100% of the total consolidated profit of the PRC Holdcos, after the deduction of any accumulated deficit, operating costs, expenses, taxes and other statutory contributions of the Consolidated Affiliated Entities in respect of the preceding financial year, and WFOE may be required to adjust the scope and amount of services fees according to PRC tax law and tax practices.

#### **Exclusive option agreements**

Pursuant to the exclusive option agreements entered into among the PRC Holdcos, WFOE and the Registered Shareholders of each of the PRC Holdcos on December 25, 2019 and the exclusive option agreements amended and restated on January 7, 2020 (the "Exclusive Option Agreements"), WFOE has the right to purchase, or to designate one or more persons/entities to purchase from the Registered Shareholders, all or any part of their equity interests in PRC Holdcos, and purchase, or to designate one or more persons/entities to purchase, from the PRC Holdcos all or any part of the assets of the PRC Holdcos at any time and from time to time. The consideration in relation to purchasing shares from the registered shareholders of Wuhan Fulu or Kashgar Yiqiwan shall be RMB1 or the lowest price as permitted by the applicable PRC laws. The consideration in relation to purchasing assets from Wuhan Fulu or Kashgar Yiqiwan shall be the lowest price as permitted by the applicable PRC laws. The Exclusive Option Agreements will remain valid unless terminated upon the transfer of the entire equity interest of the PRC Holdcos held by the Registered Shareholders to WFOE or their designated persons.

#### **Equity pledge agreements**

Pursuant to the equity pledge agreements entered into among WFOE, the Registered Shareholders and the PRC Holdcos on December 25, 2019 and the equity pledge agreements amended and restated on January 7, 2020 (the "Equity Pledge Agreements"), the Registered Shareholders agreed to pledge all their respective equity interests in the PRC Holdcos, including any interest or dividend paid for the shares, to WFOE to guarantee the performance of contractual obligations and the payment of outstanding debts. The Equity Pledge Agreements in respect of the PRC Holdcos came into effect upon execution and shall remain valid until after all the contractual obligations of the Registered Shareholders and the PRC Holdcos under the relevant contractual arrangements have been fully performed and all the outstanding debts of the Registered Shareholders and the PRC Holdcos under the relevant contractual arrangements have been fully paid.

# **Powers of attorney**

Pursuant to the powers of attorney executed by the Registered Shareholders in respect to their rights in the PRC Holdcos on December 25, 2019 and January 7, 2020, respectively (the "Powers of Attorney"), the Registered Shareholders irrevocably appointed WFOE and its designated persons (including but not limited to the directors and their successors and the liquidators replacing such directors but excluding non-independent persons or any persons who might give rise to conflict of interests) as their attorneys-in-fact to exercise, on their behalf, all the rights attached by the equity interests in the PRC Holdcos, and agreed and undertook not to exercise, without such attorneys-in-fact's prior written consent, any and all rights that they had in respect of their equity interests in the PRC Holdcos. During the period that each registered shareholder holds the equity interests of the PRC Holdcos, the Powers of Attorney shall remain valid.

#### Confirmations from the relevant individual shareholders

Each of the relevant individual shareholders of the PRC Holdcos, the general partner and limited partners of Tibet Fulong and Tibet Fuxu (the "Relevant Individual Shareholders") has confirmed to the effect that (i) his/her spouse does not have the right to claim any interests in the respective registered shareholder of the PRC Holdcos (together with any other interests therein) or exert influence on the day-to-day management of the respective registered shareholder of the PRC Holdcos; and (ii) in the event of his/her disappearance, death, incapacity, divorce, marriage or any other event which causes his/her inability to exercise his/her rights as a shareholder of the respective registered shareholder of the PRC Holdcos, he/she will take necessary actions to safeguard his/her interests in the respective registered shareholder of the PRC Holdcos (together with any other interests therein) and his/her successors (including his/her spouse) will not claim any interests in the respective Registered Shareholder of the PRC Holdcos (together with any other interests therein) to the effect that the interests of such Registered Shareholders in the PRC Holdcos shall not be affected.

## **Spouse undertakings**

The spouse of each of the Relevant Individual Shareholders, where applicable, has signed an undertaking to the effect that (i) the respective Relevant Individual Shareholders' interests in the PRC Holdcos (together with any other interests therein) do not fall within the scope of communal properties, (ii) he/she has no right to or control over such interests of the respective Relevant Individual Shareholder and will not have any claim on such interests, and (iii) in the event of his/her divorce, he/she will take all necessary actions to ensure that the contractual arrangements are properly performed.

As advised by our PRC Legal Advisor, our Directors are of the view that (i) the above arrangements provide protection to the Group even in the event of death or divorce of any Relevant Individual Shareholder and (ii) the death or divorce of such shareholder would not affect the validity of the contractual arrangements, and WFOE or the Company can still enforce their rights under the contractual arrangements against the Registered Shareholders of the PRC Holdcos.

## The foreign investment law

On January 1, 2020, the Foreign Investment Law (《外商投資法》) (the "FIL") and the Regulations for Implementation of the Foreign Investment Law of the People's Republic of China (the "Implementation Regulations") came into effect and replaced the previous laws regulating foreign investment in PRC, namely, the Sino-foreign Equity Joint Venture Enterprise Law, the Sino-foreign Cooperative Joint Venture Enterprise Law and the Wholly Foreign-invested Enterprise Law, together with their implementation rules and ancillary regulations. The FIL and its Implementation Regulations embody an expected regulatory trend in PRC to optimize its foreign investment regulatory regime in line with prevailing international practice and the legislative efforts to unify the corporate legal requirements for both foreign and domestic investments.

The FIL does not explicitly stipulate the contractual arrangements as a form of foreign in-vestment. The FIL does not mention concepts including "de facto control" and "controlling through contractual arrangements" nor does it specify the regulations on controlling through contractual arrangements. Furthermore, the FIL does not specifically stipulate rules on the relevant businesses. Instead, the FIL stipulates that "foreign investors invest in PRC through any other methods under laws, administrative regulations or provisions prescribed by the State Council", which leaves leeway for future laws, administrative regulations or provisions promulgated by the State Council to provide for contractual arrangements as a method of foreign investment. On December 26, 2019, the Supreme People's Court issued the Interpretations on Certain Issues Regarding the Application of Foreign Investment Law (the "FIL Interpretations"), which came into effect on January 1, 2020. In accordance with the FIL Interpretations, where a party concerned claims an investment agreement to be invalid on the basis that it is for an investment in the prohibited or restricted industries under the negative list and violates the restrictions set out therein, the courts should support such claim. In addition, the FIL does not specify what actions shall be taken with respect to the existing companies with a VIE structure, whether or not these companies are controlled by PRC entities and/or citizens.

Therefore, it is possible that future laws, administrative regulations or provisions of the State Council may stipulate contractual arrangements as a way of foreign investment. At that time, whether our contractual arrangements will be recognized as foreign investment, whether our contractual arrangements will be deemed to be in violation of the foreign investment access requirements and how our contractual arrangements are to be handled will be uncertain.

Save as disclosed above, there were no other new contractual arrangements entered into, renewed and/or reproduced between the Group and the PRC Holdcos and/or Consolidated Affiliated Entities during the Reporting Period. There was no material change in the contractual arrangements and/or the circumstances under which they were adopted during the Reporting Period.

During the Reporting Period, none of the contractual arrangements had been unwound on the basis that none of the restrictions that led to the adoption of the contractual arrangements had been removed. As of December 31, 2022, the Company had not encountered interference or encumbrance from any PRC governing bodies in operating its businesses through its Consolidated Affiliated Entities under the contractual arrangements.

The revenue of the PRC Holdcos and their respective subsidiaries amounted to RMB0.48 billion for the year ended December 31, 2022, representing approximately 99.4% of the total revenue of the Group. The total assets of the PRC Holdcos and their respective subsidiaries amounted to RMB1.56 billion as of December 31, 2022, representing approximately 99.0% of the total assets of the Group.

#### Reasons for adopting the contractual arrangements

Our Consolidated Affiliated Entities conduct online cultural activities and value-added telecommunications service businesses on its e-commerce and information platform, which are subject to foreign investment restrictions in accordance with the Special Administrative Measures for the Market Entry of Foreign Investment (Negative List). After consultation with our PRC Legal Advisor, the Company determined that it was not viable for it to hold its Consolidated Affiliated Entities directly through equity ownership. Instead, we decided that, in line with common practice in industries in the PRC subject to foreign investment restrictions, we would gain effective control over, and receive all the economic benefits generated by, the businesses currently operated by the Consolidated Affiliated Entities through the contractual arrangements between WFOE, on the one hand, and the PRC Holdcos and its Registered Shareholders, on the other hand.

The Directors (including the independent non-executive Directors) are of the view that the continuing connected transactions set out above have been entered into in the Company's ordinary and usual course of business on normal commercial terms or better, are fair and reasonable and in the interests of the Company and the Shareholders as a whole.

Accordingly, notwithstanding that the transactions contemplated under the contractual arrangements technically constitute continuing connected transactions under Chapter 14A of the Listing Rules, our Directors consider that it would add unnecessary administrative costs to the Company for all the transactions contemplated under the contractual arrangements to be subject to strict compliance with the requirements set out under Chapter 14A of the Listing Rules, including, among other things, the announcement and approval by independent Shareholders.

# **Risks relating to the contractual arrangements**

The following are the certain risks that are associated with the contractual arrangements, including:

- If the PRC government finds that the agreements that establish the structure for operating the Company's business do not comply with PRC laws and regulations, or if these regulations or their interpretations change in the future, the Company could be subject to severe penalties or be forced to relinquish its interests in those operations.
- Since the FIL remains relatively new, uncertainties exist with respect to the interpretation and implementation of the FIL and how it may impact the continuity of the Company's current corporate structure, corporate governance and business operations.
- The Company's contractual arrangements may not be as effective in providing operational control as direct ownership, and its VIE shareholders may fail to perform their obligations under the contractual arrangements.
- The Company may lose the ability to use, or otherwise benefit from, the licenses, approvals and assets held by its VIEs, which could render it unable to conduct some or all of its business operations and constrain its growth.
- The contractual arrangements with the Company's VIEs may be subject to scrutiny by the tax authorities in China. Any adjustment to related party transaction pricing could lead to additional taxes, and therefore could substantially reduce its consolidated profit and the value of your investment.
- The equity holders, directors and executive officers of the VIEs may have potential conflicts of interest with the Company.
- The Company conducts its business operations in China through its VIEs by way of contractual arrangements, but certain terms of the contractual arrangements may not be enforceable under PRC laws.
- If the Company exercises the option to acquire equity ownership of its VIEs, the ownership transfer may subject us to certain limitations and substantial costs.

The Group has adopted measures to ensure the effective operation of the Group's businesses with the implementation of the contractual arrangements and its compliance with the contractual arrangements, including:

- (i) major issues arising from the implementation and compliance with the contractual arrangements or any regulatory enquiries from government authorities will be submitted to the Board, if necessary, for review and discussion on an occurrence basis:
- (ii) the Board will review the overall performance of and compliance with the contractual arrangements at least once a year;
- (iii) the Company will disclose the overall performance and compliance with the contractual arrangements in its annual reports; and
- (iv) the Company will engage external legal advisers or other professional advisers, if necessary, to assist the Board to review the implementation of the contractual arrangements, review the legal compliance of WFOE and its Consolidated Affiliated Entities to deal with specific issues or matters arising from the contractual arrangements.

In addition, notwithstanding that our executive Directors, Mr. Fu Xi (符熙), Mr. Zhang Yuguo (張雨果), Mr. Shui Yingyu (水英聿) and Mr. Zhao Bihao (趙筆浩) are the registered shareholders of Wuhan Fulu, and Mr. Zhang Yuguo (張雨果) is also the registered shareholder of Kashgar Yiqiwan, we believe that our Directors are able to perform their roles in the Group independently and the Group is capable of managing its business independently under the following measures:

- (a) the decision-making mechanism of the Board as set out in the Articles of Association includes provisions to avoid conflict of interest by providing, amongst other things, that in the event of conflict of interest in such contract or arrangement which is material, a Director shall declare the nature of his or her interest at the earliest meeting of the Board at which it is practicable for him or her to do so, and if he or she is to be regarded as having any material interest in any contracts or arrangements, such Director shall abstain from voting and not be counted in the guorum;
- (b) each of the Directors is aware of his or her fiduciary duties as a Director which requires, amongst other things, that he or she acts for the benefits and in the best interests of the Group;
- (c) we have appointed three independent non-executive Directors, comprising over one-third of the Board, to provide a balance of the number of interested Directors and independent Directors with a view to promoting the interests of the Company and the Shareholders as a whole; and
- (d) we will disclose, in our announcements, circulars, annual and interim reports in accordance with the requirements under the Listing Rules regarding decisions on matters reviewed by the Board (including independent non-executive Directors) relating to any business or interest of each Director and his or her associates that competes or may compete with the business of the Group and any other conflicts of interest which any such person has or may have with the Group, where appropriate.

#### Listing rules implications and waivers from the stock exchange

For the purposes of Chapter 14A of the Listing Rules, and in particular the definition of "connected person", the Consolidated Affiliated Entities will be treated as the Company's wholly owned subsidiaries, and their directors, chief executives or substantial shareholders (as defined in the Listing Rules) and their respective associates will be treated as the Company's "connected persons" under the Listing Rules (excluding for this purpose, the Consolidated Affiliated Entities), and transactions between these connected persons and the Group (including for this purpose, the Consolidated Affiliated Entities), other than those under the contractual arrangements, will be subject to the requirements under Chapter 14A of the Listing Rules.

The transactions contemplated under the contractual arrangements constitute continuing connected transactions of the Company.

In relation to the contractual arrangements, the Stock Exchange has granted a waiver from strict compliance with (i) the announcement, circular and independent shareholders' approval requirements under Chapter 14A of the Listing Rules in respect of the transactions contemplated under the contractual arrangements pursuant to Rule 14A.105 of the Listing Rules, (ii) the requirement of setting an annual cap for the transactions under the contractual arrangements under Rule 14A.53 of the Listing Rules, and (iii) the requirement of limiting the term of the contractual arrangements to three years or less under Rule 14A.52 of the Listing Rules, for so long as the Shares are listed on the Stock Exchange, subject however to the following conditions:

- (a) no change without independent non-executive Directors' approval;
- (b) no change without independent Shareholders' approval;

- (c) the contractual arrangements shall continue to enable the Group to receive the economic benefits derived from the Consolidated Affiliated Entities;
- (d) the contractual arrangements may be renewed and/or reproduced (i) upon expiry or (ii) in relation to any existing, newly established or acquired wholly foreign-owned enterprise or operating company (including a branch company) engaging in the same business as that of the Group, without obtaining Shareholders' approval, on substantially the same terms and conditions as the contractual arrangements; and
- (e) the Group will disclose details relating to the contractual arrangements on an ongoing basis.

## Annual review by the independent non-executive directors and the auditor

The independent non-executive Directors have reviewed the contractual arrangements outlined above, and confirmed that:

- (a) the transactions carried out during the Reporting Period had been entered into in accordance with the relevant provisions of the contractual arrangements;
- (b) no dividends or other distributions had been made by the Company's Consolidated Affiliated Entities to the holders of their equity interests, nor were they otherwise subsequently assigned or transferred to the Group; and
- (c) any new contracts entered into, renewed and/or reproduced between the Group and the Consolidated Affiliated Entities during the Reporting Period are fair and reasonable, or advantageous, so far as the Shareholders of the Group is concerned and in the interest of the Group and the Shareholders as a whole.

The Auditor has carried out review procedures in accordance with Hong Kong Standard on Assurance Engagements 3000 "Assurance Engagements Other Than Audits or Reviews of Historical Financial Information" and with reference to Practice Note 740 "Auditor's Letter on Continuing Connected Transactions under the Hong Kong Listing Rules" issued by the Hong Kong Institute of Certified Public Accountants annually on the transactions carried out pursuant to the contractual arrangements. The Auditor has confirmed in a letter to the Board that the transactions carried out pursuant to the contractual arrangements during the year ended December 31, 2022 had received the approval of the Board, had been entered into in accordance with the relevant provisions of the contractual arrangements and that no dividends or other distributions had been made by the Company's Consolidated Affiliated Entities to the holders of their equity interests, nor were they otherwise subsequently assigned or transferred to the Group. Certain related party transactions set out in Note 30 to the financial statements of this annual report constitute connected transactions or continuing connected transactions defined under Chapter 14A of the Listing Rules and disclosed in this annual report, and are in compliance with the disclosure requirements under Chapter 14A of the Listing Rules. Save as disclosed in this annual report, during the Reporting Period, the Company had no connected transactions or continuing connected transactions which are required to be disclosed in accordance with the provisions under Chapter 14A of the Listing Rules in relation to the disclosure of connected transactions and continuing connected transactions.

# **DONATIONS**

During the Reporting Period, the charitable and other donations made by the Group amounted to approximately RMB32 thousand.

## LEGAL PROCEEDINGS AND COMPLIANCE

During the Reporting Period, the Company was not involved in any material litigation or arbitration, nor were the Directors aware of any material litigation or claims that were pending or threatened against the Company.

As far as the Board is aware, the Group has complied with the relevant laws and regulations that have a significant impact on the Group in all material respects.

# PERMITTED INDEMNITY PROVISION AND DIRECTORS AND OFFICERS LIABILITY INSURANCE

Under the Articles of Association, every Director or other officers of the Company shall be entitled to be indemnified against all actions, costs, charges, losses, damages and expenses which he/she may incur or sustain in or about the performance of his/her duties in his/her office. The Company has arranged appropriate insurance coverage in respect of legal actions against its Directors and relevant officers.

#### IMPORTANT EVENTS AFTER THE REPORTING PERIOD

After the end of the Reporting Period, the Board recommended a final dividend of HK\$0.116 per Share for the year ended December 31, 2022, which will be submitted to Shareholders for approval at the forthcoming AGM of the Company.

#### **AUDIT COMMITTEE**

The Audit Committee, together with the Auditor, has reviewed the Company's audited consolidated financial statements for the year ended December 31, 2022. The Audit Committee has also reviewed the accounting policies and practices adopted by the Company and discussed auditing, risk management, internal control and financial reporting matters.

#### CORPORATE GOVERNANCE

The Company is committed to maintaining high standards of corporate governance practices. Information on the corporate governance practices adopted by the Company is set out in the "Corporate Governance Report" of this annual report.

## SUFFICIENCY OF PUBLIC FLOAT

Based on information publicly available to the Company and to the best knowledge of the Directors, at least 25% of the Company's total issued shares, the prescribed minimum percentage of public float approved by the Stock Exchange and permitted under the Listing Rules, was held by the public at all times during the Reporting Period.

#### AGM AND CLOSURE OF THE REGISTER OF MEMBERS

The Company intends to hold the AGM on Tuesday, May 30, 2023. The register of members of the Company will be closed from Wednesday, May 24, 2023 to Tuesday, May 30, 2023, both days inclusive, in order to determine the identity of the Shareholders who are entitled to attend the AGM, during which period no Share transfers will be registered. To be eligible to attend the AGM, all properly completed transfer forms accompanied by the relevant share certificates must be lodged for registration with the Hong Kong Share Registrar, at Shops 1712–1716, 17th Floor, Hopewell Centre, 183 Queen's Road East, Wanchai, Hong Kong not later than 4:30 p.m. on Tuesday, May 23, 2023.

Subject to the approval by the Shareholders at the AGM, the proposed final dividend will be paid to the Shareholders whose names appear on the register of members of the Company on Wednesday, June 7, 2023. The register of members of the Company will also be closed from Monday, June 5, 2023 to Wednesday, June 7, 2023, both days inclusive, in order to determine the entitlement of the Shareholders to receive the final dividend. To qualify for the final dividend (subject to the approval of Shareholders), unregistered holders of Shares of the Company shall lodge relevant share transfer documents with the Hong Kong Share Registrar for registration, at Shops 1712-1716, 17th Floor, Hopewell Centre, 183 Queen's Road East, Wanchai, Hong Kong not later than 4:30 p.m. on Friday, June 2, 2023.



# PROFESSIONAL TAX ADVICE RECOMMENDED

The Company is not aware of any tax relief or exemption available to the Shareholders by reason of their holding of the Company's securities. If the Shareholders are unsure about the tax implications of purchasing, holding, disposing of, dealing in, or the exercise of any rights (including entitlements to any relief of taxation) in relation to, the Shares, they are advised to consult an expert.

## **AUDITOR**

Ernst & Young was appointed as the Auditor of the Company during the Reporting Period. The accompanying financial statements prepared in accordance with IFRSs have been audited by Ernst & Young.

Ernst & Young shall retire at the forthcoming AGM and, being eligible, will offer itself for re-appointment. A resolution for the re-appointment of Ernst & Young as the Auditor will be proposed at the AGM.

On behalf of the Board **Fu Xi** *Chairman* 

March 28, 2023



#### CORPORATE GOVERNANCE REPORT

The Board is pleased to present the Corporate Governance Report of the Company for the Reporting Period.

## **CORPORATE GOVERNANCE PRACTICES**

The Company is committed to maintaining a high standard of corporate governance practices with a view to enhance the management efficiency of the Company as well as preserving the interests of its Shareholders as a whole. During the year ended December 31, 2022, save for the deviation from code provision C.2.1 described in the paragraph headed "Board of Directors – Chairman and Chief Executive Officer", the Company has complied with the code provisions set out in the CG Code contained in Appendix 14 to the Listing Rules, and adopted the recommended best practices therein as appropriate.

## MODEL CODE FOR SECURITIES TRANSACTIONS

The Company has adopted the Model Code as its code of conduct regarding securities transactions by the Directors. Having made specific enquiry with all Directors, all Directors confirmed that they have complied with the required standard set out in the Model Code for the year ended December 31, 2022.

#### **BOARD OF DIRECTORS**

#### Responsibilities

The Board is responsible for leading and controlling the Company and oversees the Group's businesses, strategic decisions and performance and is collectively responsible for promoting the success of the Company by directing and supervising its affairs. The Board should make decisions objectively in the interests of the Company.

The Board, directly and indirectly through its committees, leads and provides direction to the management by laying down strategies and overseeing their implementation, monitors the Group's operational and financial performance, and ensures that sound internal control and risk management systems are in place.

All Directors, including independent non-executive Directors, have brought a wide spectrum of valuable business experience, knowledge and professionalism to the Board for its efficient and effective functioning.

All Directors have full and timely access to all the information of the Company as well as the services and advice from the joint company secretaries and senior management. The Directors may, upon request, seek independent professional advice in appropriate circumstances, at the Company's expense, for discharging their duties to the Company.

The Directors shall disclose to the Company details of other offices held by them and the Board regularly reviews the contribution required from each Director to perform his/her responsibilities to the Company.

The Board has the right to decide on all major matters at its discretion including policy matters, strategies and budgets, internal control and risk management, material transactions (in particular those that may involve conflict of interests), financial information, appointment of Directors and other significant operational matters of the Company.

Responsibilities relating to implementing decisions of the Board, directing and coordinating the daily operation and management of the Company are delegated to the senior management of the Group. The senior management administers, interprets, enforces, supervises the compliance with the internal policies and operational procedures and conducts regular reviews on such policies and procedures across different levels of the Group. The senior management communicates with the Board on a regular basis.

# **Continuous professional development of directors**

The Company believes education and training are important for maintaining an effective Board. Each Director has received formal and comprehensive training to ensure appropriate understanding of the business and operations of the Company and full awareness of Directors' responsibilities and obligations under the Listing Rules and relevant statutory requirements.

The Company arranges continuous professional development training to Directors such as internal briefings and provision of reading materials on relevant topics to ensure Directors keep abreast of regulatory developments and changes in order to effectively perform their responsibilities and to ensure that their contribution to the Board remains informed and relevant. Directors also regularly meet with the senior management team to understand the Group's businesses, governance policies and regulatory environment. All Directors are also encouraged to attend relevant training courses.

The Directors pursued continuous professional development and relevant details are summarized as follows:

	Participated
	in continuous
	professional
Name of Director	development <sup>(1)</sup>
Executive Directors	
Fu Xi (符熙)	✓
Zhang Yuguo (張雨果)	✓
Shui Yingyu (水英聿)	✓
Zhao Bihao (趙筆浩)	✓
Mao Feng (茅峰)	✓
Indonesiant non everytive Directors	
Independent non-executive Directors	
Li Wai Chung (李偉忠)	✓
Wang Yuyun (王雨雲)	✓
Wong Sincere (黃誠思)	✓

# Note:

(1) Attended training/seminar/conference arranged by the Company or other external parties or read relevant materials.

#### Chairman and chief executive officer

The code provision C.2.1 of the CG Code stipulates that the roles of chairman and chief executive should be separate and should not be performed by the same individual. Mr. Fu Xi currently performs these two roles and is responsible for the Group's strategies, corporate culture and oversees our senior management team. The Board considers that Mr. Fu Xi acting as both the chairman and the chief executive officer will ensure consistent leadership within the Group and enable more effective and efficient overall strategic planning for the Group, and it is appropriate and beneficial to our business development and prospects that Mr. Fu Xi continues to act as both the chairman and the chief executive officer at the current stage of development of the Company. The Board considers that the balance of power and authority for the present arrangement will not be impaired and this structure will enable the Company to make and implement decisions promptly and effectively. Therefore the Board does not propose to separate these two roles. The Board will continue to review and consider splitting the roles of chairman and chief executive officer of the Company at a time when it is appropriate by taking into account the circumstances of the Group as a whole.

#### Composition

As at the date of this annual report, the Board is comprised of eight Directors, including five executive Directors and three independent non-executive Directors. During the Reporting Period, there had been no change to the composition of the Board.

A list of Directors and their respective biographies are set out in the section headed "Directors and Senior Management" of this annual report.

The Board's composition is in compliance with the requirement under Rule 3.10A of the Listing Rules that the number of independent non-executive directors must represent at least one-third of the Board. The Board believes that the proportion between the executive Directors and the independent non-executive Directors is reasonable and adequate to provide sufficient checks and balances that safeguard the interests of the Shareholders and the Group. None of the members of the Board is related to one another (including financial, business, family or other material/relevant relationship).

The Board values the importance of professional judgment and advice provided by the independent non-executive Directors to safeguard the interests of the Shareholders. The independent non-executive Directors contribute diversified qualifications and experience to the Group by expressing their views in a professional, constructive and informed manner, and actively participating in Board and committee meetings, and bring professional judgment and advice on issues relating to the Group's strategies, policies, performance, accountability, resources, key appointments, standards of conduct, conflicts of interests and management process, with the Shareholders' interests being the utmost important factor. The independent non-executive Directors also exercise their professional judgment and utilize their expertise to scrutinize the Company's performance in achieving agreed corporate goals, and monitor performance reporting.

Further, in compliance with Rule 3.10 of the Listing Rules, one of the Company's independent non-executive Directors has the appropriate professional qualifications of accounting or related financial management expertise, and provides valuable advice from time to time to the Board. The Company has also received from each independent non-executive Director an annual confirmation of his independence and the Nomination Committee has conducted an annual review in respect of the length of service of each independent non-executive Director after taking into account of the independence guidelines set out in Rule 3.13 of the Listing Rules, and considers that all independent non-executive Directors are independent.

As part of the Company's corporate governance practice to provide transparency to the investor community and in compliance with the Listing Rules and the CG Code, the independent non-executive Directors are clearly identified in all corporate communications containing the names of the Directors. In addition, an up-to-date list of Directors identifying the independent non-executive Directors and the roles and functions of the Directors is maintained on the Company's website and the Stock Exchange's website.

# **Mechanism for obtaining independent opinions**

The Board includes a balanced composition of executive Directors and non-executive Directors, including three (not less than one-third) independent non-executive Directors, who each has skilled professional skills and rich work experience in the fields of the Internet, finance and accounting and law, respectively. Independent non-executive Directors can provide independent views and opinions to each committee and the Board through serving as members of three committees under the Board (i.e. the Audit Committee, the Remuneration Committee and the Nomination Committee), to ensure that the Board can effectively exercise independent judgment and provide independent opinions to shareholders in the decision-making process. All Directors have access to the information of the Company and may seek independent professional advice in appropriate circumstances at the Company's expenses for discharging their duties to the Company.

The Board has held a meeting on March 28, 2023 to review the mechanism for obtaining independent opinions. During the year ended December 31, 2022, the Board believes that independent opinions and views can be effectively obtained.

# **Board activity**

The Board held four meetings during the Reporting Period. The attendance of each Director at Board, committee meetings and annual general meeting of the Company, whether in person or by means of electronic communication, is detailed in the table below:

_	Attendance/No. of Meetings Held during the Reporting Period						
Name of Director	Board	Audit Committee	Remuneration Committee	Nomination Committee	Annual General Meeting		
Executive Directors							
Fu Xi	4/4	N/A	2/2	1/1	1/1		
Zhang Yuguo	4/4	N/A	N/A	N/A	1/1		
Shui Yingyu	4/4	N/A	N/A	N/A	1/1		
Zhao Bihao	4/4	N/A	N/A	N/A	1/1		
Mao Feng	4/4	N/A	N/A	N/A	1/1		
Independent non-							
executive Directors		0.40					
Li Wai Chung	4/4	2/2	N/A	1/1	1/1		
Wang Yuyun (王雨雲)	4/4	2/2	2/2	N/A	1/1		
Wong Sincere	4/4	2/2	2/2	1/1	1/1		

At the Board meetings held during the Reporting Period, the Board discussed a wide range of matters, including the Company's financial and operational performance, annual results and interim results approved by the Company, business prospects and other significant matters.

Pursuant to code provision C.2.7 of the CG Code, the chairman should at least hold a meeting with the independent non-executive Directors once a year, without the presence of other Directors. During the Reporting Period, the Company held a meeting with the Chairman and independent non-executive Directors only, without the presence of other executive Directors. The Board held a meeting on March 28, 2023 to consider and approve the annual results of the Company for the year ended December 31, 2022. The Chairman held a meeting with independent non-executive Directors without the presence of other Directors on the same day.

# **Corporate governance function**

The Board recognizes that corporate governance should be the collective responsibility of Directors and their corporate governance duties include:

- developing and reviewing the Company's policies and practices on corporate governance and making recommendations to the Board;
- reviewing and monitoring the training and continuous professional development of Directors and senior management;
- reviewing and monitoring the Company's policies and practices on compliance with legal and regulatory requirements;
- developing, reviewing and monitoring the code of conduct and compliance manual (if any) applicable to employees and Directors; and
- reviewing the Company's compliance with the code provisions of the CG Code and disclosure in the Corporate Governance Report in accordance with the Listing Rules.

During the Reporting Period, the Board had reviewed the policies and practices on corporate governance and this Corporate Governance Report.

## **BOARD COMMITTEES**

The Board has established three committees, namely the Audit Committee, the Remuneration Committee and the Nomination Committee. All Board committees of the Company are established with specific written terms of reference which deal clearly with their authority and duties. The terms of reference of the Audit Committee, the Nomination Committee and the Remuneration Committee are available on the Company's website and the Stock Exchange's website.

#### **Audit committee**

The Company has established the Audit Committee with written terms of reference in compliance with Rule 3.21 of the Listing Rules and the CG Code. The primary duties of the Audit Committee include the followings:

- (a) making recommendations to the Board on the appointment, re-appointment and removal of the external auditor;
- (b) reviewing and monitoring the external auditor's independence and objectivity and the effectiveness of the audit process in accordance with applicable standards;
- (c) developing and implementing policies on engaging an external auditor to supply non-audit services;
- (d) monitoring the integrity of the Company's financial statements, annual reports, accounts and half-yearly reports; and
- (e) reviewing financial information and monitoring the Company's financial reporting, financial controls, risk management and internal control systems.

The Audit Committee consists of three independent non-executive Directors, namely Mr. Li Wai Chung, Ms. Wang Yuyun and Mr. Wong Sincere. Mr. Li Wai Chung has been appointed as the chairman of the Audit Committee and is the independent non-executive Director with the appropriate professional qualifications.

During the Reporting Period, (1) the Audit Committee held two meetings. Individual attendance of each Audit Committee member is set out on page 57; and (2) the Audit Committee and the external auditor held a meeting on March 28, 2023 without the presence of executive Directors.

The Audit Committee's major work during the Reporting Period includes:

- (a) reviewing the 2021 annual report and 2022 interim report;
- (b) reviewing compliance with CG Code, Listing Rules and relevant laws;
- (c) reviewing the risk management and internal control systems;
- (d) reviewing the Company's continuing connected transactions; and
- (e) reviewing the terms of engagement, independence and remuneration of the external auditor.

The Audit Committee annually reviews the relationship between the Company and its auditor and recognizes that the auditor's independence is a fundamental governance principle. The auditor should provide quarterly updates to the Audit Committee if any independence issue is identified and is required to give an annual confirmation on its independence. The Audit Committee has also reviewed the effectiveness of the external audit process as well as the independence and objectivity of the auditor, and satisfied with the good relationship. As such, the Audit Committee has recommended the re-appointment of the auditor at the AGM.

#### **Remuneration committee**

The Company has established the Remuneration Committee with written terms of reference in compliance with Rule 3.25 of the Listing Rules and the CG Code. The primary duties of the Remuneration Committee include the following:

- (a) making recommendations to the Board on the Company's policy and structure for remuneration of all Directors and senior management;
- (b) reviewing and approving the management's remuneration proposals in accordance with the corporate goals and objectives determined by the Board;
- (c) establishing formal and transparent procedures for developing remuneration policy and structure to ensure that no Director or any of his/her associates will participate in deciding his/her own remuneration; and
- (d) advising Shareholders of the Company on how to vote in respect of any service contracts of Directors that require shareholders' approval in accordance with the Listing Rules.

The Remuneration Committee consists of three members, namely Ms. Wang Yuyun and Mr. Wong Sincere, the independent non-executive Directors and Mr. Fu Xi, the executive Director. Ms. Wang Yuyun has been appointed as the chairman of the Remuneration Committee.

During the Reporting Period, the Remuneration Committee held two meetings. Individual attendance of each Remuneration Committee member is set out on page 57.

The Remuneration Committee's major work during the Reporting Period includes:

- (a) reviewing the framework and structure of compensation and benefit;
- (b) reviewing the compensation packages of directors and management;
- (c) reviewing and approving the granting of restricted share units to management; and
- (d) reviewing the director service contracts.

#### **Nomination Committee**

The Company has established the Nomination Committee with written terms of reference in compliance with the CG Code. The primary duties of the Nomination Committee include the following:

- (a) reviewing the structure, size and composition of the Board;
- (b) identifying individuals suitably qualified to become Board members and selecting or making recommendations to the Board on the selection of individuals to be nominated for directorships;
- (c) assessing the independence of the independent non-executive Directors;
- (d) making recommendations to the Board on the appointment or re-appointment of Directors and succession planning for Directors; and
- (e) making recommendations on the appointment of Directors with due regard to the diversity policy of the Company and in accordance with the challenges and opportunities faced by the Company.

The Nomination Committee consists of three members, namely Mr. Wong Sincere and Mr. Li Wai Chung, the independent non-executive Directors and Mr. Fu Xi, the executive Director. Mr. Fu Xi has been appointed as the chairman of the Nomination Committee.

The Nomination Committee reviews at least annually the structure, size, composition (including the skills, knowledge and experience) and diversity of the Board and where appropriate, makes recommendations on changes to the Board to complement the Company's corporate strategy.

The Nomination Committee has a primary responsibility for identifying suitably qualified candidates to become members of the Board and, in carrying out this responsibility, will give adequate consideration to the board diversity policy. In forming its perspective on diversity, the Nomination Committee will also take into account factors based on the Company's business model and specific needs from time to time, including but not limited to skills, knowledge, experience, gender and background. It will also monitor the implementation of the board diversity policy.

During the Reporting Period, the Nomination Committee held one meeting. Individual attendance of each Nomination Committee member is set out on page 57.

The Nomination Committee's major work during the Reporting Period includes:

- (a) reviewing and monitoring the implementation of the board diversity policy;
- (b) reviewing and assessing the structure, size, composition and diversity of the Board;
- (c) reviewing the election of Directors and its schedule; and
- (d) reviewing and assessing the independence of the independent non-executive Directors.

#### **DIVERSITY**

## **Board Diversity**

The Company regards increasing diversity at the Board level as an essential element in supporting the attainment of its strategic objectives and its sustainable development. The Company has implemented a board diversity policy. The Company's board diversity policy specifies that in designing the Board's composition, Board diversity has been considered from a number of aspects, including but not limited to gender, age, cultural and educational background, professional qualification, skills, knowledge and industry and regional experience. All appointments to the Board will be based on merit and the needs of its business from time to time, and taking into account the benefits of diversity to the Board. The Company aims to maintain an appropriate balance of diversity perspectives of the Board that are relevant to the Company's business growth.

The Nomination Committee will ensure that the Board has the appropriate balance of skills, experience and diversity of perspectives that are required to support the execution of its business strategy and in order for the Board to be effective. The Nomination Committee will report annually on the Board's composition and make appropriate disclosures regarding the board diversity policy in the Corporate Governance Report of the Company's annual reports. It will also monitor the implementation of the board diversity policy.

Directors have a balanced mix of knowledge and skills, including but not limited to overall business management, finance and accounting, investment and law. They obtained degrees in various majors including business administration, computer science, accounting, finance and law. Furthermore, the Board has a relatively wide range of ages, ranging from 34 years old to 58 years old. Currently, one of the eight Directors of the Board is female, and the Board is committed to maintaining the presence of female Directors among its members and fully considering and promoting Board member diversity when identifying suitable candidates in the future, ensuring that the Board has both male and female potential successors. The Board is of the view that our Board satisfies the board diversity policy.

#### **Employees Diversity**

For the year ended December 31, 2022, among the employees of the Group, 54.3% are male and 45.7% are female. Among the senior management of the Group, 83.3% are male and 16.7% are female. We create an environment with respect and inclusiveness where we will prioritize diversity in gender, age and professional skill, and recruit employees with diverse experience, backgrounds and perspectives. We will properly balance and maintain the gender diversity of all employees according to the business model and needs.

Further details on the diversity of the Group's employees can be found in the Company's 2022 Environmental, Social and Governance Report.

## RISK MANAGEMENT AND INTERNAL CONTROL

The Board acknowledges its responsibility to ensure that the Company establishes and maintains an adequate and effective system of risk management and internal control to safeguard shareholders' investments and the Company's property, and to take reasonable steps to prevent and detect fraud and other irregularities to that end. The Board assesses and determines the nature and extent of risks, including environmental, social, and governance risks, that should be faced in achieving the Company's strategic objectives, oversees the design, implementation, and monitoring of the management of the system through the Audit Committee and internal audit function, and the management confirms to the Board the effectiveness of the system. The risk management and internal control system is designed to manage, rather than eliminate, the risk of failure to achieve business objectives and provides only reasonable, but not absolute, assurance that no material misstatement or loss will occur.

The system is reviewed by the management, the internal audit function, and the Audit Committee on an ongoing basis and is subject to final review by the Board. On behalf of the Board, the Audit Committee reviews once a year the management's work on the design, implementation, and oversight of the risk management and internal control systems, which includes an annual review of the effectiveness of the Group's risk management and internal control systems. The Audit Committee receives an annual internal control report on the operational areas of internal control over identified key risk areas. Any significant internal control deficiencies identified and recommendations to address such deficiencies are reported to the Board as appropriate. Based on these reports, the Audit Committee conducts relevant reviews and reports to the Board, highlighting any areas where action or improvement is required. The Board considers the Audit Committee's comments and recommendations, reviews the effectiveness of the system, and takes action to address them.

#### **Risk management policies**

To identify, assess and control risks to our business, we have designed and implemented policies and procedures to help ensure effective risk management in our operations. Our operation decision-making committee formulates our risk management policies, strategies and plans. Our legal department is responsible for identifying, evaluating and managing operational risks. Each of our business departments monitors and evaluates our risk management and internal control policies and procedures.

Our risk management policies cover the material aspects of our operations, including:

- fund allocation and management;
- counterparty risk management;
- sales process management, including closely monitoring the sale of digital goods. For example, we set parameters in our system in advance of market campaigns to help ensure our platform does not facilitate digital goods transactions at prices beyond the ranges prescribed by digital goods vendors;
- legal compliance;
- intellectual property protection;
- human resource management;
- financial reporting management; and
- corporate governance.

# **Major risks of the Company**

In 2022, the management of the Company identified various risks in business operation through the above risk management process. Below is a summary of the risks faced by the Company along with the applicable response strategies. With the growth of business scale, scope, complexity and the changing external environment, the Company's risk profile may change and the list below is not intended to be exhaustive.

#### **Policy and regulatory risk**

Our business is subject to regulation by various governmental agencies in China, including the Ministry of Commerce, the Ministry of Industry and Information Technology, and the Ministry of Culture and Tourism. These regulations relate to games, e-commerce, foreign direct investment, intellectual property rights, consumer protection and data privacy, foreign exchange and taxation and related areas of law. The regulatory framework governing the industry is also evolving and is expected to remain uncertain in the foreseeable future. Changes in regulatory policies may affect the development of our business.

The Company has established dedicated departments and teams, continuously expanded professional talents and hired multiple external professional consultants, maintained close communication with business department, actively paid attention to regulatory trends and changes in related laws and regulations, and adjusted strategies accordingly to take countermeasures so as to ensure that the Company continues to develop its business in compliance with relevant regulatory requirements.

# **Market competition risk**

We face fierce competition imposed by companies that provide digital goods and services. Suppliers of digital goods may sell digital goods to consumers, directly or through other online or offline digital goods consumption scenarios. New competitor may enter the digital goods industry in China, and we may face new competitor as we expand our business into new industry segment.

The management of the Company pays close attention to the changing trend of the industry and the market and attaches great importance to the changes in user experience and needs. The management has been committed to innovative business planning and layout, actively explores and promotes new businesses, strengthens cooperation with business partners and continuously improves technological innovation and market competitiveness by recruiting more outstanding talents and constantly optimizing organizational structure.

#### **Information system risk**

Our platform generates and processes a large quantity of data. As a result, we face risks inherent in accessing and handling large volumes of data, including those associated with the followings:

- protecting the data hosted on our technology systems, including against attacks on our systems by outside parties or employee error or malfeasance;
- addressing concerns related to data privacy, sharing and security; and
- complying with laws, rules and regulations governing the use and disclosure of personal information.

The Company has established an effective risk management mechanism. Through a series of assessment and analysis in advance, the Company continuously optimizes the technical system and keeps reducing the possibility of information system risk. Furthermore, the Company also conducts information security awareness training and publicity regularly to enhance employees' awareness of protecting sensitive information.

# **Operational risk**

The performance, reliability and availability of our platform and underlying technology infrastructure are critical to our operations, reputation and our ability to attract and retain platform participants. A system outage, malfunction or data loss could hamper our ability to provide services. In addition, the operation of the Company may be affected by the natural disasters and other calamities. Fire, floods, typhoons, earthquakes, power loss, telecommunications failures, break-ins, war, riots, terrorist attacks or similar events may cause server interruptions, breakdowns, system failures or internet failures. These incidents could cause the loss or corruption of data or malfunctions of software or hardware and adversely affect our ability to provide our services.

The Company has set up a special team to deal with operational risk, assess emergencies and take emergency measures to ensure the smooth operation of the business.

## INTERNAL CONTROL

The Board is responsible for establishing our internal control system and reviewing its effectiveness. We have formulated comprehensive internal control policies and measures to manage emergencies, including public security incidents, operations incidents, network security incidents, natural disasters, and legal and policy events. In addition, the Company has already modified and implemented our internal audit policies based on the Listing Rules, formulated and enhanced sales and procurement procedures, established and implemented certain policies and procedures with respect to assets, treasury, human resources, taxation, investment and general information systems controls and established and implemented review and approval procedures, as well as policies regarding financial reporting, so as to ensure the effective operation of risk management and internal control.

Our operation decision-making committee is ultimately responsible for emergency management. Its responsibilities include:

- commanding and coordinating emergency preparation, responding and handling;
- determining specific emergency response-related matters;
- determining members of the emergency response team and their tasks;
- supervising and managing the establishment and operation of emergency systems;
- reporting and publishing the progress of emergency management; and
- coordinating with outside parties with respect to emergency management.

We have established an emergency response team under the operation decision-making committee which is responsible for implementing emergency plans formulated by, and reporting emergency events to, the operation decision-making committee.

We divide emergency response levels into level I responses (company level) and level II responses (department level) based on a range of factors relating to the emergency event, including its nature, severity, manageability and scope, among other factors. After we become aware of an emergency event, we evaluate the event to determine the applicable emergency response level and then take corresponding measures in response to the event.

# **Effectiveness of risk management and internal control**

The Audit Committee, on behalf of the Board, continuously reviews the risk management and internal control systems of the Company. The review process comprises, among other things, meetings with management of business groups, the internal audit team, legal personnel and the external auditors, reviewing the relevant work reports and information of key performance indicators, and discussing the major risks with the senior management of the Company. During the Reporting Period, the Board conducted one review of the effectiveness of the risk management and internal control systems. The Board is of the view that during the Reporting Period, the risk management and internal control systems of the Group were effective and adequate.

In addition, the Board believes that the Company's accounting and financial reporting functions have been performed by employees with appropriate qualifications and experience and that such employees have received appropriate and sufficient training and development. Based on the audit report of the Audit Committee, the Board also believes that sufficient resources have been obtained for the Company's internal audit function and that its employees' qualifications and experience, training programs and budgets are sufficient.

#### POLICY ON THE DISCLOSURE OF INSIDE INFORMATION

The Company has put in place an internal policy for the handling and disclosure of inside information in compliance with the SFO. The internal policy sets out the procedures and internal controls for the handling and dissemination of inside information in a timely manner and provides the Directors, senior management and relevant employees a general guide in monitoring information disclosure and responding to enquiries.

Control procedures have been implemented to ensure that unauthorized access to and use of inside information are strictly prohibited.

# CONVENING OF EXTRAORDINARY GENERAL MEETING AND PUTTING FORWARD PROPOSALS

Shareholders may put forward proposals for consideration at a general meeting of the Company according to the Articles of Association. Any one or more members holding as at the date of deposit of the requisition not less than one-tenth of the paid-up capital of the Company carrying the right of voting at general meetings of the Company shall at all times have the right, by written requisition, to require an extraordinary general meeting of the Company to be called by the Board for the transaction of any business specified in such requisition. A written requisition shall be deposited at the Company's principal place of business in Hong Kong. If within 21 days of such deposit the Board fails to proceed to convene such meeting to be held within a further 21 days, the requisitionist(s) themselves or any of them representing more than one-half of the total voting rights of all of them, may do so in the same manner, and all reasonable expenses incurred by the requisitionist(s) as a result of the failure of the Board shall be reimbursed to the requisitionist(s) by the Company.

As regards proposing a person for election as a Director, the procedures are available on the website of the Company.

## **COMMUNICATIONS WITH SHAREHOLDERS**

The Company strives to provide ready, fair, regular and timely disclosure of information that is material to the investor community. Therefore, the Company works to maintain effective and ongoing communication with Shareholders so that they, along with prospective investors, can exercise their rights in an informed manner based on a good understanding of the Group's operations, businesses and financial information. The Company also encourages Shareholders' active participation in annual general meetings and other general meetings or through other proper means. General meetings can provide an opportunity for communication between the Directors, senior management and the Shareholders. The Company recognizes the importance of effective communication with Shareholders and encourages them to attend general meetings to raise any concerns they might have with the Board or the senior management directly. Board members and appropriate senior management of the Company are available at such meetings to respond to enquiries raised by the Shareholders.

To safeguard Shareholders' interests and rights, a separate resolution will be proposed for each issue at general meetings, including the election of individual Directors. All resolutions put forward at general meetings will be voted by poll pursuant to the Listing Rules and poll results will be posted on the websites of the Company and the Stock Exchange in a timely manner after each general meeting.

During the Reporting Period, the Company held an annual general meeting on May 19, 2022. Notice of the general meeting was sent to the Shareholders on April 14, 2022, at least 20 clear business days before the general meeting. The chairman of the Board and the chairman of each of the Audit Committee, the Nomination Committee and the Remuneration Committee attended the annual general meeting and were available to answer any questions raised by the Shareholders. A representative of the Auditor also attended the meeting to answer any questions about the conduct of the audit, the preparation and content of the audit report, the accounting policies and the independence of auditor.

The Company has developed and maintained a Shareholders' communication policy, and the Board has regularly reviewed the implementation and effectiveness of the Shareholders' communication policy, with the objective of promoting effective and ongoing communication between the Company and the Shareholders, which is available on the Company's website at "www.fulu.com". The Company's website is maintained as a communication platform with the Shareholders, where information on the Company's announcements, reports, financial information and other information are available for public access.

The Board has held a meeting on March 28, 2023 to review the Shareholders' communication policy with the aim to ensure that the Shareholders' communication policy of the Company can help Shareholders and ordinary investors have ready, equal and timely access to balanced and understandable information about the Company, and to allow the Shareholders and the investment community to engage actively with the Company. During the Reporting Period, the Company maintains good contact and communication with investors through multiple channels, so as to boost investors' understanding and recognition of the Company. The Board believes that Shareholders' communication policy of the Company is still effective and applicable, and is satisfied with the implementation of the Shareholders' communication policy of the Company.

A summary of the disclosure of interests of the substantial Shareholders of the Company is set out in the section headed "Directors' Report" of this annual report.

#### **Enquiries to the Board**

Shareholders who intend to put forward their enquiries about the Company to the Board can send their enquiries to the headquarters of the Company at 2nd Floor, Building B2, Optics Valley Financial Port, No. 77 Guanggu Avenue, East Lake High-tech Development Zone, Wuhan, Hubei Province, the PRC to the attention of the Joint Company Secretaries or send an email to IR@fulu.com.

The Company welcomes the views of and enquiries from the Shareholders. Enquiries to the Board or senior management of the Company will be dealt with in an informative and timely manner.

# UNDERTAKING GIVEN BY THE CONTROLLING SHAREHOLDERS

#### **Deed of Non-competition**

Each of the Controlling Shareholders has undertaken to us in the deed of non-competition (the "Deed of Non-competition") that he/it will not, and will procure his/its close associates (other than members of our Group) not to directly or indirectly (whether or not through his/its own, jointly with any person, corporation, partner, joint venture or any other contractual arrangements, and whether or not in exchange for profit or other benefits) participate, acquire or hold any right or interest in or otherwise be involved in or undertake any business that directly or indirectly competes, or may compete, with the existing business activity of the Group or any business activities which the Group may undertake in the future (in all cases, whether or not as shareholder, partner, agent or any other capacity, and whether or not for profits, returns or any benefits) (the "Restricted Activity"), or hold shares or interest in any companies or business that compete directly or indirectly with the business engaged by the Group from time to time, except where the Controlling Shareholders hold less than 5% of the total issued share capital of any company (whose shares are listed on the Stock Exchange or any other stock exchange) which is engaged in any business that is or may be in competition with any business engaged by any member of the Group and they do not control over the board of directors of such company.

Further, each of the Controlling Shareholders has undertaken to procure that if any new business investment or other business opportunity relating to the Restricted Activity (the "Competing Business Opportunity") is identified by or made available to him/it or any of his/its close associates, he/it shall, and shall procure that his/its close associates shall, refer such Competing Business Opportunity to our Company on a timely basis and refer the Competing Business Opportunity to the Company by giving written notice to the Company of such Competing Business Opportunity within 30 business days of identifying the target company (if relevant) and the nature of the Competing Business Opportunity, the investment or acquisition costs and all other details reasonably necessary for the Company to consider whether to pursue such Competing Business Opportunity.

The Controlling Shareholders have confirmed that during the period from the execution of the Deed of Non-competition on August 29, 2020 to the Latest Practicable Date, they complied with the Deed of Non-competition. The independent non-executive Directors of the Company have reviewed the compliance with the Deed of Non-competition by the Controlling Shareholders of the Company and confirmed that the Controlling Shareholders of the Company complied with the Deed of Non-competition from August 29, 2020 to the Latest Practicable Date.

# CHANGES TO DIRECTORS' INFORMATION

Save as disclosed above, the Directors confirm that there is no other information required to be disclosed pursuant to Rule 13.51B(1) of the Listing Rules.

## JOINT COMPANY SECRETARIES

Mr. Mao Feng, a joint company secretary of the Company, is responsible for advising the Board on corporate governance matters and ensuring that the Board policies and procedures, as well as the applicable laws, rules and regulations are followed.

In order to uphold good corporate governance and ensure compliance with the Listing Rules and applicable Hong Kong laws, the Company also engaged Ms. Ng Ka Man, a manager of the listing services department of TMF Hong Kong Limited, as the other joint company secretary to assist Mr. Mao in discharging his duties as company secretary of the Company. Ms. Ng's primary contact person at the Company is Mr. Mao Feng, an executive Director and a joint company secretary of the Company.

For the year ended December 31, 2022, Mr. Mao and Ms. Ng undertook not less than 15 hours of relevant professional training, respectively, in compliance with Rule 3.29 of the Listing Rules.

#### REMUNERATION OF DIRECTORS AND SENIOR MANAGEMENT

Please refer to Note 8 to the financial statements of this annual report for details of remuneration of Directors for the year ended December 31, 2022.

Details of the remuneration by band of Directors and senior management of the Company, whose biographies are set out in the section headed "Directors and Senior Management" of this annual report, for the year ended December 31, 2022 are set out below:

Remuneration band (RMB)	Number of individuals
1–2,000,000	13
2,000,001–5,000,000	0
>5,000,000	1

## **REMUNERATION POLICY**

The remuneration of the Directors and senior management is paid in the form of salaries, allowances, benefits in kind, pension scheme contributions and share-based payments, taking into account other factors such as their experience, level of responsibility, individual performance and the profit performance of the Group.

The Remuneration Committee will meet at least once every year to discuss remuneration related matters (including the remuneration of Directors and senior management) and review the remuneration policy of the Group.



# DIRECTORS' RESPONSIBILITY IN RESPECT OF THE FINANCIAL STATEMENTS

The Directors acknowledge their responsibility for preparing the financial statements of the Company for the year ended December 31, 2022, and are aware of any material uncertainties relating to events or conditions that may cast significant doubt upon the Company's ability to continue as a going concern.

The statement of the Auditors about their reporting responsibilities on the financial statements is set out in the section headed "Independent Auditor's Report" of this annual report.

# **AUDITOR'S REMUNERATION**

The remuneration for the audit and non-audit services provided by the Auditor to the Group during the year ended December 31, 2022 was approximately as follows:

Type of Services	<b>Amount</b> (RMB'000)
Audit and audit-related services Non-audit services	2,600 0
Total	2,600

Auditor's remuneration is the remuneration paid by the Group for the 2022 audit service provided by the Auditor.

# CHANGES IN CONSTITUTIONAL DOCUMENTS

No changes were made to the Articles of Association during the Reporting Period.

# **Independent Auditor's Report**



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#### To the shareholders of Fulu Holdings Limited

(Incorporated in the Cayman Islands with limited liability)

#### **OPINION**

We have audited the consolidated financial statements of Fulu Holdings Limited (the "Company") and its subsidiaries (the "Group") set out on pages 75 to 152, which comprise the consolidated statement of financial position as at 31 December 2022, and the consolidated statement of profit or loss and other comprehensive income, the consolidated statement of changes in equity and the consolidated statement of cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the consolidated financial statements give a true and fair view of the consolidated financial position of the Group as at 31 December 2022, and of its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with International Financial Reporting Standards ("IFRSs") issued by the International Accounting Standards Board ("IASB") and have been properly prepared in compliance with the disclosure requirements of the Hong Kong Companies Ordinance.

#### **BASIS FOR OPINION**

We conducted our audit in accordance with Hong Kong Standards on Auditing ("HKSAs") issued by the Hong Kong Institute of Certified Public Accountants (the "HKICPA"). Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the consolidated financial statements* section of our report. We are independent of the Group in accordance with the HKICPA's *Code of Ethics for Professional Accountants* (the "Code"), and we have fulfilled our other ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### **KEY AUDIT MATTERS**

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. For each matter below, our description of how our audit addressed the matter is provided in that context.

We have fulfilled the responsibilities described in the *Auditor's responsibilities for the audit of the consolidated financial statements* section of our report, including in relation to these matters. Accordingly, our audit included the performance of procedures designed to respond to our assessment of the risks of material misstatement of the consolidated financial statements. The results of our audit procedures, including the procedures performed to address the matters below, provide the basis for our audit opinion on the accompanying consolidated financial statements.

#### **Key audit matter**

#### How our audit addressed the key audit matter

Revenue recognition of digital goods-related services

During the year ended 31 December 2022, the Group recognized the revenue of digital goods-related services of RMB383,105,000, which was recorded on a net basis since the Group considered that it acted as an agent rather than as a principal based on its assessment of control on the specified digital goods. As the amount of the revenue of digital goods-related services was significant and significant judgements were required in determining whether the Group acted as an agent or a principal in a transaction with a customer, we considered the revenue recognition of digital goods-related services as key audit matter.

The disclosures of revenue recognition of digital goods-related services are included in note 3.1, note 3.2 and note 5 to the consolidated financial statements.

Our procedures included, among others, testing key controls of digital goods-related service processes, including the controls on digital goods movement, on a sampling basis, with the assistance of our internal IT specialists. We also reconciled the transaction data in the operating system with the amounts recorded in the accounting system. We reviewed key terms of digital goods-related services contracts on a sampling basis to assess management's judgements on principal versus agent considerations.

We also assessed the adequacy of related disclosures in the consolidated financial statements.

Expected credit losses of trade receivables, contract assets and financial assets included in prepayments, other receivables and other assets

The balances of trade receivables, contract assets and prepayments, other receivables and other assets as at 31 December 2022 were RMB475,747,000, RMB55,995,000 and RMB722,040,000, respectively.

The Group uses external credit ratings and historical credit loss experience of the industry to calculate expected credit losses ("ECLs") for trade receivables and contract assets under the simplified approach and for refundable prepayments, deposits and other receivables under the general approach. The observed default rates of the industry were adjusted with forward-looking information. The aforementioned process was complex and involved significant judgements and estimates. Accordingly, we considered expected credit losses on financial assets and contract assets as key audit matters.

The disclosures of expected credit losses are included in note 3.1, note 3.2, note 18, note 19 and note 20 to the consolidated financial statements.

Our audit procedures included, among others, evaluating the assumptions and methodologies used by the Group, in particular, the default rates, losses given default and forward-looking adjustments, with the assistance of our internal valuation specialists. We tested the source data used in the calculation such as the gross amounts of assets and external credit ratings, and checked the arithmetic correctness of the Group's calculation.

We also assessed on the adequacy of related disclosures in the consolidated financial statements.

# OTHER INFORMATION INCLUDED IN THE ANNUAL REPORT

The directors of the Company are responsible for the other information. The other information comprises the information included in the Annual Report, other than the consolidated financial statements and our auditor's report thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

# RESPONSIBILITIES OF THE DIRECTORS FOR THE CONSOLIDATED FINANCIAL STATEMENTS

The directors of the Company are responsible for the preparation of the consolidated financial statements that give a true and fair view in accordance with IFRSs issued by the IASB and the disclosure requirements of the Hong Kong Companies Ordinance, and for such internal control as the directors determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, the directors of the Company are responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors of the Company either intend to liquidate the Group or to cease operations or have no realistic alternative but to do so.

The directors of the Company are assisted by the Audit Committee in discharging their responsibilities for overseeing the Group's financial reporting process.

# AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Our report is made solely to you, as a body, and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with HKSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with HKSAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to
  fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is
  sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement
  resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery,
  intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are
  appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the
  Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business
  activities within the Group to express an opinion on the consolidated financial statements. We are responsible
  for the direction, supervision and performance of the group audit. We remain solely responsible for our audit
  opinion.

We communicate with the Audit Committee regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

# **Independent Auditor's Report**

We also provide the Audit Committee with a statement that we have complied with relevant ethical requirements regarding independence and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats or safeguards applied.

From the matters communicated with the Audit Committee, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

The engagement partner on the audit resulting in this independent auditor's report is Siu Fung, Terence Ho.

Ernst & Young
Certified Public Accountants
Hong Kong
28 March 2023

# Consolidated Statement of Profit or Loss and Other Comprehensive Income Year ended 31 December 2022

	Notes	2022 RMB'000	2021 <i>RMB'000</i>
REVENUE Cost of sales	5	479,863 (120,627)	399,283 (104,039)
Gross profit		359,236	295,244
Other income and gains Selling and distribution expenses Administrative expenses Research and development costs Impairment losses on financial and contract assets, net Other expenses	5	43,519 (148,632) (98,994) (61,289) (5,212) (839)	46,099 (76,841) (141,697) (41,357) (2,423) (3,168)
Finance costs	7	(1,510)	(660)
PROFIT BEFORE TAX	6	86,279	75,197
Income tax credit/(expense)	10	4,447	(6,975)
PROFIT AND TOTAL COMPREHENSIVE INCOME FOR THE YEAR		90,726	68,222
Attributable to: Owners of the parent Non-controlling interests		97,881 (7,155)	68,222 -
		90,726	68,222
EARNINGS PER SHARE ATTRIBUTABLE TO ORDINARY EQUITY HOLDERS OF THE PARENT			
Basic and diluted For profit for the year (RMB)	12	0.24	0.17

# **Consolidated Statement of Financial Position**

	Notes	2022 RMB'000	2021 RMB'000
NON-CURRENT ASSETS	10		0 77 (
Property, plant and equipment Right-of-use assets	13 14	3,660 14,511	2,776 8,733
Goodwill	15	674	674
Other intangible assets	16	26,174	16,311
Investment in an associate		-	40
Deferred tax assets	17	22,619	5,051
Pledged deposits	22	20,000	_
Total non-current assets		87,638	33,585
CURRENT ASSETS			
Trade receivables	18	475,747	276,959
Contract assets	19	55,995	42,287
Prepayments, other receivables and other assets	20	722,040	762,506
Due from related parties	30	34,289	32,890
Financial assets at fair value through profit or loss Restricted cash	21 22	26,621 23,322	17,006 2,630
Cash and cash equivalents	22	149,825	209,445
Total current assets		1,487,839	1,343,723
CURRENT LIABILITIES			
Trade payables	23	100,632	45,922
Other payables and accruals	24	195,918	142,034
Interest-bearing bank and other borrowings	25	40,000	10,000
Lease liabilities Tax payable	14	5,435 14,337	2,757 6,721
ιαλ ραγαμίτ		14,337	0,721
Total current liabilities		356,322	207,434
NET CURRENT ASSETS		1,131,517	1,136,289
TOTAL ASSETS LESS CURRENT LIABILITIES		1,219,155	1,169,874

# Consolidated Statement of Financial Position

Year ended 31 December 2022

Note	es	2022 RMB'000	2021 <i>RMB'000</i>
NON-CURRENT LIABILITIES		0.770	5.045
Lease liabilities 14		8,773	5,945
Total non-current liabilities		8,773	5,945
Net assets		1,210,382	1,163,929
EQUITY Equity attributable to owners of the parent Share capital 26 Reserves 28		277 1,216,675	275 1,163,654
		1,216,952	1,163,929
Non-controlling interests		(6,570)	_
Total equity		1,210,382	1,163,929

Mr. Fu Xi Director Mr. Mao Feng Director

# Consolidated Statement of Changes in Equity

		Attributable to owners of the parent								
	Notes	Share capital RMB'000 (note 26)	Share premium <i>RMB'000</i>	Merger reserve and others RMB'000 (note 28)	Share- based payment reserve RMB'000 (note 27)	Statutory surplus reserve RMB'000 (note 28)	Retained profits RMB'000	Total RMB'000		
At 1 January 2021		273	731,218	19,416	43,722	19,924	291,530	1,106,083		
Profit for the year and total comprehensive income Equity-settled share-based		-	-	-	-	-	68,222	68,222		
payments Final 2020 dividend declared	27	2 -	(2) (105,887)	-	95,511 –	-	-	95,511 (105,887)		
Appropriations to statutory surplus reserve	28	-	-	-	-	3,635	(3,635)	-		
At 31 December 2021		275	625,329	19,416	139,233	23,559	356,117	1,163,929		

			Attributable to owners of the parent							
	Notes	Share capital RMB'000 (note 26)	Share premium RMB'000	Merger reserve and others RMB'000 (note 28)	Share- based payment reserve RMB'000 (note 27)	Statutory surplus reserve RMB'000 (note 28)	Retained profits RMB'000	Total RMB'000	Non- controlling interests RMB'000	Total equity RMB'000
At 1 January 2022		275	625,329	19,416	139,233	23,559	356,117	1,163,929	-	1,163,929
Profit for the year and total comprehensive income		_	_	_	_	_	97,881	97,881	(7,155)	90,726
Equity-settled share-based payments	27	2	(2)	_	16,079		77,001	16,079	(7,133)	16,079
Final 2021 dividend declared  Appropriations to statutory surplus	LI	-	(60,937)	-	-	-	-	(60,937)	-	(60,937)
reserve Capital contribution from non-controlling shareholders	28	-	-	-	-	8,961	(8,961)	-	-	-
of a subsidiary		-	-	-	-	_	-	-	585	585
At 31 December 2022		277	564,390*	19,416*	155,312*	32,520*	445,037*	1,216,952	(6,570)	1,210,382

<sup>\*</sup> These reserve accounts comprise the consolidated reserves of RMB1,216,675,000 (2021: RMB1,163,654,000) in the consolidated statement of financial position.

# **Consolidated Statement of Cash Flows**

	Notes	2022 RMB'000	2021 <i>RMB'000</i>
CASH FLOWS FROM OPERATING ACTIVITIES			
Profit before tax	6	86,279	75,197
Adjustments for:	,	2 227	1 101
Depreciation of property, plant and equipment	6	2,027	1,484
Amortisation of intangible assets  Depreciation of right-of-use assets	6 6	3,273 6,142	1,269 2,892
Interest income	5	(3,521)	(4,971)
Finance costs	<i>7</i>	1,510	660
Equity-settled share-based payment expenses	6	16,079	95,511
Gain on disposal of property, plant and equipment	· ·	-	(15)
Loss on disposal of an associate		40	_
(Gain)/loss on the fair value change of financial assets at			
fair value through profit or loss		(392)	77
Loss/(gain) on disposal of right-of-use assets	14	41	(42)
Foreign exchange (gain)/loss		(170)	3,671
		111,308	175,733
Increase in trade receivables		(198,788)	(144,911)
Increase in contract assets		(13,708)	(5,942)
Decrease/(increase) in prepayments, other receivables and other ass	ets	41,123	(194,486)
Increase in amounts due from related parties		(1,399)	(20,659)
(Increase)/decrease in restricted cash		(20,692)	13,321
Increase in trade payables		54,710	7,725
Increase in other payables and accruals		55,434	50,886
Cook generated from // used in apprehiens		27.000	(110 222)
Cash generated from/(used in) operations Income tax paid		27,988 (5,505)	(118,333) (5,532)
income tax paid		(5,505)	(5,552)
Net cash flows from/(used in) operating activities		22,483	(123,865)
CASH FLOWS FROM INVESTING ACTIVITIES			
Purchase of financial products		(96,500)	(600,562)
Proceeds from disposal of financial products		87,277	587,462
Purchases of property, plant and equipment		(2,922)	(2,735)
Addition to intangible assets		(13,136)	(10,284)
Interest received		2,864	6,487
Proceeds from disposal of property, plant and equipment		11	40
Net cash flows used in investing activities		(22,406)	(19,592)

# Consolidated Statement of Cash Flows

	Notes	2022 RMB'000	2021 RMB'000
CASH FLOWS FROM FINANCING ACTIVITIES Capital contribution from non-controlling shareholders of a subsidiary Payment of listing expenses (Increase)/decrease in pledged deposits New bank and other borrowings Principal portion of lease payments Repayment of bank and other borrowings Dividends paid Interest paid		585 (1,550) (20,000) 230,268 (6,455) (200,268) (60,937) (1,510)	(6,857) 145,000 1,040,212 (2,952) (1,169,012) (105,887) (1,823)
Net cash flows used in financing activities		(59,867)	(101,319)
NET DECREASE IN CASH AND CASH EQUIVALENTS  Effect of foreign exchange rate changes, net  Cash and cash equivalents at beginning of year		(59,790) 170 209,445	(244,776) (3,671) 457,892
CASH AND CASH EQUIVALENTS AT END OF YEAR	22	149,825	209,445
ANALYSIS OF BALANCES OF CASH AND CASH EQUIVALENTS Cash and bank balances Less: Restricted cash Less: Pledged deposits	22 22 22	193,147 (23,322) (20,000)	212,075 (2,630) –
		149,825	209,445

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# 1 CORPORATE AND GROUP INFORMATION

The Company is a limited liability company incorporated in the Cayman Islands on 31 October 2019. The registered address of the Company is Harneys Fiduciary (Cayman) Limited, 4th Floor, Harbour Place, 103 South Church Street, P.O. Box 10240, Grand Cayman, Cayman Islands.

During the year, the subsidiaries now comprising the Group were principally engaged in the provision of services to facilitate digital goods transactions and online store operating services.

In the opinion of the directors, the ultimate controlling shareholder of the Group is Mr. Fu Xi.

# Information about subsidiaries

Particulars of the Company's principal subsidiaries are as follows:

Name of company	Notes	Date and place of incorporation/ registration and place of operations	Nominal value of issued ordinary/ registered share capital	Percentage attributabl Compa	e to the any	Principal activities
				Direct	Indirect	
Fulu (HONGKONG) LIMITED 福祿 (香港) 有限公司	(a)	21 November 2019 Hong Kong China	HKD1	100%	-	Investment holding
Wuhan Fulu Technology Co., Ltd. ("WFOE") 福祿 (武漢) 科技有限公司	(b)	25 December 2019 People's Republic of China ("PRC")/ Mainland China	RMB210,000,000	-	100%	Investment holding
Wuhan Fulu Internet Technology Co., Ltd. ("Wuhan Fulu") 武漢福祿網絡科技有限公司	(c)	24 March 2009 PRC/Mainland China	RMB19,688,935	-	100%	Provision of services to facilitate digital goods transactions and online stores operating services
Tibet Fulu Internet Technology Co., Ltd. 西藏福祿網絡科技有限公司	(c)	8 December 2016 PRC/Mainland China	RMB60,000,000	-	100%	Provision of services to facilitate digital goods transactions and online stores operating services
Wuhan Souka Technology Co., Ltd. 武漢搜卡科技有限公司	(C)	8 June 2017 PRC/Mainland China	RMB10,000,000	-	100%	Provision of services to facilitate digital goods transactions

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# 1 CORPORATE AND GROUP INFORMATION (CONTINUED)

# **Information about subsidiaries (Continued)**

Name of company	Notes	Date and place of incorporation/ registration and place of operations	Nominal value of issued ordinary/ registered share capital	Percentage attributable Compa Direct	e to the	Principal activities
Beijing Fulu Fuxi Technology Co., Ltd. 北京福祿福喜科技有限公司	(C)	31 December 2021 PRC/Mainland China	RMB10,000,000	-	60%	Provision of services to facilitate digital and physical goods transactions
Beijing Yiji Qifu Technology Co., Ltd. 北京一擊企服科技有限公司	(C)	2 September 2019 PRC/Mainland China	RMB5,000,000	-	60%	Provision of services to facilitate digital and physical goods transactions
Wuhan Yiqiyou Internet Technology Co., Ltd. 武漢一起遊網絡科技有限公司	(C)	4 June 2012 PRC/Mainland China	RMB10,000,000	-	100%	Provision of services to facilitate digital goods transactions
Wuhan Lishuo Technology Co., Ltd. 武漢立碩科技有限公司	(C)	6 January 2017 PRC/Mainland China	RMB10,000,000	-	100%	Provision of services to facilitate digital goods transactions
Xinjiang Fulu Internet Technology Co., Ltd. 新疆福祿網絡科技有限公司	(C)	27 December 2016 PRC/Mainland China	RMB5,000,000	-	100%	Provision of services to facilitate digital goods transactions and online stores operating services
Kashgar Yiqiwan Internet Technology Co., Ltd. ("Kashgar Yiqiwan") 喀什一起玩網絡科技有限公司	(c)	14 March 2014 PRC/Mainland China	RMB10,000,000	-	100%	Provision of services to facilitate digital goods transactions and online stores operating services

- (a) The entity is registered as a limited liability enterprise under Hong Kong law.
- (b) The WFOE is registered as a wholly-foreign-owned-enterprise under PRC law.
- (c) These entities are limited liability enterprises established under PRC law and controlled through contractual arrangement ("Contractual arrangements") by the Company. They are collectively referred to as "PRC Operating Entities".

The above table lists the subsidiaries of the Company which, in the opinion of the directors, principally affected the results for the year or formed a substantial portion of the net assets of the Group. To give details of other subsidiaries would, in the opinion of the directors, result in particulars of excessive length.

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# 2.1 BASIS OF PREPARATION

These financial statements have been prepared in accordance with International Financial Reporting Standards ("IFRSs") (which include all International Financial Reporting Standards, International Accounting Standards ("IASs") and Interpretations) issued by the International Accounting Standards Board ("IASB"), accounting principles generally accepted in Hong Kong and the disclosure requirements of the Hong Kong Companies Ordinance. They have been prepared under the historical cost convention, except for financial assets which have been measured at fair value. These financial statements are presented in Renminbi ("RMB") and all values are rounded to the nearest thousand except when otherwise indicated.

#### **Basis of consolidation**

The consolidated financial statements include the financial statements of the Company and its subsidiaries (collectively referred to as the "Group") for the year ended 31 December 2022. A subsidiary is an entity (including a structured entity), directly or indirectly, controlled by the Company. Control is achieved when the Group is exposed, or has rights, to variable returns from its involvement with the investee and has the ability to affect those returns through its power over the investee (i.e., existing rights that give the Group the current ability to direct the relevant activities of the investee).

Generally, there is a presumption that a majority of voting rights results in control. When the Company has, directly or indirectly, less than a majority of the voting or similar rights of an investee, the Group considers all relevant facts and circumstances in assessing whether it has power over an investee, including:

- (a) the contractual arrangement with the other vote holders of the investee;
- (b) rights arising from other contractual arrangements; and
- (c) the Group's voting rights and potential voting rights.

The financial statements of the subsidiaries are prepared for the same reporting period as the Company, using consistent accounting policies. The results of subsidiaries are consolidated from the date on which the Group obtains control, and continue to be consolidated until the date that such control ceases.

Profit or loss and each component of other comprehensive income are attributed to the owners of the parent of the Group. All intra-group assets and liabilities, equity, income, expenses and cash flows relating to transactions between members of the Group are eliminated in full on consolidation.

The Group reassesses whether or not it controls an investee if facts and circumstances indicate that there are changes to one or more of the three elements of control described above. A change in the ownership interest of a subsidiary, without a loss of control, is accounted for as an equity transaction.

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# 2.1 BASIS OF PREPARATION (CONTINUED)

#### **Basis of consolidation (Continued)**

If the Group loses control over a subsidiary, it derecognises (i) the assets (including goodwill) and liabilities of the subsidiary, (ii) the carrying amount of any non-controlling interest and (iii) the cumulative translation differences recorded in equity; and recognises (i) the fair value of the consideration received, (ii) the fair value of any investment retained and (iii) any resulting surplus or deficit in profit or loss. The Group's share of components previously recognised in other comprehensive income is reclassified to profit or loss or retained profits, as appropriate, on the same basis as would be required if the Group had directly disposed of the related assets or liabilities.

# 2.2 CHANGES IN ACCOUNTING POLICIES AND DISCLOSURES

The Group has adopted the following revised IFRSs for the first time for the current year's financial statements.

Amendments to IFRS 3
Amendments to IAS 16
Amendments to IAS 37
Annual Improvements to
IFRSs 2018-2020

Reference to the Conceptual Framework
Property, Plant and Equipment: Proceeds before Intended Use
Onerous Contracts – Cost of Fulfilling a Contract
Amendments to IFRS 1, IFRS 9, Illustrative Examples
accompanying IFRS 16, and IAS 41

The nature and the impact of the revised IFRSs that are applicable to the Group are described below:

- (a) Amendments to IFRS 3 replace a reference to the previous *Framework for the Preparation and Presentation of Financial Statements* with a reference to the *Conceptual Framework for Financial Reporting* (the "Conceptual Framework") issued in March 2018 without significantly changing its requirements. The amendments also add to IFRS 3 an exception to its recognition principle for an entity to refer to the Conceptual Framework to determine what constitutes an asset or a liability. The exception specifies that, for liabilities and contingent liabilities that would be within the scope of IAS 37 or IFRIC 21 if they were incurred separately rather than assumed in a business combination, an entity applying IFRS 3 should refer to IAS 37 or IFRIC 21 respectively instead of the Conceptual Framework. Furthermore, the amendments clarify that contingent assets do not qualify for recognition at the acquisition date. The Group has applied the amendments prospectively to business combinations that occurred on or after 1 January 2022. As there were no contingent assets, liabilities and contingent liabilities within the scope of the amendments arising in the business combination that occurred during the year, the amendments did not have any impact on the financial position and performance of the Group.
- (b) Amendments to IAS 16 prohibit an entity from deducting from the cost of an item of property, plant and equipment any proceeds from selling items produced while bringing that asset to the location and condition necessary for it to be capable of operating in the manner intended by management. Instead, an entity recognises the proceeds from selling any such items, and the cost of those items as determined by IAS 2 *Inventories*, in profit or loss. The Group has applied the amendments retrospectively to items of property, plant and equipment made available for use on or after 1 January 2021. Since there was no sale of items produced prior to the property, plant and equipment being available for use, the amendments did not have any impact on the financial position or performance of the Group.

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# 2.2 CHANGES IN ACCOUNTING POLICIES AND DISCLOSURES (CONTINUED)

- (c) Amendments to IAS 37 clarify that for the purpose of assessing whether a contract is onerous under IAS 37, the cost of fulfilling the contract comprises the costs that relate directly to the contract. Costs that relate directly to a contract include both the incremental costs of fulfilling that contract (e.g., direct labour and materials) and an allocation of other costs that relate directly to fulfilling that contract (e.g., an allocation of the depreciation charge for an item of property, plant and equipment used in fulfilling the contract as well as contract management and supervision costs). General and administrative costs do not relate directly to a contract and are excluded unless they are explicitly chargeable to the counterparty under the contract. The Group has applied the amendments prospectively to contracts for which it has not yet fulfilled all its obligations at 1 January 2022 and no onerous contracts were identified. Therefore, the amendments did not have any impact on the financial position or performance of the Group.
- (d) Annual Improvements to IFRS 2018-2020 sets out amendments to IFRS 1, IFRS 9, Illustrative Examples accompanying IFRS 16, and IAS 41. Details of the amendment that is applicable to the Group are as follows:
  - IFRS 9 Financial Instruments: clarifies the fees that an entity includes when assessing whether the terms of a new or modified financial liability are substantially different from the terms of the original financial liability. These fees include only those paid or received between the borrower and the lender, including fees paid or received by either the borrower or lender on the other's behalf. The Group has applied the amendment prospectively from 1 January 2022. As there was no modification or exchange of the Group's financial liabilities during the year, the amendment did not have any impact on the financial position or performance of the Group.

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# 2.3 ISSUED BUT NOT YET EFFECTIVE IFRSs

The Group has not applied the following new and revised IFRSs, that have been issued but are not yet effective, in these financial statements.

Amendments to IFRS 10 Sale or Contribution of Assets between an Investor

and IAS 28 and its Associate or Joint Venture<sup>3</sup>
Amendments to IFRS 16 Lease Liability in a Sale and Leaseback<sup>2</sup>

IFRS 17 Insurance Contracts<sup>1</sup> Amendments to IFRS 17 Insurance Contracts<sup>1,5</sup>

Amendment to IFRS 17 Initial Application of IFRS 17 and IFRS 9 – Comparative Information<sup>6</sup>

Amendments to IAS 1 Classification of Liabilities as Current or Non-current

(the "2020 Amendments")2,4

Amendments to IAS 1 Non-current Liabilities with Covenants

(the "2022 Amendments")2

Amendments to IAS 1 and Disclosure of Accounting Policies<sup>1</sup>

IFRS Practice Statement 2

Amendments to IAS 8 Definition of Accounting Estimates<sup>1</sup>

Amendments to IAS 12 Deferred Tax related to Assets and Liabilities arising

from a Single Transaction<sup>1</sup>

- Effective for annual periods beginning on or after 1 January 2023
- <sup>2</sup> Effective for annual periods beginning on or after 1 January 2024
- No mandatory effective date yet determined but available for adoption
- As a consequence of the 2022 Amendments, the effective date of the 2020 Amendments was deferred to annual periods beginning on or after 1 January 2024
- As a consequence of the amendments to IFRS 17 issued in June 2020, IFRS 4 was amended to extend the temporary exemption that permits insurers to apply IAS 39 rather than IFRS 9 for annual periods beginning before 1 January 2023
- An entity that chooses to apply the transition option relating to the classification overlay set out in this amendment shall apply it on initial application of IFRS 17

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# 2.3 ISSUED BUT NOT YET EFFECTIVE IFRSs (CONTINUED)

Further information about those IFRSs that are expected to be applicable to the Group is described below.

Amendments to IFRS 10 and IAS 28 address an inconsistency between the requirements in IFRS 10 and in IAS 28 in dealing with the sale or contribution of assets between an investor and its associate or joint venture. The amendments require a full recognition of a gain or loss resulting from a downstream transaction when the sale or contribution of assets between an investor and its associate or joint venture constitutes a business. For a transaction involving assets that do not constitute a business, a gain or loss resulting from the transaction is recognised in the investor's profit or loss only to the extent of the unrelated investor's interest in that associate or joint venture. The amendments are to be applied prospectively. The previous mandatory effective date of amendments to IFRS 10 and IAS 28 was removed by the IASB in December 2015 and a new mandatory effective date will be determined after the completion of a broader review of accounting for associates and joint ventures. However, the amendments are available for adoption now.

Amendments to IFRS 16 specify the requirements that a seller-lessee uses in measuring the lease liability arising in a sale and leaseback transaction to ensure the seller-lessee does not recognise any amount of the gain or loss that relates to the right of use it retains. The amendments are effective for annual periods beginning on or after 1 January 2024 and shall be applied retrospectively to sale and leaseback transactions entered into after the date of initial application of IFRS 16 (i.e., 1 January 2019). Earlier application is permitted. The amendments are not expected to have any significant impact on the Group's financial statements.

Amendments to IAS 1 Classification of Liabilities as Current or Non-current clarify the requirements for classifying liabilities as current or non-current, in particular the determination over whether an entity has a right to defer settlement of the liabilities for at least 12 months after the reporting period. Classification of a liability is unaffected by the likelihood that the entity will exercise its right to defer settlement of the liability. The amendments also clarify the situations that are considered a settlement of a liability. In 2022, the IASB issued the 2022 Amendments to further clarify that, among covenants of a liability arising from a loan arrangement, only those with which an entity must comply on or before the reporting date affect the classification of that liability as current or non-current. In addition, the 2022 Amendments require additional disclosures by an entity that classifies liabilities arising from loan arrangements as non-current when it has a right to defer settlement of those liabilities that are subject to the entity complying with future covenants within 12 months after the reporting period. The amendments are effective for annual periods beginning on or after 1 January 2024 and shall be applied retrospectively. Earlier application is permitted. An entity that applies the 2020 Amendments early is required to apply simultaneously the 2022 Amendments, and vice versa. The Group is currently assessing the impact of the amendments and whether existing loan agreements may require revision. Based on a preliminary assessment, the amendments are not expected to have any significant impact on the Group's financial statements.

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# 2.3 ISSUED BUT NOT YET EFFECTIVE IFRSs (CONTINUED)

Amendments to IAS 1 *Disclosure of Accounting Policies* require entities to disclose their material accounting policy information rather than their significant accounting policies. Accounting policy information is material if, when considered together with other information included in an entity's financial statements, it can reasonably be expected to influence decisions that the primary users of general purpose financial statements make on the basis of those financial statements. Amendments to IFRS Practice Statement 2 provide non-mandatory guidance on how to apply the concept of materiality to accounting policy disclosures. Amendments to IAS 1 are effective for annual periods beginning on or after 1 January 2023 and earlier application is permitted. Since the guidance provided in the amendments to IFRS Practice Statement 2 is non-mandatory, an effective date for these amendments is not necessary. The Group is currently revisiting the accounting policy disclosures to ensure consistency with the amendments.

Amendments to IAS 8 clarify the distinction between changes in accounting estimates and changes in accounting policies. Accounting estimates are defined as monetary amounts in financial statements that are subject to measurement uncertainty. The amendments also clarify how entities use measurement techniques and inputs to develop accounting estimates. The amendments are effective for annual reporting periods beginning on or after 1 January 2023 and apply to changes in accounting policies and changes in accounting estimates that occur on or after the start of that period. Earlier application is permitted. The amendments are not expected to have any significant impact on the Group's financial statements.

Amendments to IAS 12 narrow the scope of the initial recognition exception in IAS 12 so that it no longer applies to transactions that give rise to equal taxable and deductible temporary differences, such as leases and decommissioning obligations. Therefore, entities are required to recognise a deferred tax asset (provided that sufficient taxable profit is available) and a deferred tax liability for temporary differences arising from these transactions. The amendments are effective for annual reporting periods beginning on or after 1 January 2023 and shall be applied to transactions related to leases and decommissioning obligations at the beginning of the earliest comparative period presented, with any cumulative effect recognised as an adjustment to the opening balance of retained profits or other component of equity as appropriate at that date. In addition, the amendments shall be applied prospectively to transactions other than leases and decommissioning obligations. Earlier application is permitted. The amendments are not expected to have any significant impact on the Group's financial statements.

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# 3.1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

#### Investment in an associate

An associate is an entity in which the Group has a long term interest of generally not less than 20% of the equity voting rights and over which it is in a position to exercise significant influence. Significant influence is the power to participate in the financial and operating policy decisions of the investee, but is not control or joint control over those policies

The Group's investment in an associate is stated in the consolidated statement of financial position at the Group's share of net assets under the equity method of accounting, less any impairment losses.

Adjustments are made to bring into line any dissimilar accounting policies that may exist.

The Group's share of the post-acquisition results and other comprehensive income of associates and joint ventures is included in the consolidated statement of profit or loss and consolidated other comprehensive income, respectively. In addition, when there has been a change recognised directly in the equity of the associate or joint venture, the Group recognises its share of any changes, when applicable, in the consolidated statement of changes in equity. Unrealised gains and losses resulting from transactions between the Group and its associates or joint ventures are eliminated to the extent of the Group's investments in the associates or joint ventures, except where unrealised losses provide evidence of an impairment of the assets transferred. Goodwill arising from the acquisition of associates or joint ventures is included as part of the Group's investments in associates or joint ventures.

If an investment in an associate becomes an investment in a joint venture or vice versa, the retained interest is not remeasured. Instead, the investment continues to be accounted for under the equity method. In all other cases, upon loss of significant influence over the associate or joint control over the joint venture, the Group measures and recognises any retained investment at its fair value. Any difference between the carrying amount of the associate or joint venture upon loss of significant influence or joint control and the fair value of the retained investment and proceeds from disposal is recognised in profit or loss.

When an investment in an associate or a joint venture is classified as held for sale, it is accounted for in accordance with IFRS 5 Non-current Assets Held for Sale and Discontinued Operations.

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# 3.1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

# **Business combinations and goodwill**

Business combinations are accounted for using the acquisition method. The consideration transferred is measured at the acquisition date fair value which is the sum of the acquisition date fair values of assets transferred by the Group, liabilities assumed by the Group to the former owners of the acquiree and the equity interests issued by the Group in exchange for control of the acquiree. For each business combination, the Group elects whether to measure the non-controlling interests in the acquiree that are present ownership interests and entitle their holders to a proportionate share of net assets in the event of liquidation at fair value or at the proportionate share of the acquiree's identifiable net assets. All other components of non-controlling interests are measured at fair value. Acquisition-related costs are expensed as incurred.

The Group determines that it has acquired a business when the acquired set of activities and assets includes an input and a substantive process that together significantly contribute to the ability to create outputs.

When the Group acquires a business, it assesses the financial assets and liabilities assumed for appropriate classification and designation in accordance with the contractual terms, economic circumstances and pertinent conditions as at the acquisition date. This includes the separation of embedded derivatives in host contracts of the acquiree.

If the business combination is achieved in stages, the previously held equity interest is remeasured at its acquisition date fair value and any resulting gain or loss is recognised in profit or loss.

Any contingent consideration to be transferred by the acquirer is recognised at fair value at the acquisition date. Contingent consideration classified as an asset or liability is measured at fair value with changes in fair value recognised in profit or loss. Contingent consideration that is classified as equity is not remeasured and subsequent settlement is accounted for within equity.

Goodwill is initially measured at cost, being the excess of the aggregate of the consideration transferred, the amount recognised for non-controlling interests and any fair value of the Group's previously held equity interests in the acquiree over the identifiable assets acquired and liabilities assumed. If the sum of this consideration and other items is lower than the fair value of the net assets acquired, the difference is, after reassessment, recognised in profit or loss as a gain on bargain purchase.

After initial recognition, goodwill is measured at cost less any accumulated impairment losses. Goodwill is tested for impairment annually or more frequently if events or changes in circumstances indicate that the carrying value may be impaired. The Group performs its annual impairment test of goodwill as at 31 December. For the purpose of impairment testing, goodwill acquired in a business combination is, from the acquisition date, allocated to each of the Group's cash-generating units, or groups of cash-generating units, that are expected to benefit from the synergies of the combination, irrespective of whether other assets or liabilities of the Group are assigned to those units or groups of units.

Impairment is determined by assessing the recoverable amount of the cash-generating unit (group of cash-generating units) to which the goodwill relates. Where the recoverable amount of the cash-generating unit (group of cash-generating units) is less than the carrying amount, an impairment loss is recognised. An impairment loss recognised for goodwill is not reversed in a subsequent period.

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# 3.1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

# **Business combinations and goodwill (Continued)**

Where goodwill has been allocated to a cash-generating unit (or group of cash-generating units) and part of the operation within that unit is disposed of, the goodwill associated with the operation disposed of is included in the carrying amount of the operation when determining the gain or loss on the disposal. Goodwill disposed of in these circumstances is measured based on the relative value of the operation disposed of and the portion of the cash-generating unit retained.

#### Fair value measurement

The Group measures its financial instruments at fair value at the end of each reporting period. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either in the principal market for the asset or liability, or in the absence of a principal market, in the most advantageous market for the asset or liability. The principal or the most advantageous market must be accessible by the Group. The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest.

A fair value measurement of a non-financial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

The Group uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximising the use of relevant observable inputs and minimising the use of unobservable inputs.

All assets and liabilities for which fair value is measured or disclosed in the financial statements are categorised within the fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as a whole:

- Level 1 based on quoted prices (unadjusted) in active markets for identical assets or liabilities
- Level 2 based on valuation techniques for which the lowest level input that is significant to the fair value measurement is observable, either directly or indirectly
- Level 3 based on valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable

For assets and liabilities that are recognised in the financial statements on a recurring basis, the Group determines whether transfers have occurred between levels in the hierarchy by reassessing categorisation (based on the lowest level input that is significant to the fair value measurement as a whole) at the end of each reporting period.

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# 3.1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

# Impairment of non-financial assets

Where an indication of impairment exists, or when annual impairment testing for an asset is required (other than inventories, contract assets, deferred tax assets and financial assets), the asset's recoverable amount is estimated. An asset's recoverable amount is the higher of the asset's or cash-generating unit's value in use and its fair value less costs of disposal, and is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or groups of assets, in which case the recoverable amount is determined for the cash-generating unit to which the asset belongs. In testing a cash-generating unit for impairment, a portion of the carrying amount of a corporate asset (e.g., a headquarters building) is allocated to an individual cash-generating unit if it can be allocated on a reasonable and consistent basis or, otherwise, to the smallest group of cash-generating units.

An impairment loss is recognised only if the carrying amount of an asset exceeds its recoverable amount. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. An impairment loss is charged to the statement of profit or loss in the period in which it arises in those expense categories consistent with the function of the impaired asset.

An assessment is made at the end of each reporting period as to whether there is an indication that previously recognised impairment losses may no longer exist or may have decreased. If such an indication exists, the recoverable amount is estimated. A previously recognised impairment loss of an asset other than goodwill is reversed only if there has been a change in the estimates used to determine the recoverable amount of that asset, but not to an amount higher than the carrying amount that would have been determined (net of any depreciation/amortisation) had no impairment loss been recognised for the asset in prior years. A reversal of such an impairment loss is credited to the statement of profit or loss in the period in which it arises.

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# 3.1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

# Related parties

A party is considered to be related to the Group if:

- (a) the party is a person or a close member of that person's family and that person
  - (i) has control or joint control over the Group;
  - (ii) has significant influence over the Group; or
  - (iii) is a member of the key management personnel of the Group or of a parent of the Group;

or

- (b) the party is an entity where any of the following conditions applies:
  - (i) the entity and the Group are members of the same group;
  - (ii) one entity is an associate or joint venture of the other entity (or of a parent, subsidiary or fellow subsidiary of the other entity);
  - (iii) the entity and the Group are joint ventures of the same third party;
  - (iv) one entity is a joint venture of a third entity and the other entity is an associate of the third entity;
  - (v) the entity is a post-employment benefit plan for the benefit of employees of either the Group or an entity related to the Group;
  - (vi) the entity is controlled or jointly controlled by a person identified in (a);
  - (vii) a person identified in (a)(i) has significant influence over the entity or is a member of the key management personnel of the entity (or of a parent of the entity); and
  - (viii) the entity, or any member of a group of which it is a part, provides key management personnel services to the Group or to the parent of the Group.

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# 3.1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

# Property, plant and equipment and depreciation

Property, plant and equipment are stated at cost less accumulated depreciation and any impairment losses. The cost of an item of property, plant and equipment comprises its purchase price and any directly attributable costs of bringing the asset to its working condition and location for its intended use.

Expenditure incurred after items of property, plant and equipment have been put into operation, such as repairs and maintenance, is normally charged to profit or loss in the period in which it is incurred. In situations where the recognition criteria are satisfied, the expenditure for a major inspection is capitalised in the carrying amount of the asset as a replacement. Where significant parts of property, plant and equipment are required to be replaced at intervals, the Group recognises such parts as individual assets with specific useful lives and depreciates them accordingly.

Depreciation is calculated on the straight-line basis to write off the cost of each item of property, plant and equipment to its residual value over its estimated useful life. The principal annual rates used for this purpose are as follows:

Leasehold improvements
Furniture and electronic equipment
Motor vehicles

33.3% 19% to 31.7%

25%

Where parts of an item of property, plant and equipment have different useful lives, the cost of that item is allocated on a reasonable basis among the parts and each part is depreciated separately. Residual values, useful lives and the depreciation method are reviewed, and adjusted if appropriate, at least at each financial year end.

An item of property, plant and equipment including any significant part initially recognised is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss on disposal or retirement recognised in profit or loss in the year the asset is derecognised is the difference between the net sales proceeds and the carrying amount of the relevant asset.

# Intangible assets (other than goodwill)

Intangible assets acquired separately are measured on initial recognition at cost. The cost of intangible assets acquired in a business combination is the fair value at the date of acquisition. The useful lives of intangible assets are assessed to be either finite or indefinite. Intangible assets with finite lives are subsequently amortised over the useful economic life and assessed for impairment whenever there is an indication that the intangible asset may be impaired. The amortisation period and the amortisation method for an intangible asset with a finite useful life are reviewed at least at each financial year end.

Intangible assets with definite useful lives are amortised on the straight-line basis over the following useful economic lives.

Software 5 to 10 years

The software mainly includes a self-developed transaction platform and its improvement. The Group determines its useful life based on historical experience of the previous version of such transaction platform.

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# 3.1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

# Intangible assets (other than goodwill) (Continued)

#### Research and development costs

All research costs are charged to the statement of profit or loss as incurred.

Expenditure incurred on projects to develop new products is capitalised and deferred only when the Group can demonstrate the technical feasibility of completing the intangible asset so that it will be available for use or sale, its intention to complete and its ability to use or sell the asset, how the asset will generate future economic benefits, the availability of resources to complete the project and the ability to measure reliably the expenditure during the development. Product development expenditure which does not meet these criteria is expensed when incurred.

#### Leases

The Group assesses at contract inception whether a contract is, or contains, a lease. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

#### Group as a lessee

The Group applies a single recognition and measurement approach for all leases, except for short-term leases and leases of low-value assets. The Group recognises lease liabilities to make lease payments and right-of-use assets representing the right to use the underlying assets.

# (a) Right-of-use assets

Right-of-use assets are recognised at the commencement date of the lease (that is the date the underlying asset is available for use). Right-of-use assets are measured at cost, less any accumulated depreciation and any impairment losses, and adjusted for any remeasurement of lease liabilities. The cost of right-of-use assets includes the amount of lease liabilities recognised, initial direct costs incurred, and lease payments made at or before the commencement date less any lease incentives received. Right-of-use assets are depreciated on a straight-line basis over the shorter of the lease terms and the estimated useful lives of the assets as follows:

Buildings 2 to 5 years

If ownership of the leased asset transfers to the Group by the end of the lease term or the cost reflects.

If ownership of the leased asset transfers to the Group by the end of the lease term or the cost reflects the exercise of a purchase option, depreciation is calculated using the estimated useful life of the asset.

#### (b) Lease liabilities

Lease liabilities are recognised at the commencement date of the lease at the present value of lease payments to be made over the lease term. The lease payments include fixed payments (including insubstance fixed payments) less any lease incentives receivable, variable lease payments that depend on an index or a rate, and amounts expected to be paid under residual value guarantees. The lease payments also include the exercise price of a purchase option reasonably certain to be exercised by the Group and payments of penalties for termination of a lease, if the lease term reflects the Group exercising the option to terminate the lease. The variable lease payments that do not depend on an index or a rate are recognised as an expense in the period in which the event or condition that triggers the payment occurs.

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# 3.1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

## Leases (Continued)

#### Group as a lessee (Continued)

(b) Lease liabilities (Continued)

In calculating the present value of lease payments, the Group uses its incremental borrowing rate at the lease commencement date because the interest rate implicit in the lease is not readily determinable. After the commencement date, the amount of lease liabilities is increased to reflect the accretion of interest and reduced for the lease payments made. In addition, the carrying amount of lease liabilities is remeasured if there is a modification, a change in the lease term, a change in lease payments (e.g., a change to future lease payments resulting from a change in an index or rate) or a change in assessment of an option to purchase the underlying asset.

(c) Short-term leases and leases of low-value assets

The Group applies the short-term lease recognition exemption to its short-term leases of machinery and equipment (that is those leases that have a lease term of 12 months or less from the commencement date and do not contain a purchase option). Lease payments on short-term leases are recognised as an expense on a straight-line basis over the lease term.

#### Investments and other financial assets

#### **Initial recognition and measurement**

Financial assets are classified, at initial recognition, as subsequently measured at amortised cost and fair value through profit or loss.

The classification of financial assets at initial recognition depends on the financial asset's contractual cash flow characteristics and the Group's business model for managing them. With the exception of trade receivables that do not contain a significant financing component or for which the Group has applied the practical expedient of not adjusting the effect of a significant financing component, the Group initially measures a financial asset at its fair value plus in the case of a financial asset not at fair value through profit or loss, transaction costs. Trade receivables that do not contain a significant financing component or for which the Group has applied the practical expedient are measured at the transaction price determined under IFRS 15 in accordance with the policies set out for "Revenue recognition" below.

In order for a financial asset to be classified and measured at amortised cost, it needs to give rise to cash flows that are solely payments of principal and interest ("SPPI") on the principal amount outstanding. Financial assets with cash flows that are not SPPI are classified and measured at fair value through profit or loss, irrespective of the business model.

The Group's business model for managing financial assets refers to how it manages its financial assets in order to generate cash flows. The business model determines whether cash flows will result from collecting contractual cash flows, selling the financial assets, or both. Financial assets classified and measured at amortised cost are held within a business model with the objective to hold financial assets in order to collect contractual cash flows, while financial assets classified and measured at fair value through other comprehensive income are held within a business model with the objective of both holding to collect contractual cash flows and selling. Financial assets which are not held within the aforementioned business models are classified and measured at fair value through profit or loss.

All regular way purchases and sales of financial assets are recognised on the trade date, that is, the date that the Group commits to purchase or sell the asset. Regular way purchases or sales are purchases or sales of financial assets that require delivery of assets within the period generally established by regulation or convention in the marketplace.

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# 3.1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

# **Investments and other financial assets (Continued)**

#### Subsequent measurement

The subsequent measurement of financial assets depends on their classification as follows:

Financial assets at amortised cost (debt instruments)

Financial assets at amortised cost are subsequently measured using the effective interest method and are subject to impairment. Gains and losses are recognised in profit or loss when the asset is derecognised, modified or impaired.

Financial assets at fair value through profit or loss

Financial assets at fair value through profit or loss are carried in the statement of financial position at fair value with net changes in fair value recognised in profit or loss.

# **Derecognition of financial assets**

A financial asset (or, where applicable, a part of a financial asset or part of a group of similar financial assets) is primarily derecognised (i.e., removed from the Group's consolidated statement of financial position) when:

- the rights to receive cash flows from the asset have expired; or
- the Group has transferred its rights to receive cash flows from the asset or has assumed an obligation to pay the received cash flows in full without material delay to a third party under a "pass-through" arrangement; and either (a) the Group has transferred substantially all the risks and rewards of the asset, or (b) the Group has neither transferred nor retained substantially all the risks and rewards of the asset, but has transferred control of the asset.

When the Group has transferred its rights to receive cash flows from an asset or has entered into a pass-through arrangement, it evaluates if, and to what extent, it has retained the risk and rewards of ownership of the asset. When it has neither transferred nor retained substantially all the risks and rewards of the asset nor transferred control of the asset, the Group continues to recognise the transferred asset to the extent of the Group's continuing involvement. In that case, the Group also recognises an associated liability. The transferred asset and the associated liability are measured on a basis that reflects the rights and obligations that the Group has retained.

Continuing involvement that takes the form of a guarantee over the transferred asset is measured at the lower of the original carrying amount of the asset and the maximum amount of consideration that the Group could be required to repay.

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# 3.1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

# Impairment of financial assets

The Group recognises an allowance for expected credit losses ("ECLs") for all debt instruments not held at fair value through profit or loss. ECLs are based on the difference between the contractual cash flows due in accordance with the contract and all the cash flows that the Group expects to receive, discounted at an approximation of the original effective interest rate. The expected cash flows will include cash flows from the sale of collateral held or other credit enhancements that are integral to the contractual terms.

#### General approach

ECLs are recognised in two stages. For credit exposures for which there has not been a significant increase in credit risk since initial recognition, ECLs are provided for credit losses that result from default events that are possible within the next 12 months (a 12-month ECLs). For those credit exposures for which there has been a significant increase in credit risk since initial recognition, a loss allowance is required for credit losses expected over the remaining life of the exposure, irrespective of the timing of the default (a lifetime ECLs).

At each reporting date, the Group assesses whether the credit risk on a financial instrument has increased significantly since initial recognition. When making the assessment, the Group compares the risk of a default occurring on the financial instrument as at the reporting date with the risk of a default occurring on the financial instrument as at the date of initial recognition and considers reasonable and supportable information that is available without undue cost or effort, including historical and forward-looking information. The Group considers that there has been a significant increase in credit risk when contractual payments are more than 90 days past due.

The Group considers a financial asset in default when contractual payments are 90 days past due. However, in certain cases, the Group may also consider a financial asset to be in default when internal or external information indicates that the Group is unlikely to receive the outstanding contractual amounts in full before taking into account any credit enhancements held by the Group.

A financial asset is written off when there is no reasonable expectation of recovering the contractual cash flows.

Financial assets at amortised cost are subject to impairment under the general approach and they are classified within the following stages for measurement of ECLs except for trade receivables and contract assets which apply the simplified approach as detailed below.

- Stage 1 Financial instruments for which credit risk has not increased significantly since initial recognition and for which the loss allowance is measured at an amount equal to 12-month ECLs.
- Stage 2 Financial instruments for which credit risk has increased significantly since initial recognition but that are not credit-impaired financial assets and for which the loss allowance is measured at an amount equal to lifetime ECLs.
- Stage 3 Financial assets that are credit-impaired at the reporting date (but that are not purchased or originated credit-impaired) and for which the loss allowance is measured at an amount equal to lifetime ECLs.

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# 3.1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

# **Impairment of financial assets (Continued)**

#### Simplified approach

For trade receivables and contract assets that do not contain a significant financing component or when the Group applies the practical expedient of not adjusting the effect of a significant financing component, the Group applies the simplified approach in calculating ECLs. Under the simplified approach, the Group does not track changes in credit risk, but instead recognises a loss allowance based on lifetime ECLs at each reporting date. The Group has established a provision matrix that is based on external credit ratings and historical credit loss experience of the industry, adjusted for forward-looking factors specific to the debtors and the economic environment.

#### **Financial liabilities**

#### **Initial recognition and measurement**

Financial liabilities are classified, at initial recognition, as loans and borrowings and payables, as appropriate.

All financial liabilities are recognised initially at fair value and, in the case of loans and borrowings and payables, net of directly attributable transaction costs.

The Group's financial liabilities include trade payables, other payables and accruals, amounts due to related parties, and interest-bearing bank and other borrowings.

## Subsequent measurement

The subsequent measurement of financial liabilities depends on their classification as follows:

Financial liabilities at amortised cost (loans and borrowings)

After initial recognition, interest-bearing loans and borrowings are subsequently measured at amortised cost, using the effective interest rate method unless the effect of discounting would be immaterial, in which case they are stated at cost. Gains and losses are recognised in the statement of profit or loss when the liabilities are derecognised as well as through the effective interest rate amortisation process.

Amortised cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the effective interest rate. The effective interest rate amortisation is included in finance costs in the statement of profit or loss.

#### **Derecognition of financial liabilities**

A financial liability is derecognised when the obligation under the liability is discharged or cancelled, or expires.

When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as a derecognition of the original liability and a recognition of a new liability, and the difference between the respective carrying amounts is recognised in the statement of profit or loss.

# Offsetting of financial instruments

Financial assets and financial liabilities are offset and the net amount is reported in the statement of financial position if there is a currently enforceable legal right to offset the recognised amounts and there is an intention to settle on a net basis, or to realise the assets and settle the liabilities simultaneously.

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# 3.1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### **Cash and cash equivalents**

For the purpose of the consolidated statement of cash flows, cash and cash equivalents comprise cash on hand and demand deposits, and short term highly liquid investments that are readily convertible into known amounts of cash, are subject to an insignificant risk of changes in value, and have a short maturity of generally within three months when acquired, less bank overdrafts which are repayable on demand and form an integral part of the Group's cash management.

For the purpose of the consolidated statement of financial position, cash and cash equivalents comprise cash on hand and at banks, including term deposits, and assets similar in nature to cash, which are not restricted as to use.

#### Income tax

Income tax comprises current and deferred tax. Income tax relating to items recognised outside profit or loss is recognised outside profit or loss, either in other comprehensive income or directly in equity.

Current tax assets and liabilities are measured at the amount expected to be recovered from or paid to the taxation authorities, based on tax rates (and tax laws) that have been enacted or substantively enacted by the end of the reporting period, taking into consideration interpretations and practices prevailing in the countries in which the Group operates.

Deferred tax is provided, using the liability method, on all temporary differences at the end of the reporting period between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes.

Deferred tax liabilities are recognised for all taxable temporary differences, except:

- when the deferred tax liability arises from the initial recognition of goodwill or an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss; and
- in respect of taxable temporary differences associated with investments in subsidiaries, when the timing
  of the reversal of the temporary differences can be controlled and it is probable that the temporary
  differences will not reverse in the foreseeable future.

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# 3.1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### **Income tax (Continued)**

Deferred tax assets are recognised for all deductible temporary differences, and the carryforward of unused tax credits and any unused tax losses. Deferred tax assets are recognised to the extent that it is probable that taxable profit will be available against which the deductible temporary differences, and the carryforward of unused tax credits and unused tax losses can be utilised, except:

- when the deferred tax asset relating to the deductible temporary differences arises from the initial recognition of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss; and
- in respect of deductible temporary differences associated with investments in subsidiaries, deferred tax assets are only recognised to the extent that it is probable that the temporary differences will reverse in the foreseeable future and taxable profit will be available against which the temporary differences can be utilised.

The carrying amount of deferred tax assets is reviewed at the end of each reporting period and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilised. Unrecognised deferred tax assets are reassessed at the end of each reporting period and are recognised to the extent that it has become probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be recovered.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply to the period when the asset is realised or the liability is settled, based on tax rates (and tax laws) that have been enacted or substantively enacted by the end of the reporting period.

Deferred tax assets and deferred tax liabilities are offset if and only if the Group has a legally enforceable right to set off current tax assets and current tax liabilities and the deferred tax assets and deferred tax liabilities relate to income taxes levied by the same taxation authority on either the same taxable entity or different taxable entities which intend either to settle current tax liabilities and assets on a net basis, or to realise the assets and settle the liabilities simultaneously, in each future period in which significant amounts of deferred tax liabilities or assets are expected to be settled or recovered.

#### **Government grants**

Government grants are recognised at their fair value where there is reasonable assurance that the grant will be received and all attaching conditions will be complied with. When the grant relates to an expense item, it is recognised as income on a systematic basis over the periods that the costs, for which it is intended to compensate, are expensed.

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# 3.1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

## **Revenue recognition**

#### Revenue from contracts with customers

Revenue from contracts with customers is recognised when control of goods or services is transferred to the customers at an amount that reflects the consideration to which the Group expects to be entitled in exchange for those goods or services.

When the consideration in a contract includes a variable amount, the amount of consideration is estimated to which the Group will be entitled in exchange for transferring the goods or services to the customer. The variable consideration is estimated at contract inception and constrained until it is highly probable that a significant revenue reversal in the amount of cumulative revenue recognised will not occur when the associated uncertainty with the variable consideration is subsequently resolved.

When the contract contains a financing component which provides the customer with a significant benefit of financing the transfer of goods or services to the customer for more than one year, revenue is measured at the present value of the amount receivable, discounted using the discount rate that would be reflected in a separate financing transaction between the Group and the customer at contract inception. When the contract contains a financing component which provides the Group with a significant financial benefit for more than one year, revenue recognised under the contract includes the interest expense accreted on the contract liability under the effective interest method. For a contract where the period between the payment by the customer and the transfer of the promised goods or services is one year or less, the transaction price is not adjusted for the effects of a significant financing component, using the practical expedient in IFRS 15.

#### (i) Digital goods-related services

The Group provides services to facilitate upstream digital goods providers to sell digital goods to downstream users ("digital goods-related services"). The Group does not control specific digital goods prior to the purchase by the downstream users. Therefore, the Group is acting as an agent in the transactions. Revenue from the digital goods-related services is recognised at a point in time when the digital goods-related services are rendered.

The Group records the net amount that it retains from such completed transaction (including variable consideration contingent on the volume-based and/or performance-based rebates to be received) as revenue. Variable consideration is contingent on the volume-based and/or performance-based rebates to be received from the upstream digital goods providers, which are finalised on a periodical basis. The contingencies are in general resolved within three months subsequent to the end of the reporting period. Variable consideration is estimated using the expected value method in accordance with the terms as set out in the respective contractual arrangements with the upstream digital goods providers based on the Group's historical experiences, and the variable portion is included in the transaction price to the extent that it is probable that a significant reversal will not occur.

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# 3.1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

# **Revenue recognition (Continued)**

#### **Revenue from contracts with customers (Continued)**

(ii) Online store operating services

The Group operates online stores on major e-commerce platforms for digital goods vendors. The Group is primarily responsible for facilitating the digital goods transactions, designing and updating storefronts, formulating and implementing operating and marketing strategies, and providing IT and other services. In return, the Group receives variable considerations which are net service fees calculated based on the total amounts of the completed transactions through the aforementioned online stores. The Group does not control the specified digital goods before the specified digital goods are transferred to the ultimate customers, and therefore, the Group is acting as an agent in the transactions. Revenue from operating online stores for digital good vendors is recognised on a net basis at a point in time when each transaction through the online stores is completed or when the provision of the relation service is completed.

The contingencies are in general resolved within three months subsequent to the end of the reporting period. Variable consideration is estimated using the expected value method in accordance with the terms as set out in the respective contractual arrangements with the upstream digital goods providers based on the Group's historical experiences, and the variable consideration is estimated based on historical experience and will be included in the transaction price to the extent it is probable that a significant reversal will not occur in a subsequent period.

(iii) Physical goods-related services

Revenue from the sale of physical products is recognised at the point in time when control of the asset is transferred to the customer, generally on delivery of the physical products.

#### Other income

Interest income is recognised on an accrual basis using the effective interest method by applying the rate that exactly discounts the estimated future cash receipts over the expected life of the financial instrument or a shorter period, when appropriate, to the net carrying amount of the financial asset.

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# 3.1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### **Contract assets**

A contract asset is the right to consideration in exchange for goods or services transferred to the customer. If the Group performs by transferring goods or services to a customer before the customer pays consideration or before payment is due, a contract asset is recognised for the earned consideration that is conditional. Contract assets are subject to impairment assessment, details of which are included in the accounting policies for impairment of financial assets.

## **Share-based payments**

The Company operates a restricted share unit scheme (the "Scheme") and a share ownership plan (the "Plan") for the purpose of providing incentives and rewards to eligible participants who contribute to the success of the Group's operations. Employees (including directors) of the Group receive remuneration in the form of share-based payments, whereby employees render services in exchange for equity instruments ("equity-settled transactions").

The cost of equity-settled transactions with employees for grants is measured by reference to the fair value at the date at which they are granted. The fair value of the shares granted pursuant to the Scheme and the Plan is determined as the closing price on Hong Kong Stock Exchange at the grant date, further details of which are given in note 27 to the financial statements.

The cost of equity-settled transactions is recognised in employee benefit expense, together with a corresponding increase in equity, over the period in which the service conditions are fulfilled. The cumulative expense recognised for equity-settled transactions at the end of each reporting period until the vesting date reflects the extent to which the vesting period has expired and the Group's best estimate of the number of equity instruments that will ultimately vest. The charge or credit to the statement of profit or loss for a period represents the movement in the cumulative expense recognised as at the beginning and end of that period.

Service and non-market performance conditions are not taken into account when determining the grant date fair value of awards, but the likelihood of the conditions being met is assessed as part of the Group's best estimate of the number of equity instruments that will ultimately vest. Market performance conditions are reflected within the grant date fair value. Any other conditions attached to an award, but without an associated service requirement, are considered to be non-vesting conditions. Non-vesting conditions are reflected in the fair value of an award and lead to an immediate expensing of an award unless there are also service and/or performance conditions.

For awards that do not ultimately vest because non-market performance and/or service conditions have not been met, no expense is recognised. Where awards include a market or non-vesting condition, the transactions are treated as vesting irrespective of whether the market or non-vesting condition is satisfied, provided that all other performance and/or service conditions are satisfied.

Where the terms of an equity-settled award are modified, as a minimum an expense is recognised as if the terms had not been modified, if the original terms of the award are met. In addition, an expense is recognised for any modification that increases the total fair value of the share-based payments, or is otherwise beneficial to the employee as measured at the date of modification.

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# 3.1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

# **Share-based payments (Continued)**

Where an equity-settled award is cancelled, it is treated as if it had vested on the date of cancellation, and any expense not yet recognised for the award is recognised immediately. This includes any award where non-vesting conditions within the control of either the Group or the employee are not met. However, if a new award is substituted for the cancelled award, and is designated as a replacement award on the date that it is granted, the cancelled and new awards are treated as if they were a modification of the original award, as described in the previous paragraph.

The dilutive effect of outstanding options is reflected as additional share dilution in the computation of earnings per share.

# Other employee benefits

#### **Pension schemes**

The employees of the Group's subsidiaries which operate in Mainland China are required to participate in a central pension scheme operated by the local municipal government. These subsidiaries are required to contribute a certain percentage of its payroll costs to the central pension scheme. The contributions are charged to profit or loss as they become payable in accordance with the rules of the central pension scheme. Under these schemes, the Group has no legal obligation for retirement benefits beyond the contributions made.

#### Accommodation fund and other social insurances

The Group has participated in defined social security contribution schemes for its employees pursuant to the relevant laws and regulations of the PRC. These schemes cover the accommodation fund, basic medical insurance, unemployment insurance, injury insurance and maternity insurance. The Group makes monthly contributions to the accommodation fund and other social insurances. The contributions are charged to profit or loss on an accrual basis. The Group has no further obligations beyond the contributions made.

# **Borrowing costs**

Borrowing costs directly attributable to the acquisition, construction or production of qualifying assets, i.e., assets that necessarily take a substantial period of time to get ready for their intended use or sale, are capitalised as part of the cost of those assets. The capitalisation of such borrowing costs ceases when the assets are substantially ready for their intended use or sale. Investment income earned on the temporary investment of specific borrowings pending their expenditure on qualifying assets is deducted from the borrowing costs capitalised. All other borrowing costs are expensed in the period in which they are incurred. Borrowing costs consist of interest and other costs that an entity incurs in connection with the borrowing of funds.

# **Dividends**

Final dividends are recognised as a liability when they are approved by the shareholders in a general meeting.

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# 3.1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

## **Foreign currencies**

These financial statements are presented in RMB, which is the Company's functional currency. Each entity in the Group determines its own functional currency and items included in the financial statements of each entity are measured using that functional currency. Foreign currency transactions recorded by the entities in the Group are initially recorded using their respective functional currency rates prevailing at the dates of the transactions. Monetary assets and liabilities denominated in foreign currencies are translated at the functional currency rates of exchange ruling at the end of the reporting period. Differences arising on settlement or translation of monetary items are recognised in profit or loss.

Non-monetary items that are measured in terms of historical cost in a foreign currency are translated using the exchange rates at the dates of the initial transactions. Non-monetary items measured at fair value in a foreign currency are translated using the exchange rates at the date when the fair value was measured. The gain or loss arising on translation of a non-monetary item measured at fair value is treated in line with the recognition of the gain or loss on change in fair value of the item (i.e., translation difference on the item whose fair value gain or loss is recognised in other comprehensive income or profit or loss is also recognised in other comprehensive income or profit or loss, respectively).

In determining the exchange rate on initial recognition of the related asset, expense or income on the derecognition of a non-monetary asset or non-monetary liability relating to an advance consideration, the date of initial transaction is the date on which the Group initially recognises the non-monetary asset or non-monetary liability arising from the advance consideration. If there are multiple payments or receipts in advance, the Group determines the transaction date for each payment or receipt of the advance consideration.

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# 3.2 SIGNIFICANT ACCOUNTING JUDGEMENTS AND ESTIMATES

The preparation of the Group's financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities, and their accompanying disclosures, and the disclosure of contingent liabilities. Uncertainty about these assumptions and estimates could result in outcomes that could require a material adjustment to the carrying amounts of the assets or liabilities affected in the future.

# **Judgements**

In the process of applying the Group's accounting policies, management has made the following judgements, apart from those involving estimations, which have the most significant effect on the amounts recognised in the financial statements:

#### **Contractual arrangements**

The PRC Operating Entities are mainly engaged in the provision of services to facilitate digital goods transactions in Mainland China, which falls in the scopes of "Catalogue of Restricted Foreign Investment Industries" and "Special Administrative Measures for Assess of Foreign Investment" that foreign investors are restricted to invest.

The Group exercises control over the PRC Operating Entities and enjoys all economic benefits of the PRC Operating Entities through the Contractual Arrangements.

The Group considers that it controls the PRC Operating Entities, notwithstanding the fact that it does not hold a direct equity interest in the PRC Operating Entities, as it has power over the financial and operating policies of the PRC Operating Entities and receives substantially all the economic benefits from the business activities of the PRC Operating Entities through the Contractual Arrangements. Accordingly, the PRC Operating Entities have been accounted for as subsidiaries during the reporting period.

# Revenue from contracts with customers-principal versus agent consideration

The Group applies judgements to determine its role as to facilitate upstream digital goods providers to sell digital goods to the downstream users. The Group does not only control specific digital and physical goods but also not control specific digital goods prior to transferred to the downstream users. Therefore, the Group concluded it act as a principal and agent in the transactions based on different situation. Consequently, the Group recorded revenue on a gross basis and net basis accordingly.

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# 3.2 SIGNIFICANT ACCOUNTING JUDGEMENTS AND ESTIMATES (CONTINUED) Estimation uncertainty

The key assumptions concerning the future and other key sources of estimation uncertainty at the end of the reporting period, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year, are described below.

# Provision for expected credit losses on trade receivables, contract assets and financial assets included in prepayments, other receivables and other assets

The Group uses external credit ratings and historical credit loss experience of the industry to calculate ECLs for trade receivables and contract assets under the simplified approach and for refundable prepayments, deposits and other receivables under the general approach.

The observed default rates of the industry are adjusted with forward-looking information. For instance, if forecast economic conditions (i.e., urban registered unemployment rate) are expected to deteriorate over the next year which can lead to an increased number of default in the industry, the historical default rates are adjusted. At the end of the reporting period, the historical observed default rates are updated and changes in the forward-looking estimates are analysed.

The assessment of the correlation among historical observed default rates, forecast economic conditions and ECLs is a significant estimate. The amount of ECLs is sensitive to changes in circumstances and forecast economic conditions. The industry's historical credit loss experience and forecast of economic conditions may also not be representative of a customer's actual default in the future. The information about the ECLs on the Group's trade receivables and contract assets is disclosed in note 18 and note 19 to the financial statements, respectively. The information about the ECLs on the Group's refundable prepayments, deposits and other receivables is disclosed in note 20 to the financial statements.

#### **Deferred tax assets**

Deferred tax assets are recognised for unused tax losses to the extent that it is probable that taxable profit will be available against which the losses can be utilized. Significant management judgement is required to determine the amount of deferred tax assets that can be recognised, based upon the likely timing and level of future taxable profits together with future tax planning strategies. Further details are contained in note 17 to the financial statements.

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## 4 OPERATING SEGMENT INFORMATION

For management purposes, the Group is organised into business units based on their services and has five reportable operating segments as follows:

- (a) Leisure and entertainment, which primarily includes commissions earned from facilitating the sale of digital goods offered by leisure and entertainment content providers, operating services for online stores and other services provided to leisure and entertainment content providers;
- (b) Games, which primarily includes commissions earned from facilitating the sale of digital goods offered by game producers, operating services for online stores and other services provided to game producers;
- (c) Telecommunications, which primarily includes commissions earned from providing digital goods-related agency services and other services to telecom providers;
- (d) Lifestyle, which primarily includes commissions earned from facilitating the sale of digital goods offered by lifestyle service providers and other services provided to lifestyle service providers; and
- (e) Corporate welfare, which primarily includes commissions earned from providing employee benefits solutions to corporate clients.

Management monitors the results of the Group's operating segments separately for the purpose of making decisions about resource allocation and performance assessment. Segment performance is evaluated based on reportable segment operating profit, which is a measure of gross profit. No analysis of the Group's assets and liabilities by operating segment is disclosed as it is not regularly provided to the chief operating decision-maker for review.

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## 4 OPERATING SEGMENT INFORMATION (CONTINUED)

Year ended 31 December 2022	Leisure and entertainment RMB'000	Games RMB'000	Telecommuni- cations RMB'000	Lifestyle RMB'000	Corporate welfare RMB'000	Total RMB'000
Segment revenue External customers (note 5)	267,441	70,237	29,755	56,300	56,130	479,863
Segment cost	(53,317)	(24,854)	(14,566)	(20,955)	(6,935)	(120,627)
Gross profit	214,124	45,383	15,189	35,345	49,195	359,236
Reconciliation: Unallocated income and gains Corporate and unallocated expense Finance costs						43,519 (314,966) (1,510)
Profit before tax						86,279

Year ended 31 December 2021	Leisure and entertainment <i>RMB'000</i>	Games RMB'000	Telecommuni- cations <i>RMB'000</i>	Lifestyle RMB'000	Total RMB'000
Segment revenue External customers (note 5)	215,693	61,546	81,235	40,809	399,283
Segment cost	(40,545)	(23,523)	(33,323)	(6,648)	(104,039)
Gross profit	175,148	38,023	47,912	34,161	295,244
Reconciliation: Unallocated income and gains Corporate and unallocated expense Finance costs					46,099 (265,486) (660)
Profit before tax					75,197

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## 4 OPERATING SEGMENT INFORMATION (CONTINUED)

#### **Geographical information**

#### (a) Revenue from external customers

All significant external customers of the Group are located in Mainland China. Accordingly, no geographical information of external customers is presented.

#### (b) Non-current assets

All significant non-current assets of the Group are located in Mainland China. Accordingly, no geographical information of segment assets is presented.

## **Information about major customers**

Revenue derived from services to customers, which individually accounted for 10% or more of the Group's revenue, is set out below:

	2022 RMB'000	2021 <i>RMB'000</i>
Customer A from the leisure and entertainment segment and the games segment Customer B from the leisure and entertainment segment	70,129 67,794	73,822 72,592

## 5 REVENUE, OTHER INCOME AND GAINS

An analysis of revenue, other income and gains is as follows:

	2022 RMB'000	2021 RMB'000
Revenue from contracts with customers Digital goods-related services		
– acted as an agent	383,105	331,700
Physical goods-related services  – acted as an agent Online stores operating services	27,126	-
- acted as an agent	56,782	58,151
Others  – acted as a principal	12,850	9,432
	479,863	399,283

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## 5 REVENUE, OTHER INCOME AND GAINS (CONTINUED)

## **Revenue from contracts with customers**

(i) Disaggregated revenue information Year ended 31 December 2022

Segments	Leisure and entertainment <i>RMB'000</i>	Games RMB'000	Telecommuni- cations RMB'000	Lifestyle RMB'000	Corporate welfare RMB'000	Total RMB'000
Types of services						
Provision of digital goods-related						
services	227,831	51,403	29,171	50,398	24,302	383,105
Provision of physical goods-related						
services	-	-	-	-	27,126	27,126
Provision of online store operating						
services	37,477	17,782	534	989	-	56,782
Others	2,133	1,052	50	4,913	4,702	12,850
Total revenue from contracts with						
customers	267,441	70,237	29,755	56,300	56,130	479,863
Timing of revenue recognition:						
Services transferred at a point in time	267,441	70,237	29,755	56,300	56,130	479,863

Year ended 31 December 2021

Segments	Leisure and entertainment <i>RMB'000</i>	Games RMB'000	Telecommuni- cations <i>RMB'000</i>	Lifestyle RMB'000	Total RMB'000
Types of services  Provision of digital goods-related services	185,162	31,397	81,235	33,906	331,700
Provision of online store operating services Others	30,518 13	26,970 3,179	-	663 6,240	58,151 9,432
Total revenue from contracts with customers	215,693	61,546	81,235	40,809	399,283
<b>Timing of revenue recognition:</b> Services transferred at a point in time	215,693	61,546	81,235	40,809	399,283

The Group's revenue was derived solely from its operation in Mainland China.

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### 5 REVENUE, OTHER INCOME AND GAINS (CONTINUED)

#### **Revenue from contracts with customers (Continued)**

#### (ii) Performance obligations

Information about the Group's performance obligations is summarised below:

#### Provision of digital goods-related services

The performance obligation is satisfied upon delivery of specific digital goods from upstream digital goods providers to downstream digital goods users. Payment is generally due within 1-6 months from delivery. In addition, payment in advance is sometimes required based on credit evaluation.

#### Provision of Physical goods-related services

The performance obligation is satisfied upon delivery of the physical products and payment is generally due within 1-6 months from delivery.

#### Provision of online store operating services

The performance obligation is satisfied upon the completion of each digital goods transaction through the online stores of the digital goods vendors or upon delivery of the related services. Payment is generally due within 1-6 months from the rendering of the services.

The directors are of the opinion that there was no remaining performance obligation at the end of the reporting period.

## Other income and gains

	Notes	2022 RMB'000	2021 <i>RMB'000</i>
Tax incentives on input value-added tax Other government grants Interest income Others	(i) (ii)	35,491 3,531 3,521 976	23,446 16,183 4,971 1,499
		43,519	46,099

- (i) The Group enjoyed the tax incentives on input value-added tax according to the related regulations in the PRC.
- (ii) Other government grants had been received from the PRC local government authorities as reimbursement of the Group's operating and research and development activities. There are no unfulfilled conditions related to these government grants.

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## 6 PROFIT BEFORE TAX

The Group's profit before tax is arrived at after charging:

	Notes	2022 RMB'000	2021 <i>RMB'000</i>
Employee benefit expense* (including directors' and chief executive's remuneration (note 8)): Wages and salaries Equity-settled share-based payment expenses Pension scheme contributions Social security contributions and accommodation benefits	27	179,574 16,079 22,543 25,584	103,221 95,511 7,635 9,019
		243,780	215,386
Research and development costs Promotion and marketing expenses Commission to third party platforms Listing expenses Foreign exchange (gain)/loss Platform usage fees and others Auditor's remuneration Depreciation of right-of-use assets Depreciation of property, plant and equipment Amortisation of intangible assets Impairment losses on financial and contract assets, net	14 13 16	61,289 63,123 40,164 1,550 (432) 8,994 2,600 6,142 2,027 3,273 5,212	41,357 55,374 45,719 3,629 3,018 6,144 2,600 2,892 1,484 1,269 2,423

<sup>\*</sup> Employee benefit expenses of RMB55,765,000 (2021: RMB38,382,000) were included in the research and development costs for the reporting period.

## 7 FINANCE COSTS

An analysis of finance costs is as follows:

	2022 RMB'000	2021 <i>RMB'000</i>
Interest on bank and other borrowings Interest on lease liabilities	720 790	329 331
	1,510	660

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## 8 DIRECTORS' AND CHIEF EXECUTIVE'S REMUNERATION

Directors' and chief executives' remuneration for the year, disclosed pursuant to the Listing Rules, section 383(1) (a), (b), (c) and (f) of the Hong Kong Companies Ordinance and Part 2 of the Companies (Disclosure of Information about Benefits of Directors) Regulation, is as follows:

	2022 RMB'000	2021 <i>RMB'000</i>
Fees	807	758
Other emoluments: Salaries, allowances and benefits in kind Pension scheme contributions Equity-settled share-based payments	2,912 156 -	1,638 129 31,214
	3,068	32,981

## (a) Independent non-executive directors

The fees paid to independent non-executive directors during the year were as follows:

	2022 RMB'000	2021 <i>RMB'000</i>
— Mr. Wong Sincere — Mr. Li Wai Chung — Ms. Wang Yuyun	322 245 240	294 224 240
	807	758

There were no other emoluments payable to any independent non-executive director during the year (2021: Nil).

The above independent non-executive directors were appointed on 29 August 2020.

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## 8 DIRECTORS' AND CHIEF EXECUTIVE'S REMUNERATION (CONTINUED)

## (b) Executive directors and the chief executive

There were no emoluments paid by the Group to the directors as an inducement to join the Group, or upon joining the Group, or as compensation for loss of office during the year.

	Fees RMB'000	Salaries, allowances and benefits in kind RMB'000	Pension scheme contributions RMB'000	Share-based payments RMB'000	Total <i>RMB</i> ′000
2022					
Executive directors:  — Mr. Fu Xi*  — Mr. Shui Yingyu  — Mr. Zhang Yuguo  — Mr. Zhao Bihao  — Mr. Mao Feng	- - - -	635 343 703 754 477	24 20 35 37 40	- - - -	659 363 738 791 517
	-	2,912	156	-	3,068
2021					
Executive directors:  — Mr. Fu Xi*  — Mr. Shui Yingyu  — Mr. Zhang Yuguo  — Mr. Zhao Bihao  — Mr. Mao Feng	- - - -	106 56 357 650 469	14 7 36 36 36 36	- 848 7,451 1,640 21,275	120 911 7,844 2,326 21,780
	_	1,638	129	31,214	32,981

<sup>\*</sup> Mr. Fu Xi was also the chief executive of the Company.

There was no arrangement under which a director or the chief executive waived or agreed to waive any remuneration during the year (2021: Nil).

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## 9 FIVE HIGHEST PAID EMPLOYEES

The five highest paid employees included no director (2021: two directors), details of whose remuneration are set out in note 8 above. Details of the remuneration for the year of the remaining five (2021: three) highest paid employees who are neither a director nor chief executive of the Group are as follows:

	2022 RMB'000	2021 <i>RMB'000</i>
Salaries, allowances and benefits in kind Pension scheme contributions Equity-settled share-based payments	4,084 181 6,180	1,492 103 24,068
	10,445	25,663

The number of non-director and non-chief executive highest paid employees whose remuneration fell within the following bands is as follows:

	Number of employees	
	2022	2021
HKD1,000,001 to HKD1,500,000	3	-
HKD1,500,001 to HKD2,000,000	1	-
HKD6,500,001 to HKD7,000,000	1	-
HKD8,000,001 to HKD8,500,000	-	1
HKD9,000,001 to HKD9,500,000	-	1
HKD13,500,001 to HKD14,000,000	-	1
	5	3

During the year and in prior years, share-based payments were granted to five non-director and non-chief executive highest paid employees in respect of his services to the Group, further details of which are included in the disclosures in note 27 to the financial statements. The fair value of such shares, which has been recognised in profit or loss over the vesting period, was determined as at the date of grant and the amount included in the financial statements for the current year is included in the above non-director and non-chief executive highest paid employees' remuneration disclosures.

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#### 10 INCOME TAX

The Group is subject to income tax on an entity basis on profits arising in or derived from the jurisdictions in which members of the Group are domiciled and operate.

The majority of the Company's subsidiaries are domiciled in the PRC. Pursuant to the PRC Corporate Income Tax Law (the "PRC Tax Law") effective on 1 January 2008, the PRC corporate income tax rate of the Group's subsidiaries operating in the PRC during the reporting period was 25% of their taxable profits.

Wuhan Souka was accredited as a high and new technology enterprise ("HNTE") in the year ended 31 December 2021. For the year ended 31 December 2022, Wuhan Souka renewed its HNTE certificate and was entitled to a Corporate Income Tax rate of 15%.

Xinjiang Fulu was established in Horgos Development Zone of Xinjiang on 27 December 2016, which was exempted from income tax in the first year in which operation income is obtained for a five-year period according to the regulations set out by the local authority. Since Xinjiang Fulu started operation in 2017 and generated operation income in 2018, the tax exemption period commenced from the year of 2018.

Xinjiang Huluwa was established in Horgos Development Zone of Xinjiang on 25 February 2019, which was exempted from income tax in the first year in which operation income is obtained for a five-year period according to the regulations set out by the local authority. Since Xinjiang Huluwa started operation in 2019, the tax exemption period commenced from the year of 2019.

Kashgar Yiqiwan was established in Xinjiang and Kashgar Yiqiwan was entitled to a preferential tax rate of 15% for the year ended 31 December 2022 according to the strategy of large-scale western development in the PRC (Caishui [2021] No.23).

Tibet Fulu was established in Tibet and was entitled to a preferential tax rate of 15% for the year ended 31 December 2022 according to the strategy of large-scale western development in the PRC (Caishui [2021] No.23). According to the additional regional tax preference in Tibet, Tibet Fulu was entitled to a preferential CIT rate of 9% instead of 15% in 2021. Since 2022, Tibet Fulu was unable to be entitled to the additional regional tax preference according to the strategy of Measures for the Implementation of the Corporate Income Tax Policy of the Tibet Autonomous Region (Zangzhengfa [2022] No.11).

The major components of the income tax expense are as follows:

	2022 RMB'000	2021 <i>RMB'000</i>
Current — PRC Charge for the year Deferred tax (note 17)	13,121 (17,568)	4,005 2,970
Total tax (credit)/charge for the year	(4,447)	6,975

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## 10 INCOME TAX (CONTINUED)

A reconciliation of the tax expenses applicable to profit before tax at the statutory rate for the PRC to the tax expenses at the Group's effective tax rate is as follows:

	2022 RMB'000	2021 <i>RMB'000</i>
Profit before tax	86,279	75,197
Tax at the PRC statutory income tax rate Lower tax rates for specific entities Tax effect of:	21,570 (28,102)	18,799 (19,404)
Expenses not deductible for tax Tax losses not recognised	5,045 7,802	13,538 –
Tax losses utilised from previous periods  Tax incentives on eligible expenditures  Adjustments in respect of changes in tax rates on	(1,082) (8,431)	(603) (4,510)
opening deferred tax Adjustments in respect of current tax of previous periods	(1,959) 710	(118) (727)
Tax (credit)/charge at the Group's effective tax rate	(4,447)	6,975

## 11 DIVIDENDS

	2022 RMB'000	2021 <i>RMB'000</i>
Final declared and paid — HKD0.176 (2021: HKD0.32) per ordinary share	60,937	105,887

On 19 May 2022, the final dividend of HKD0.176 (2021: HKD0.32) per ordinary share of the Company for the year ended 31 December 2021 was approved and declared payable by the shareholders at the annual general meeting of the Company, and had been fully paid as of the date of this report.

The proposed final dividend for the year is subject to the approval of the Company's shareholders at the forthcoming annual general meeting.

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# 12 EARNINGS PER SHARE ATTRIBUTABLE TO ORDINARY EQUITY HOLDERS OF THE PARENT

The calculation of the basic earnings per share amount is based on the profit for the year attributable to ordinary equity holders of the Company, and the weighted average number of ordinary shares of 401,842,019 (2021: 400,345,318) in issue during the year.

The calculation of the diluted earnings per share amounts is based on the profit for the year attributable to ordinary equity holders of the Company. The weighted average number of ordinary shares used in the calculation is the number of ordinary shares in issue during the year, as used in the basic earnings per share calculation, and the weighted average number of ordinary shares assumed to have been issued at no consideration on the deemed unlocking of all dilutive potential ordinary shares into ordinary shares.

The calculations of basic and diluted earnings per share are based on:

	2022 RMB'000	2021 RMB'000
Earnings Profit attributable to ordinary equity holders of the Company,		
used in the basic and diluted earnings per share calculation	97,881	68,222

	Number of shares	
	2022	2021
Shares Weighted average number of ordinary shares in issue during the year used in the basic earnings per share calculation Effect of dilution — weighted average number of ordinary shares:	401,842,019	400,345,318
— Restricted share unit scheme	2,218,515	829,585
	404,060,534	401,174,903
Basic earnings per share (RMB)	0.24	0.17
Diluted earnings per share (RMB)	0.24	0.17

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## 13 PROPERTY, PLANT AND EQUIPMENT

	Leasehold improvements RMB'000	Furniture and electronic equipment RMB'000	Motor vehicles RMB'000	Total RMB'000
31 December 2022 At 1 January 2022: Cost Accumulated depreciation	4,297 (2,861)	2,016 (1,320)	2,212 (1,568)	8,525 (5,749)
Net carrying amount	1,436	696	644	2,776
At 1 January 2022, net of accumulated depreciation Additions Disposals Depreciation provided during the year	1,436 2,181 - (1,223)	696 741 (11) (328)	644 - - (476)	2,776 2,922 (11) (2,027)
At 31 December 2022, net of accumulated depreciation	2,394	1,098	168	3,660
At 31 December 2022: Cost Accumulated depreciation	6,478 (4,084)	2,529 (1,431)	2,212 (2,044)	11,219 (7,559)
Net carrying amount	2,394	1,098	168	3,660
31 December 2021 At 1 January 2021: Cost Accumulated depreciation	2,176 (2,176)	1,769 (1,388)	2,212 (1,043)	6,157 (4,607)
Net carrying amount	_	381	1,169	1,550
At 1 January 2021, net of accumulated depreciation Additions Disposals Depreciation provided during the year	2,121 - (685)	381 614 (25) (274)	1,169 - - (525)	1,550 2,735 (25) (1,484)
At 31 December 2021, net of accumulated depreciation	1,436	696	644	2,776
At 31 December 2021: Cost Accumulated depreciation	4,297 (2,861)	2,016 (1,320)	2,212 (1,568)	8,525 (5,749)
Net carrying amount	1,436	696	644	2,776

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## 14 LEASES

The Group has lease contracts for buildings used in its operations. Leases of buildings generally have lease terms between 2 and 5 years. The Group's obligations under its leases are secured by the lessor's title to the leased asset.

The Group entered into the lease in respect of certain leasehold properties from other related companies. The amounts of lease liabilities by the Group to the related parties under the leases were determined with reference to the amounts charged by the third parties. Included in the Group's lease liabilities due to the Group's other related companies was RMB nil (2021: RMB 624,000).

(a) The movements of right-of-use assets and lease liabilities during the year are as follows:

	Right-of-use assets <i>RMB'000</i>	Lease liabilities <i>RMB'000</i>
31 December 2022		
As at 1 January 2022 Additions due to new leases Disposal Depreciation charge Accretion of interest Payments	8,733 12,280 (360) (6,142) N/A N/A	8,702 12,280 (319) N/A 790 (7,245)
As at 31 December 2022	14,511	14,208
Less: Current portion		5,435
Non-current portion		8,773
31 December 2021		
As at 1 January 2021 Additions due to new leases Disposal Depreciation charge Accretion of interest Payments	3,951 7,774 (100) (2,892) N/A N/A	4,022 7,774 (142) N/A 331 (3,283)
As at 31 December 2021	8,733	8,702
Less: Current portion		2,757
Non-current portion		5,945

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## 14 LEASES (CONTINUED)

(b) The amounts recognised in profit or loss in relation to leases are as follows:

	2022 RMB'000	2021 <i>RMB'000</i>
Interest charge on lease liabilities Depreciation charge of right-of-use assets Expense relating to short-term leases Loss/(gain) on disposal of right-of-use assets	790 6,142 2,295 41	331 2,892 130 (42)
Total amount recognised in profit or loss	9,268	3,311

## 15 GOODWILL

	RMB'000
Cost and net carrying amount at 31 December 2022 and 2021	674

On 31 July 2017, goodwill arising from the acquisition of Wuhan Tianshi Technology Co., Ltd. amounting to RMB674,000 is allocated to the telecommunications cash-generating unit for impairment test.

In the opinion of the directors, no impairment provision for goodwill was made at the end of the year.

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## 16 OTHER INTANGIBLE ASSETS

	Software RMB'000
2022	
At 1 January 2022: Cost Accumulated amortisation	18,666 (2,355)
Net carrying amount	16,311
At 1 January 2022, net of accumulated amortisation Additions Amortisation provided during the year	16,311 13,136 (3,273)
At 31 December 2022, net of accumulated amortisation	26,174
At 31 December 2022: Cost Accumulated amortisation	31,802 (5,628)
Net carrying amount	26,174
2021	
At 1 January 2021: Cost Accumulated amortisation	7,689 (1,086)
Net carrying amount	6,603
At 1 January 2021, net of accumulated amortisation Additions Amortisation provided during the year	6,603 10,977 (1,269)
At 31 December 2021, net of accumulated amortisation	16,311
At 31 December 2021: Cost Accumulated amortisation	18,666 (2,355)
Net carrying amount	16,311

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## 17 DEFERRED TAX

## **Deferred tax liabilities**

	Right-of-use assets <i>RMB'000</i>
At 31 December 2021 and 1 January 2022 Deferred tax charged to the statement of profit or loss during the period (note 10)	1,310 2,318
At 31 December 2022	3,628
At 31 December 2020 and 1 January 2021 Deferred tax charged to the statement of profit or loss during the year (note 10)	583 727
At 31 December 2021	1,310

## **Deferred tax assets**

The movements in deferred tax assets during the reporting period are as follows:

	Lease liabilities <i>RMB'000</i>	Accruals and provision <i>RMB'000</i>	Losses available for offsetting against future profits RMB'000	Total <i>RMB'000</i>
At 31 December 2021 and 1 January 2022 Deferred tax credited to the statement of profit or loss during the period (note 10)	1,343 2,466	1,732 4,339	3,286 13,081	6,361 19,886
At 31 December 2022	3,809	6,071	16,367	26,247
At 31 December 2020 and 1 January 2021 Deferred tax credited/(charged) to the statement of profit or loss during	636	4,965	3,003	8,604
the year (note 10)	707	(3,233)	283	(2,243)
At 31 December 2021	1,343	1,732	3,286	6,361

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#### 17 DEFERRED TAX (CONTINUED)

#### **Deferred tax assets (Continued)**

Deferred tax assets have not been recognised in respect of tax losses and temporary differences amounting to RMB27,736,000 (2021: RMB857,000), as it is not considered probable that taxable profits will be available against which the above tax losses can be utilised. The above tax losses will expire in one to ten years.

Pursuant to the PRC Corporate Income Tax Law, a 10% withholding tax is levied on dividends declared to foreign investors from the foreign investment enterprises established in the PRC. The requirement is effective from 1 January 2008 and applies to earnings after 31 December 2007. A lower withholding tax rate may be applied if there is a tax treaty between the PRC and the jurisdiction of the foreign investors. For the Group, the applicable rate is 10%. The Group is therefore liable for withholding taxes on dividends distributed by those subsidiaries established in the PRC in respect of earnings generated from 1 January 2008.

As at the end of the reporting period, no deferred tax has been recognised for withholding taxes that would be payable on the unremitted earnings that are subject to withholding taxes of the subsidiaries of the Group established in the PRC. In the opinion of the directors, it is not probable that these subsidiaries will distribute such earnings in the foreseeable future. The aggregate amount of temporary differences associated with the investments in these subsidiaries in the PRC for which deferred tax liabilities have not been recognised was RMB490,431,000 (2021: RMB412,394,000).

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## 18 TRADE RECEIVABLES

	2022 RMB'000	2021 <i>RMB'000</i>
Trade receivables Impairment allowance	480,744 (4,997)	279,930 (2,971)
	475,747	276,959

The Group's credit period is generally one to six months. Each customer has a maximum credit limit. The Group seeks to maintain strict control over its outstanding receivables to minimise credit risk. Overdue balances are reviewed regularly by management. In view of the aforementioned and the fact that the Group's trade receivables relate to a large number of diversified customers, there is no significant concentration of credit risk. The Group does not hold any collateral or other credit enhancements over its trade receivable balances. Trade receivables are non-interest-bearing.

An ageing analysis of the trade receivables as at the end of the reporting period, based on the transaction date and net of loss allowance, is as follows:

	2022 RMB'000	2021 <i>RMB'000</i>
Within 3 months 4 to 6 months 7 to 12 months Over 12 months	359,162 92,942 16,680 6,963	213,208 25,857 33,777 4,117
	475,747	276,959

The movements in the loss allowance for impairment of trade receivables are as follows:

	2022 RMB'000	2021 <i>RMB'000</i>
At beginning of year Impairment losses, net Written off	2,971 2,026 -	2,462 1,703 (1,194)
At end of year	4,997	2,971

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### 18 TRADE RECEIVABLES (CONTINUED)

An impairment test is performed at the end of the reporting period using the simplified approach. To measure the ECLs, the balances are grouped based on similar loss patterns (i.e., by product or service type, customer type and rating). The provision rates are calculated on external credit ratings and historical credit loss experience. The calculation reflects the probability-weighted outcome and reasonable and supportable information that is available at the reporting date about past events, current conditions and forecasts of future economic conditions.

Set out below is the information about the credit risk exposure on the Group's trade receivables:

Class of credit rating	Notes	Expected credit loss rate %	Gross carrying amount RMB'000	Expected credit losses RMB'000
31 December 2022				
Class 1 Class 2 Class 3	(i) (ii) (iii)	0.001 0.95 100	73,602 405,995 1,147	- 3,850 1,147
Total			480,744	4,997
31 December 2021				
Class 1 Class 2 Class 3	(i) (ii) (iii)	0.001 0.92 100	30,722 248,532 676	- 2,295 676
Total			279,930	2,971

<sup>(</sup>i) Class 1 customers receive external credit ratings equal to or above A– from Standard & Poor's.

<sup>(</sup>ii) Class 2 customers receive no external credit ratings. They maintain active business with the Group and have good payment history.

<sup>(</sup>iii) Class 3 customers have past due receivables and the Group has substantial evidence of the receivables being irrecoverable.

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## 19 CONTRACT ASSETS

	2022 RMB'000	2021 <i>RMB'000</i>
Contract assets arising from: Provision of digital goods-related services Impairment allowance	56,136 (141)	42,370 (83)
	55,995	42,287

Contract assets are initially recognised for revenue earned from the provision of digital goods-related services as the receipt of consideration is conditional on meeting the contracts' conditions (i.e., annual transaction amounts or other performance indicators). Upon meeting the contracts' conditions, the amounts recognised as contract assets are reclassified to trade receivables.

The expected timing of recovery or settlement for contract assets as at the end of each reporting period is as follows:

	2022 RMB'000	2021 <i>RMB'000</i>
Within one year	55,995	42,287

The movements in the loss allowance for impairment of contract assets are as follows:

	2022 RMB'000	2021 <i>RMB'000</i>
At beginning of year Impairment losses, net	83 58	70 13
At end of year	141	83

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## 19 CONTRACT ASSETS (CONTINUED)

An impairment test is performed at the end of the reporting period using the simplified approach. The provision rates for the measurement of the expected credit losses of the contract assets are based on those of the trade receivables as the contract assets and the trade receivables are from the same customer bases. The calculation reflects the probability-weighted outcome and reasonable and supportable information that is available at the reporting date about past events, current conditions and forecasts of future economic conditions.

Set out below is the information about the credit risk exposure on the Group's contract assets:

Class of credit rating	Notes	Expected credit loss rate %	Gross carrying amount <i>RMB'000</i>	Expected credit losses RMB'000
31 December 2022				
Class 1 Class 2	(i) (ii)	0.001 0.75	37,426 18,710	- 141
Total			56,136	141
31 December 2021				
Class 1 Class 2	(i) (ii)	0.001 0.92	33,337 9,033	- 83
Total			42,370	83

<sup>(</sup>i) Class 1 customers receive external credit ratings equal to or above A– from Standard & Poor's.

<sup>(</sup>ii) Class 2 customers receive no external credit ratings. They maintain active business with the Group and have good payment history.

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## 20 PREPAYMENTS, OTHER RECEIVABLES AND OTHER ASSETS

	2022 RMB'000	2021 <i>RMB'000</i>
Prepayments to digital goods providers: Non-refundable Refundable Deposits to digital goods providers Other receivables Prepaid value-added tax Prepayments for various services	449,071 27,744 102,898 74,364 68,830 3,769	503,404 64,835 73,585 72,052 46,811 4,763
Impairment allowance	726,676 (4,636)	765,450 (2,944)
	722,040	762,506

The movements in the loss allowance for impairment of refundable prepayments and deposits to digital goods providers and other receivables are as follows:

	2022 RMB'000	2021 <i>RMB'000</i>
At beginning of year Impairment losses, net Written off	2,944 3,128 (1,436)	20,249 707 (18,012)
At end of year	4,636	2,944

Refundable prepayments, deposits and other receivables mainly represent refundable prepayments and deposits to digital goods providers, receivables from online platform operators (such as Tmall and JD) and other receivables from third parties. Where applicable, an impairment analysis is performed at the end of each reporting period by considering the probability of default of the industry. Except for specific balances for which a 100% ECL rate is determined, as at 31 December 2022, the probability of default applied ranged from 0.001% to 1.17% (2021: 0.001% to 1.38%) and the loss given default was estimated to be 64.50% (2021: 66.92%). The loss rate is adjusted to reflect the current conditions and forecasts of future economic conditions, as appropriate. The loss rate applied where there were no comparable companies in the industry as at 31 December 2022 ranged from 1.30% to 1.93%.

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#### 21 FINANCIAL ASSETS AT FAIR VALUE THROUGH PROFIT OR LOSS

	2022 RMB'000	2021 <i>RMB'000</i>
Unlisted investments, at fair value through profit or loss	26,621	17,006

The investments measured at fair value through profit or loss were wealth management products in Mainland China. They were mandatorily classified as financial assets at fair value through profit or loss as their contractual cash flows are not solely payments of principal and interest.

## 22 CASH AND CASH EQUIVALENTS AND PLEDGED DEPOSITS

	2022 RMB'000	2021 <i>RMB'000</i>
Cash and bank balances	193,147	212,075
Less: Pledged for interest-bearing bank loans Restricted cash (i)	20,000 23,322	- 2,630
Cash and cash equivalents	149,825	209,445
Denominated in RMB Denominated in Hong Kong Dollar ("HKD") Denominated in United States Dollar ("USD")	147,472 2,104 249	207,928 1,382 135
Denominated in RMB	149,825	209,445

<sup>(</sup>i) Restricted cash mainly represents deposit in bank for issuing of banker's acceptance bill, which amounted to RMB20,000,000 (2021: Nil). In addition, it also includes cash received from customers and reserved in a bank supervised account for payments to merchants, which amounted to RMB2,947,000 (2021: RMB2,456,000).

The RMB is not freely convertible into other currencies, however, under PRC's Foreign Exchange Control Regulations and Administration of Settlement, Sale and Payment of Foreign Exchange Regulations, the Group is permitted to exchange RMB for other currencies through banks authorised to conduct foreign exchange business.

Cash at banks earns interest at floating rates based on daily bank deposit rates. The bank balances and pledged deposits are deposited with creditworthy banks with no recent history of default.

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## 23 TRADE PAYABLES

An ageing analysis of the trade payables as at the end of the reporting period, based on the transaction date, is as follows:

	2022 RMB'000	2021 <i>RMB'000</i>
Within 3 months 4 to 6 months 7 to 12 months Over 12 months	92,375 5,268 1,006 1,983	43,578 80 1,418 846
	100,632	45,922

Trade payables are non-interest-bearing and are normally settled on 90-day credit terms.

## 24 OTHER PAYABLES AND ACCRUALS

	2022 RMB'000	2021 <i>RMB'000</i>
Receipts in advance Payroll and welfare payables Other tax and surcharges payables Other payables and accruals*	73,905 45,295 66,577 10,141	60,701 22,009 55,408 3,916
	195,918	142,034

<sup>\*</sup> Other payables are non-interest-bearing and repayable on demand.

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## 25 INTEREST-BEARING BANK AND OTHER BORROWINGS

	2022 RMB'000	2021 <i>RMB'000</i>
Bank loans Secured Unsecured	40,000 -	- 10,000
	40,000	10,000

The Group's bank loans are secured and bear interest at a rate of 4.35% to 4.80% per annum during the year ended 31 December 2022 (2021: 4.40%).

As at 31 December 2022, the Group's interest-bearing bank loans of up to RMB20,000,000 were secured by restricted cash of RMB20,000,000.

As at 31 December 2022, the Group's interest-bearing bank loans of up to RMB10,000,000 were guaranteed by a subsidiary Wuhan Fulu and RMB10,000,000 were guaranteed by a subsidiary Tibet Fulu.

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## 26 SHARE CAPITAL

	2022 Number of shares	2021 Number of shares
Authorised: Ordinary shares of USD0.0001 each	500,000,000	500,000,000
Issued and fully paid: 406,467,044 (31 December 2021: 403,315,928) ordinary shares of USD0.0001 each	277	275

A summary of movements in the Company's share capital is as follows:

	Notes	Number of shares in issue	Share capital <i>RMB'000</i>
1 January 2021 Issue of shares under the restricted share unit scheme	<i>(i)</i>	400,000,000 3,315,928	273 2
At 31 December 2021 and 1 January 2022		403,315,928	275
Issue of shares under the restricted share unit scheme	(ii)	3,151,116	2
At 31 December 2022		406,467,044	277

<sup>(</sup>i) On 1 September 2021, the shares were granted and allotted to eligible participants at nil consideration.

<sup>(</sup>ii) On 27 May 2022, the shares were granted and allotted to eligible participants at nil consideration.

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#### 27 SHARE-BASED PAYMENTS

#### (a) Restricted share unit scheme

The board of directors (the "Board") declared a restricted share unit scheme (the "Scheme") on 19 August 2021 for the purpose of recognising and rewarding eligible persons for their contribution to the Group, attracting best available personnel and providing additional incentives to them so as to align the interests of these eligible persons with those of the Group and to further promote the success of the Group's business.

The controlling shareholder of the Company established a trust in connection with the Scheme and appoint a trustee prior to the grant of any award by the Board or its delegate(s), which vest in the form of the shares (the "RSUs").

Unless otherwise duly approved by the shareholders, the total number of shares underlying the Scheme shall not exceed 20,000,000 shares (excluding RSUs that have lapsed, been cancelled or forfeited in accordance with the Scheme rules) subject to an annual limit of 3% of the total number of issued shares of the Company at the relevant time.

On 1 September 2021, 3,315,928 shares of the Company were granted and allotted to eligible participants at nil consideration with vesting period of zero to four years, which represented approximately 0.82% of the Company's shares in issue as at that date. On 27 May 2022, 3,151,116 shares of the Company were granted and allotted to eligible participants at nil consideration with vesting period of one month to four years, which represented approximately 0.78% of the Company's shares in issue as at that date. The following restricted shares were outstanding under the Scheme during the year.

	Weighted average subscription price HKD per share	2022 Number of shares	Weighted average subscription price HKD per share	2021 Number of shares
At 31 December 2021 Granted during the year Unlocked during the year Forfeited during the year	nil nil nil	2,103,289 3,151,116 (2,643,498) (863,522)	nil nil nil	- 3,315,928 (1,211,230) (1,409)
At 31 December 2022		1,747,385		2,103,289

All of the participants have accepted and granted restricted shares by signing off the offer letters. As at 31 December 2022, the issuance of the restricted shares were completed. 2,643,498 restricted shares have been unlocked during the year ended 31 December 2022. And 515,039 restricted shares will be unlocked on 1 January 2023.

The fair value of restricted shares granted during the year ended 31 December 2022 was determined as the closing price on Hong Kong Stock Exchange at the grant date.

The aggregated fair value of the restricted shares granted amounted to approximately RMB34,871,000. RMB30,523,000 will be charged to profit or loss as costs of the shares granted pursuant to the Scheme in aggregate from the date of grant to the date on which the shares are totally unlocked. The Group has recognized expense of RMB11,398,000 for the year ended 31 December 2022.

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### 27 SHARE-BASED PAYMENTS (CONTINUED)

### (b) Share ownership plan

The Group operates a share ownership plan (the "plan") for the purpose of providing the eligible participants the opportunity to acquire equity interests from controlling shareholder and other cofounders at a preferential price to award the past performance and contribution of the eligible participants. The eligible participants include senior management personnel and key employees of the Company's subsidiaries considered to be able to enhance the operations or the value of the Group.

The percentage of the equity interests and purchase price are solely at the discretion of the controlling shareholder.

On 1 April 2022, 900,000 shares of the Company held by the controlling shareholders were transferred to an eligible participant at nil consideration, which represented approximately 0.22% of the Company's ordinary shares issued. 675,000 restricted shares have been unlocked during the year ended 31 December 2022, and 225,000 restricted shares will be unlocked on 1 January 2023. The fair value of the shares granted during the year ended 31 December 2022 was determined by the closing price at the grant date. The fair value of the shares amounted to RMB4,685,000. The Group has recognized expense of RMB4,681,000 for the year ended 31 December 2022.

## 28 RESERVES

#### Merger reserve

The merger reserve represents nominal value of paid-up capital of subsidiaries comprising the Group prior to the incorporation of the Company.

#### Statutory surplus reserve

In accordance with the Company Law of the PRC, certain subsidiaries of the Group which are domestic enterprises are required to allocate 10% of their profit after tax, as determined in accordance with the relevant PRC accounting standards, to their respective statutory surplus reserves until the reserve reach 50% of their respective registered capital. Subject to certain restrictions set out in the Company Law of the PRC, part of the statutory surplus reserves may be converted to increase share capital, provided that the remaining balance after the capitalisation is not less than 25% of the registered capital.

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## 29 NOTES TO THE CONSOLIDATED STATEMENTS OF CASH FLOWS

## (a) Major non-cash transactions

The Group had non-cash additions to equity-settled share-based payment expenses of RMB16,079,000 (2021: 95,511,000).

The Group had non-cash additions to right-of-use assets and lease liabilities of the leases of RMB12,280,000 (2021: RMB7,774,000), in respect of lease arrangements of office buildings.

## (b) Changes in liabilities arising from financing activities

## 2022

	Lease liabilities RMB'000	Interest- bearing bank and other borrowings RMB'000	Interest payables <i>RMB'000</i>	Dividends payable <i>RMB'000</i>
At 1 January 2022 Changes from financing cash flows New leases Accretion of interest Interest paid Disposal Final 2021 dividend declared	8,702 (6,455) 12,280 790 (790) (319)	10,000 30,000 - - - - -	- - 720 (720) - -	- (60,937) - - - - 60,937
At 31 December 2022	14,208	40,000	-	-

### 2021

	Lease liabilities <i>RMB'000</i>	Interest- bearing bank and other borrowings RMB'000	Interest payables RMB'000	Dividends payable RMB'000
At 1 January 2021 Changes from financing cash flows New leases Accretion of interest Interest paid Disposal Final 2020 dividend declared	4,022 (2,952) 7,774 331 (331) (142)	138,800 (128,800) - - - - -	1,163 - - 329 (1,492) - -	- (105,887) - - - - 105,887
At 31 December 2021	8,702	10,000	_	-

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## 30 RELATED PARTY TRANSACTIONS

The Group's principal related parties are as follows:

Name	Relationship with the Company
Wuhan Xunyue Technology Co., Ltd.	Controlled by the controlling shareholder
Mr. Shui Yingyu	Director of the Company and key management personnel of the Group
Mr. Zhao Bihao	Director of the Company and key management personnel of the Group
Mr. Zhang Yuguo	Director of the Company and key management personnel of the Group
Mr. Mao Feng	Director of the Company and key management personnel of the Group
Mr. Xu Jian	Key management personnel of the Group
Mr. Ren Wei	Key management personnel of the Group
Mr. Chen Tianjun	Key management personnel of the Group
Mr. Ding Zhigang	Key management personnel of the Group
Mr. Huang Tao	Key management personnel of the Group
Ms. Yu Suhua	Key management personnel of the Group

(a) In addition to the transactions detailed elsewhere in the financial statements, the Group had the following transactions with related parties during the reporting period:

	2022 RMB'000	2021 <i>RMB'000</i>
Purchase of right-of-use asset Wuhan Xunyue Technology Co., Ltd.	-	926
Rental expense paid to a related party Wuhan Xunyue Technology Co., Ltd.	747	-

The Group has a lease contract with Wuhan Xunyue Technology Co., Ltd. that has not yet commenced as at 31 December 2022. The future lease payment for the non-cancellable lease contract are RMB560,000 due within one year, inclusive and RMB1,119,000 due in the second to fifth years.

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## 30 RELATED PARTY TRANSACTIONS (CONTINUED)

(b) Outstanding balances with related parties:

	Notes	2022 RMB'000	2021 <i>RMB'000</i>
Due from related parties Mr. Xu Jian Mr. Mao Feng Mr. Zhang Yuguo Mr. Zhao Bihao Mr. Ding Zhigang Mr. Chen Tianjun Mr. Ren Wei Mr. Shui Yingyu Ms. Yu Suhua	(i) (i) (i) (i) (i) (i) (i)	10,708 9,392 3,171 2,927 3,654 1,982 1,938 287 230	10,708 9,392 3,171 2,927 2,255 1,982 1,938 287 230
		34,289	32,890
Other payables and accruals Wuhan Xunyue Technology Co., Ltd.		798	-
Lease liabilities Wuhan Xunyue Technology Co., Ltd.		-	624

<sup>(</sup>i) The aggregate amounts due from key management personnel, amounting to RMB34,289,000 (2021: RMB32,890,000), were withholding individual income tax for equity-settled shared-based payments.

## (c) Compensation of key management personnel of the Group:

	2022 RMB'000	2021 <i>RMB'000</i>
Salaries, allowances and benefit in kind Pension scheme contributions Equity-settled share-based payments	7,451 383 6,118	5,249 340 51,691
Total compensation paid to key management personnel	13,952	57,280

Further details of directors' and the chief executive's emoluments are included in note 8 to the financial statements.

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## 31 FINANCIAL INSTRUMENTS BY CATEGORY

The carrying amounts of each of the categories of financial instruments as at 31 December 2022 and 2021 are as follows:

## At 31 December 2022

#### Financial assets

	Financial assets at fair value through profit or loss RMB'000	Financial assets at amortised cost RMB'000	Total <i>RMB'000</i>
Figure 2 at 1 and 1 and 2 at 1 at			
Financial assets measured at fair value through	27 724		27 724
profit or loss	26,621		26,621
Trade receivables	-	475,747	475,747
Financial assets included in prepayments,			
other receivables and other assets	-	200,370	200,370
Due from related parties	_	34,289	34,289
Restricted cash	_	23,322	23,322
Pledged deposits	_	20,000	20,000
Cash and cash equivalents	-	149,825	149,825
	26,621	903,553	930,174

## Financial liabilities

	Financial liabilities at amortised cost RMB'000
Trade payables Financial liabilities included in other payables and accruals Interest-bearing bank and other borrowings	100,632 84,046 40,000
	224,678

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## 31 FINANCIAL INSTRUMENTS BY CATEGORY (CONTINUED)

## At 31 December 2021

**Financial assets** 

	Financial assets at fair value through profit or loss RMB'000	Financial assets at amortised cost RMB'000	Total RMB'000
Financial assets measured at fair value through profit or loss Trade receivables Financial assets included in prepayments,	17,006 -	- 276,959	17,006 276,959
other receivables and other assets	_	207,528	207,528
Due from related parties	_	32,890	32,890
Restricted cash	_	2,630	2,630
Cash and cash equivalents	_	209,445	209,445
	17,006	729,452	746,458

## **Financial liabilities**

	Financial liabilities at amortised cost RMB'000
Trade payables Financial liabilities included in other payables and accruals Interest-bearing bank and other borrowings	45,922 64,617 10,000
	120,539

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#### 32 FAIR VALUE AND FAIR VALUE HIERARCHY OF FINANCIAL INSTRUMENTS

The carrying amounts and fair values of the Group's financial instruments, other than those with carrying amounts that reasonably approximate to fair values, are as follows:

#### **Carrying amounts**

	2022 RMB'000	2021 <i>RMB'000</i>
<b>Financial assets</b> Financial assets measured at fair value through profit or loss	26,621	17,006

#### Fair values

	2022 RMB'000	2021 <i>RMB'000</i>
<b>Financial assets</b> Financial assets measured at fair value through profit or loss	26,621	17,006

Management has assessed that the fair values of cash and cash equivalents, pledged deposits, trade receivables, trade payables, financial assets included in prepayments, other receivables and other assets, financial liabilities included in other payables and accruals, amounts due from/to related parties and short-term interest-bearing bank and other borrowings approximate to their carrying amounts largely due to the short term maturities of these instruments.

The Group's finance department headed by the finance manager is responsible for determining the policies and procedures for the fair value measurement of financial instruments. The finance manager reports directly to the chief financial officer. At the end of the reporting period, the finance department analysed the movements in the values of financial instruments and determined the major inputs applied in the valuation. The valuation was reviewed and approved by the chief financial officer.

The fair values of the financial assets and liabilities are included at the amount at which the instrument could be exchanged in a current transaction between willing parties, other than in a forced or liquidation sale.

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# 32 FAIR VALUE AND FAIR VALUE HIERARCHY OF FINANCIAL INSTRUMENTS (CONTINUED)

### **Fair value hierarchy**

The following tables illustrate the fair value measurement hierarchy of the Group's financial instruments:

Assets measured at fair value:

#### As at 31 December 2022

	Fair valu	e measureme	ent using	
	Quoted prices in active markets (Level 1) RMB'000	Significant observable inputs (Level 2) RMB'000	unobservable inputs (Level 3)	Total <i>RMB'000</i>
Financial assets at fair value through				
profit or loss	-	26,621	-	26,621

As at 31 December 2021

	Fair valu	Fair value measurement using		
	Quoted prices in active markets (Level 1) RMB'000	Significant observable inputs (Level 2) <i>RMB'000</i>	Significant unobservable inputs (Level 3) <i>RMB'000</i>	Total <i>RMB'000</i>
Financial assets at fair value through profit or loss	_	17,006	_	17,006

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## 32 FAIR VALUE AND FAIR VALUE HIERARCHY OF FINANCIAL INSTRUMENTS (CONTINUED)

### **Fair value hierarchy (Continued)**

Liabilities measured at fair value:

The Group did not have any financial liabilities measured at fair value as at 31 December 2022 and 2021.

During each reporting period, there were no transfers of fair value measurements between Level 1 and Level 2 and no transfers into or out of Level 3 for both financial assets and financial liabilities.

	Increase/ (decrease) in foreign currency rate %	Increase/ (decrease) in profit before tax RMB'000
As at 31 December 2022		
If HKD weakens against RMB If HKD strengthens against RMB	5 (5)	(105) 105
As at 31 December 2021		
If HKD weakens against RMB If HKD strengthens against RMB	5 (5)	(69) 69

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### 33 FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES

The Group's principal financial instruments comprise interest-bearing bank and other borrowings and cash and cash equivalents. The main purpose of these financial instruments is to raise finance for the Group's operations. The Group has various other financial assets and liabilities such as trade receivables and trade payables, which arise directly from its operations.

The main risks arising from the Group's financial instruments are foreign currency risk, credit risk and liquidity risk. The Group does not hold or issue derivative financial instruments either for hedging or for trading purposes. The board of directors reviews and agrees policies for managing each of the risks which are summarised below:

### **Foreign Currency risk**

The Group has transactional currency exposures. These exposures arise from cash and bank balances denominated in foreign currencies held by the units whose functional currency is the RMB. The following table demonstrates the sensitivity at the end of each reporting period to a reasonably possible change in the exchange rates of foreign currencies, with all other variables held constant, of the Group's profit before tax.

#### **Credit risk**

The Group trades only with recognised and creditworthy third parties. It is the Group's policy that all customers who wish to trade on credit terms are subject to credit verification procedures. In addition, receivable balances are monitored on an ongoing basis and the Group's exposure to bad debts is not significant.

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## 33 FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (CONTINUED)

### **Credit risk (Continued)**

### Maximum exposure and year-end staging as at 31 December 2022 and 2021

The table below shows the credit quality and the maximum exposure to credit risk based on the Group's credit policy, which is mainly based on past due information unless other information is available without undue cost or effort, and year-end staging classification as at the end of the reporting period. The amounts presented are gross carrying amounts for financial assets.

	12- month ECLs		Lifetim	e ECLs	
At 31 December 2022	Stage 1 <i>RMB'000</i>	Stage 2 RMB'000	Stage 3 RMB'000	Simplified approach <i>RMB'000</i>	Total RMB'000
Trade receivables* Contract assets* Financial assets included in prepayments, other receivables and other assets	- -	- -	- -	480,744 56,136	480,744 56,136
- Normal** - Doubtful** Restricted cash Cash and cash equivalents Pledged deposits	194,718 - 23,322 149,825 20,000	9,728 - - -	- 560 - -	- - - -	194,718 10,288 23,322 149,825 20,000
Due from related parties	34,289 422,154	9,728	560	536,880	34,289 969,322

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## 33 FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (CONTINUED) Credit risk (Continued)

Maximum exposure and year-end staging as at 31 December 2022 and 2021 (Continued)

	12- month ECLs		Lifetime	ECLs	
At 31 December 2021	Stage 1 RMB'000	Stage 2 RMB'000	Stage 3 RMB'000	Simplified approach RMB'000	Total RMB'000
Trada rasai sablast				070 000	270 020
Trade receivables*	_	_	_	279,930	279,930
Contract assets*	_	_	_	42,370	42,370
Financial assets included in					
prepayments, other receivables and					
other assets	004.007				004.007
– Normal**	201,027	_	_	_	201,027
– Doubtful**	_	6,867	2,578	_	9,445
Restricted cash	2,630	_	_	_	2,630
Cash and cash equivalents	209,445	_	_	_	209,445
Due from related parties	32,890	_	-	_	32,890
	445,992	6,867	2,578	322,300	777,737

<sup>\*</sup> For trade receivables and contract assets to which the Group applies the simplified approach for impairment, information based on external credit ratings and historical credit loss experience is disclosed in note 18 and note 19 to the financial statements.

<sup>\*\*</sup> The credit quality of the financial assets included in prepayments, other receivables and other assets is considered to be "normal" when they are not past due and there is no information indicating that the financial assets had a significant increase in credit risk since initial recognition. Otherwise, the credit quality of the financial assets is considered to be "doubtful".

31 December 2022

## 33 FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (CONTINUED) Liquidity risk

The Group monitors its risk to a shortage of funds using a recurring liquidity planning tool. This tool considers the maturity of both its financial instruments and financial assets (e.g., trade receivables) and projected cash flows from operations.

The Group's objective is to maintain a balance between continuity of funding and flexibility through the use of bank borrowings and amounts due to other related parties. In addition, banking facilities have been put in place for contingency purposes.

The maturity profile of the Group's financial liabilities as at the end of each reporting period, based on the contractual undiscounted payments, is as follows:

	On demand RMB'000	Within 1 year <i>RMB'000</i>	Within 2 to 5 years RMB'000	Over 5 years <i>RMB'000</i>	Total <i>RMB'000</i>
At 31 December 2022					
Lease liabilities	-	6,783	9,332	-	16,115
Interest-bearing bank and other					
borrowings	-	40,770	-	-	40,770
Trade payables	8,257	92,375	-	-	100,632
Other payables	10,141	-	-	-	10,141
	18,398	139,928	9,332	-	167,658
At 24 December 2024					
At 31 December 2021		0.770	/ 705		0.510
Lease liabilities	_	2,778	6,735	_	9,513
Interest-bearing bank and other		40.440			40.440
borrowings	_	10,440	_	_	10,440
Trade payables	1,498	44,424	_	_	45,922
Other payables	3,916	-	_	_	3,916
	5,414	57,642	6,735	_	69,791

31 December 2022

### 33 FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (CONTINUED)

### **Capital management**

The primary objectives of the Group's capital management are to safeguard the Group's ability to continue as a going concern and to maintain healthy capital ratios in order to support its business and maximise shareholders' value.

The Group manages its capital structure and makes adjustments to it in light of changes in economic conditions and the risk characteristics of the underlying assets. To maintain or adjust the capital structure, the Group may adjust the dividend payment to shareholders, return capital to shareholders or issue new shares. The Group is not subject to any externally imposed capital requirements. No changes were made in the objectives, policies or processes for managing capital during the reporting period.

The Group monitors capital using a gearing ratio, which is net debt divided by total equity plus net debt. The Group's net debt consists of interest-bearing bank and other borrowings less cash and cash equivalents. Total equity represents equity attributable to owners of the parent.

At the end of the reporting period, the Group's strategy was to maintain the gearing ratio at a healthy capital level in order to support its businesses. The principal strategies adopted by the Group include, but are not limited to, reviewing future cash flow requirements and the ability to meet debt repayment schedules when they fall due and adjusting investment plans and financing plans, if necessary, to ensure that the Group has a reasonable level of capital to support its business. The gearing ratios at the end of the reporting periods are as follows:

	2022 RMB'000	2021 <i>RMB'000</i>
Interest-bearing bank and other borrowings Less: Cash and cash equivalents	40,000 149,825	10,000 209,445
Net debt Equity attributable to owners of the parent	(109,825) 1,216,952	(199,445) 1,163,929
Total equity and net debt	1,107,127	964,484
Gearing ratio	N/A	N/A

### 34 EVENTS AFTER THE REPORTING PERIOD

Subsequent to the reporting period end, the Board recommended a final dividend of HKD0.116 per share for the year ended 31 December 2022, subject to the approval of shareholders at the Company's forthcoming annual general meeting.

31 December 2022

### 35 STATEMENT OF FINANCIAL POSITION OF THE COMPANY

Information about the statement of financial position of the Company at the end of the reporting period is as follows:

	2022 RMB'000	2021 <i>RMB'000</i>
	KIVIB 000	KIVID UUU
NON-CURRENT ASSETS Investment in subsidiaries	111,590	95,511
Total non-current assets	111,590	95,511
CURRENT ASSETS Due from related parties Cash and cash equivalents	561,276 2,281	577,797 4,432
Total current assets	563,557	582,229
CURRENT LIABILITIES  Due to related parties  Other payables and accruals	6 329	- 86
Total current liabilities	335	86
NET CURRENT ASSETS	563,222	582,143
TOTAL ASSETS LESS CURRENT LIABILITIES	674,812	677,654
<b>EQUITY</b> Share capital Reserves	277 674,535	275 677,379
TOTAL EQUITY	674,812	677,654

31 December 2022

### 35 STATEMENT OF FINANCIAL POSITION OF THE COMPANY (CONTINUED)

Note:

A summary of the Company's reserves is as follows:

	Share capital RMB'000	Share premium RMB'000	Share-based payment reserve RMB'000	Accumulated losses RMB'000	Total equity RMB'000
At 1 January 2021 Loss for the year Equity-settled share-based payments Final 2020 dividend declared	273 - 2 -	731,218 - (2) (105,887)	- - 95,511 -	(25,133) (18,328) – –	706,358 (18,328) 95,511 (105,887)
At 31 December 2021 and 1 January 2022	275	625,329	95,511	(43,461)	677,654
Loss for the year Equity-settled share-based payments Final 2021 dividend declared	- 2 -	- (2) (60,937)	- 16,079 -	42,016 - -	42,016 16,079 (60,937)
At 31 December 2022	277	564,390	111,590	(1,445)	674,812

### 36 APPROVAL OF THE FINANCIAL STATEMENTS

The financial statements were approved and authorised for issue by the board of directors on 28 March 2023.

"AGM" the forthcoming annual general meeting of the Company to be held on May 30,

2023

"Articles" or "Articles of

Association"

the articles of association of the Company adopted on August 29, 2018 with effect

from the Listing Date, as amended from time to time

"associate(s)" has the meaning ascribed to it under the Listing Rules

"Audit Committee" the audit committee of the Company

"Auditor" the external auditor of the Company

"Beijing Fulu Fuxi" Beijing Fulu Fuxi Technology Co., Ltd. (北京福祿福喜科技有限公司), a limited liability

company established in the PRC on December 31, 2021, a wholly-owned subsidiary

of Fulu Fuxi

"Board" the board of Directors

"Company" or "Fulu" Fulu Holdings Limited, an exempted company incorporated in the Cayman Islands

with limited liability and whose Shares are listed on the Main Board of the Stock

Exchange (Stock Code: 2101)

"connected person(s)" has the meaning ascribed to it under the Listing Rules

"Consolidated Affiliated Entities" the entities we control through the contractual arrangements, namely the PRC

Holdcos and their respective subsidiaries

"Controlling Shareholder(s)" has the meaning ascribed to it under the Listing Rules and unless the context

otherwise requires, refers to each of Mr. Fu Xi, Mr. Zhang Yuguo, Mr. Shui Yingyu, Mr. Zhao Bihao, FuXi Limited, Fuxu Holdings, Fuzhi Holdings, Zhangyuguo Holdings, Shuiyingyu Holdings and Zhaobihao Holdings or all of them as a group of Controlling

Shareholders

"CG Code" Corporate Governance Code as set out in Appendix 14 to the Listing Rules

"Directors" director(s) of the Company

"Fulu Fuqing" Fulu Fuqing Network Technology Co., Ltd. (福祿福擎網絡科技有限公司), a limited

liability company established in the PRC on August 18, 2022, a wholly-owned

subsidiary of Wuhan Fulu

"Fulu Fuxi" Fulu Fuxi (Wuhan) Technology Co., Ltd (福祿福喜(武漢)科技有限公司), a limited

liability company established in the PRC on April 21, 2022, which is owned as to 60%, 7%, 10.5%, 10.5%, 9% and 3% by Wuhan Fulu, Haikou Fulu Fuxi Corporate Management Partnership (Limited Partnership) (海口福禄福禧企業管理合夥企業(有限合夥)), Mr. Zheng Xuyuan,Mr. Qian Yi, Mr. Li Wei and Mr. Ni Shaoliang, respectively. Haikou Fulu Fuxi Corporate Management Partnership (Limited Partnership) (海口福禄福禧企業管理合夥企業(有限合夥)) is owned as to 35%, 35% and 30% by Mr. Zheng Xuyuan, Mr.Qian Yi and Mr. Li Wei, respectively. Mr. Zheng

Xuyuan, Mr. Qian Yi, Mr. Li Wei and Mr. Ni Shaoliang are our employees

"Fulu HK" Fulu (Hongkong) Limited (福禄(香港)有限公司), a limited liability company established in Hong Kong on November 21, 2019, the parent company of WFOE and a wholly-owned

subsidiary of the Company

"Fulu Open Platform" our proprietary technology platform that offers applications to digital goods vendors

and digital goods sales channels to enable them to better manage the digital goods

and services transaction process

"Fulu Technology" or "WFOE" Fulu (Wuhan) Technology Co., Ltd (福祿(武漢)科技有限公司), a limited liability company

established in the PRC on December 25, 2019 and a wholly-owned subsidiary of the

Company

"FuXi Limited" FuXi Limited, a limited liability company incorporated in the BVI on June 27, 2019

and wholly owned by Mr. Fu Xi. It is one of our Controlling Shareholders

"Fuxu Holdings" Fuxu Holdings Limited, a limited liability company incorporated in the BVI on

September 12, 2019, which is owned as to 99.99% and 0.01% by Fuze Holdings

Limited and FuXi Limited, respectively

"Fuzhi Holdings" Fuzhi Holdings Limited, a limited liability company incorporated in the BVI on

September 3, 2019, which is owned as to 94.1% and 5.9% by Fuze Holdings Limited

and FuXi Limited, respectively

"Global Offering" the Hong Kong public offering and the International offering of the Company's

Shares

"GMV" gross merchandize value, which equals to the sales price per item (inclusive of

VAT) multiplied by the number of items sold. The GMV of digital goods transactions we facilitated as disclosed in this annual report excludes the GMV of digital goods

transactions that occur in online stores we operate for digital goods vendors

"Group" or "the Group", the Company, our subsidiaries and the Consolidated Affiliated Entities from time

to time, or where the context so requires, in respect of the period before the Company became the holding company of its present subsidiaries, the subsidiaries as if they were the subsidiaries of the Company at the relevant time (or the

Company and any one or more of its subsidiaries, as the context may require)

"HK\$" or "Hong Kong dollars" Hong Kong dollars, the lawful currency of Hong Kong

"Hong Kong Share Registrar" Computershare Hong Kong Investor Services Limited

"Hong Kong" the Hong Kong Special Administrative Region of the PRC

"Hubei Kejin" Hubei Kejin Network Technology Co., Ltd. (湖北氪金網絡科技有限公司), a limited

liability company established in the PRC on May 22, 2017, which is owned as to 55% and 45% by Tibet Fulu and Mr. Zhou Xianrun, respectively, and Mr. Zhou Xianrun is

an independent third party

"we", "us", or "our"

"Hubei Luma" Hubei Luma Network Technology Co., Ltd. (湖北祿馬網絡科技有限公司), a limited liability company established in the PRC on October 13, 2022, which is owned as to 51%, 39% and 10% by Wuhan Fulu, Zhejiang Hema Steward Network Technology Co., Ltd. (浙江河馬管家網絡科技有限公司) and Hubei Wenshan Management

Consulting Co., Ltd. (湖北問善管理諮詢有限公司), respectively. Zhejiang Hema Steward Network Technology Co., Ltd. and Hubei Wenshan Management Consulting

Co., Ltd. are independent third parties

"IFRSs" International Financial Reporting Standards, as issued from time to time by the

International Accounting Standards Board

"Kashgar Yiqiwan" Kashgar Yiqiwan Network Technology Co., Ltd. (喀什一起玩網絡科技有限公司), a

limited liability company established in the PRC on March 27, 2017, and one of the

PRC Holdcos

"Latest Practicable Date" March 28, 2023, the latest practicable date for ascertaining certain information in

this annual report before bulk-printing of this annual report

"Listing" listing of the Shares on the Main Board of the Stock Exchange

"Listing Date" September 18, 2020, being the date on which the Shares were listed on the Main

Board of the Stock Exchange

"Listing Rules" the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong

Limited, as amended, supplemented or otherwise modified from time to time

"Luzhi Holdings" Luzhi Holdings Limited, a limited liability company incorporated in the BVI on

September 20, 2019 and owned as to 14.52%, 3.65%, 2.99%, 2.72%, 2.72%, 34.36%, 10.24%, 3.39%, 3.21%, 7.14%, 11.00% and 4.06% by Mr. Yang Yuquan, Mr. Liu Lufeng, Ms. Shen Yaling, Mr. Wang Qiang, Ms. Guo Chenxi, Mr. Xu Jian, Mr. Ren Wei, Mr. Mei Qiaojun, Mr. Li Jun, Mr. Ding Chao, Mr. Chen Tianjun and Mr. Tian Xuan,

respectively

"Main Board" the stock exchange (excluding the option market) operated by the Stock Exchange,

which is independent from and operates in parallel with the GEM of the Stock

Exchange

"Model Code" Model Code for Securities Transactions by Directors of Listed Issuers as set out in

Appendix 10 to the Listing Rules

"Nomination Committee" the nomination committee of the Company

"PRC" or "China" the People's Republic of China, for the purposes of this annual report only and

except where the context requires otherwise, excludes Hong Kong, Macau and

Taiwan

"PRC Holdcos" Kashgar Yigiwan and Wuhan Fulu

"PRC Legal Advisor" SGLA Law Firm (Wuhan), acting as legal counsel as to PRC law to the Company

"Prospectus" the prospectus of the Company dated September 7, 2020

"Registered Shareholders" the registered shareholders of the PRC Holdcos

"Remuneration Committee" the remuneration committee of the Company

"Reporting Period" the year ended December 31, 2022

"RMB" or "Renminbi" Renminbi, the lawful currency of the PRC

"Securities and Futures Ordinance" or "SFO"

the Securities and Futures Ordinance (Chapter 571 of the Laws of Hong Kong), as amended, supplemented or otherwise modified from time to time

"Share(s)" ordinary share(s) with a nominal value of US\$0.0001 each in the capital of the

Company

"Shareholder(s)" holder(s) of the Shares

"Shuiyingyu Holdings" Shuiyingyu Holdings Limited, a limited liability company incorporated in the BVI on

June 25, 2019. It is one of our Controlling Shareholders

"Stock Exchange" The Stock Exchange of Hong Kong Limited

"subsidiary(ies)" has the meaning ascribed to it in section 15 of the Companies Ordinance

"substantial shareholder" has the meaning ascribed to it under the Listing Rules

"VIE(s)" variable interest entity(ies)

"Tibet Fulong" Tibet Fulong Venture Capital Management Partnership (Limited Partnership) (西藏

> 福隆創業投資管理合夥企業(有限合夥)), a limited liability partnership established in the PRC on January 12, 2017 and owned by Mr. Ren Wei as to 11.75%, Mr. Fu Xi as to 35.36%, Mr. Ding Chao as to 6.29%, Mr. Xu Jian as to 39.31%, Mr. Chen Tianjun as to 4.37%, Mr. Mei Qiaojun as to 1.18% and Mr. Li Jun as to 1.75%. Mr. Fu Xi is our Controlling Shareholder and an executive Director. Mr. Ren Wei, Mr. Xujian and Mr. Chen Tianjun are members of our senior management. Mr. Ding Chao, Mr. Mei Qiaojun and Mr. Li Jun are our employees. Mr. Fu Xi is the sole general partner of

Tibet Fulong

"Tibet Fulu" Tibet Fulu Network Technology Co., Ltd. (西藏福祿網絡科技有限公司), a limited

liability company established in the PRC on December 8, 2016, a Consolidated

Affiliated Entity and a wholly-owned subsidiary of Wuhan Fulu

"Tibet Fuxu"

Tibet Fuxu Venture Capital Management Partnership (Limited Partnership) (西藏福旭

制業投資管理合夥企業(有限合夥)), a limited liability partnership established in the PRC on January 17, 2017 and owned by Mr. Fu Xi as to 37.74%, Mr. Yang Yuquan as to 15.01%, Mr. Liu Lufeng as to 3.78%, Ms. Shen Yaling as to 3.09%, Mr. Wang Qiang as to 2.81%, Ms. Guo Chenxi as to 2.81%, Mr. Zhang Yuguo as to 2.02%, Mr. Zhao Bihao as to 15.09%, Mr. Tian Xuan as to 4.19%, Mr. Xu Jian as to 0.11%, Mr. Ding Chao as to 1.72%, Mr. Mei Qiaojun as to 2.44%, Mr. Chen Tianjun as to 7.43% and Mr. Li Jun as to 1.75%. Mr. Fu Xi, Mr. Zhang Yuguo and Mr. Zhao Bihao are our Controlling Shareholders and executive Directors. Mr. Chen Tianjun and Mr. Xu Jian are members of our senior management. Mr. Yang Yuquan, Mr. Liu Lufeng, Ms. Shen Yaling, Mr. Wang Qiang, Ms. Guo Chenxi, Mr. Ding Chao, Mr. Mei Qiaojun and Mr. Li Jun are our employees. Mr. Fu Xi is the sole general partner of Tibet Fuxu

"Tibet Huluwa" Tibet Huluwa Network Technology Co., Ltd. (西藏葫蘆娃網絡科技有限公司), a limited liability company established in the PRC on May 15, 2019, a Consolidated

Affiliated Entity and a wholly-owned subsidiary of Wuhan Fulu

"US\$" U.S. dollars, the lawful currency of the United States of America

"VAT" value-added tax

"Wuhan Fulu" Wuhan Fulu Network Technology Co., Ltd. (武漢福祿網絡科技有限公司), a limited

liability company established in the PRC on March 24, 2009, and one of our PRC

Holdcos

"Wuhan Fusui" Wuhan Fusui Network Technology Co., Ltd. (武漢福穗網絡科技有限公司), a limited

liability company established in the PRC on August 26, 2022, a wholly-owned

subsidiary of Wuhan Fulu

"Wuhan Lishuo" Wuhan Lishuo Technology Co., Ltd. (武漢立碩科技有限公司), a limited liability

company established in the PRC on January 6, 2017, a Consolidated Affiliated Entity

and a wholly-owned subsidiary of Wuhan Fulu

"Wuhan Private Fund" Wuhan Fulu Private Equity Fund Management Co., Ltd. (武漢福祿私募基金管理有限

公司), a limited liability company established in the PRC on June 21, 2021, a wholly-

owned subsidiary of Wuhan Fulu

"Wuhan Souka" Wuhan Souka Technology Co., Ltd. (武漢搜卡科技有限公司), a limited liability

company established in the PRC on June 8, 2017, a Consolidated Affiliated Entity

and a wholly-owned subsidiary of Wuhan Fulu

"Wuhan Tianshi" Wuhan Tianshi Technology Co., Ltd. (武漢天識科技有限公司), a limited liability

company established in the PRC on July 24, 2014, a Consolidated Affiliated Entity

and a wholly-owned subsidiary of Wuhan Fulu

"Wuhan Xunyue"

	company established in the PRC on April 17, 2015. Wuhan Xunyue is owned as to 57.436%, 16.452%, 12.196%, 8.216%, 3.6%, 1.1%, 0.5% and 0.5% by Mr. Fu Xi, Mr. Zhang Yuguo, Mr. Wu Xuliang, Mr. Shui Yingyu, Mr. Zhao Bihao, Mr. Yang Yuguan, Mr. Tian Xuan and Mr. Liu Lufeng, respectively. Mr. Fu Xi, Mr. Zhang Yuguo, Mr. Shui Yingyu and Mr. Zhao Bihao are our executive Directors and Controlling Shareholders, and therefore it is a connected person of the Company
"Wuhan Yilu"	Wuhan Yilu Network Technology Co., Ltd. (武漢億祿網絡科技有限公司), a limited liability company established in the PRC on November 19, 2015, a Consolidated Affiliated Entity and a wholly-owned subsidiary of Kashgar Yiqiwan
"Wuhan Yiqiyou"	Wuhan Yiqiyou Network Technology Co., Ltd. (武漢一起遊網絡科技有限公司), a limited liability company established in the PRC on June 4, 2012, a Consolidated Affiliated Entity and a wholly-owned subsidiary of Wuhan Fulu
"Xinjiang Fulu"	Xinjiang Fulu Network Technology Co., Ltd. (新疆福祿網絡科技有限公司), a limited liability company established in the PRC on December 27, 2016, a Consolidated Affiliated Entity and a wholly-owned subsidiary of Wuhan Fulu
"Xinjiang Huluwa"	Xinjiang Huluwa Network Technology Co., Ltd. (新疆葫蘆娃網絡科技有限公司), a limited liability company established in the PRC on February 25, 2019, a Consolidated Affiliated Entity and a wholly-owned subsidiary of Wuhan Fulu
"Zhangyuguo Holdings"	Zhangyuguo Holdings Limited, a limited liability company incorporated in the BVI on June 25, 2019. It is one of our Controlling Shareholders
"Zhaobihao Holdings"	Zhaobihao Holdings Limited, a limited liability company incorporated in the BVI on June 25, 2019. It is one of our Controlling Shareholders
"%"	per cent

Wuhan Xunyue Technology Co., Ltd. (武漢訊悦科技有限公司), a limited liability

Unless otherwise expressly stated or the context otherwise requires, all data in this document is as of the printing date of this annual report.

The English names of the PRC entities, PRC laws or regulations, and the PRC governmental authorities referred to in this document are translations from their Chinese names and are for identification purposes. If there is any inconsistency, the Chinese names shall prevail.

Certain amounts and percentage figures included in this document have been subject to rounding adjustments. Accordingly, figures shown as totals in certain tables may not be an arithmetic aggregation of the figures preceding them.